Proposed PAHO Budget Policy 2014

28th Pan American Sanitary Conference

17-21 September 2012





Timeline for the Development of the new PAHO Budget Policy

Sep. 2011	Approval of the creation of the CWG
Oct. 2011	Confirmation of Membership of the CWG
Feb. 2012	First CWG Meeting
Mar. 2012	Update to the SPBA on work of the CWG
Apr. 2012	Second CWG Meeting
May 2012	Consultative process with all Member States
May 2012	Seek EXM endorsement
Jun. 2012	Update 150th EC and seek endorsement
Sep. 2012	Presentation of the Budget Policy to 28th PASC





Progress made on the Development of the New Budget Policy

- Built on the fundamental principles of the current policy
- Takes into consideration the recommendations from the IES evaluation report
- Adjustments have been made to maintain and improve fairness, transparency and equity
- Workable within realistic and practical settings





Architecture of the PAHO Program and Budget

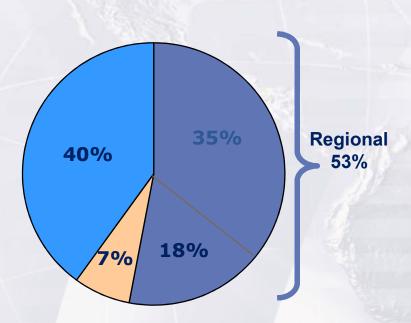
- Programmatic Categories
 - Highest-level programmatic classification of the Organization's work
- Functional Levels
 - Direct Technical Support to Countries
 - Country
 - Inter-Country
 - Subregional
 - Regional
- Organizational Levels
 - Implementing entities (country offices; regional/subregional field offices; headquarters)





A closer look at the Functional Level

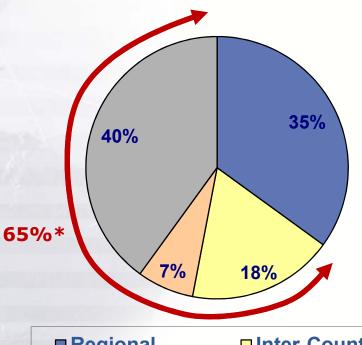
Current Policy



■ Regional ■ Subregional ■ Country



Proposed Policy



■ Regional■ Inter-Country■ Subregional■ Country

* <u>Direct Technical Support to Countries:</u> includes Country level (40%), Subregional Level (7%) and Inter-country level (18%)

Inter-Country Cooperation



Resource Allocation Criteria

Country Focus: Seeking the greatest level of impact in countries

- Allocation among Programmatic Categories
- Allocation among Functional and Organizational Levels
- Allocation among Countries
- Mobilization and allocation of additional resources
 - Flexible and non flexible Voluntary Contributions
 - National Voluntary Contributions





Allocation among Functional and Organizational Levels

- Determines the functional approach and scope of the technical cooperation that needs to be delivered
- The allocation should be dynamic, allowing for budget ceiling adjustments throughout the planning process
- Should take into account new information and changes in the environment
- Always with the objective of improving results in countries
- Assessment and evaluation results should continuously guide adjustments in the distribution of resources among these levels.





Allocation of Budget Resources among Countries

- Emphasize the notion of the "ability to engage" by setting standards for a minimum level of country presence
- Strengthen and support the achievement of programmatic results collectively agreed upon by all Member States





Adjustments to Country Budget Allocation Model

Needs-Based Dimension

Expanded to include the Gini coefficient

Statistical Dimension

- Classification (quantiles)
- Progressivity (Centroids)
- Population handling (ALPS)

Normative Dimension

- Establishes minimum standards of country presence
- Adds results-based objectivity





Country Budget Allocation Model

Current: (approved in 44th CD)

New: (presented to 150th EC)





Proposed Core Allocation Portion

90% 5%

Engagement Factor





Alternative Modeling Options for Country Budget Allocation

model	HNI scheme	Grouping method	progressivity scheme	population handling
m0o	original	quintiles	normative	sqroot
m1o	original	quintiles	normative	ALPS
m2o	original	quintiles	centroid	sqroot
m3o	original	quintiles	centroid	ALPS
m4o	original	clusters	centroid	sqroot
m5o	original	clusters	centroid	ALPS
m0e	expanded	quintiles	normative	sqroot
m1e	expanded	quintiles	normative	ALPS
m2e	expanded	quintiles	centroid	sqroot
m3e	expanded	quintiles	centroid	ALPS
m4e	expanded	clusters	centroid	sqroot
m5e	expanded	clusters	centroid	ALPS

World Health Organization

1902 - 2012



Proposed PAHO Budget Policy

Table 1C

Health Needs-based Index - Expanded (proposed model with expanded HNI formula)

country*	code	population 2012	life expecta	ncy (@a)	income per o	apita (i\$)	Gini index	arithmetic	averages	log income —		standardize	ed values	HNI expanded	HNI g	groups
		2012	2010	2011	2009	2010	lay	<i>e</i> 0	income	ii icomo	<i>e</i> 0	income	Gini	охранаса	2012	2004
UK territories	UKT	207,854	80.1	80.0	35,640	36,410	28.9	80.0	36,025	4.557	1.043	0.932	0.941	0.972	0	0
French territories	FRT	1,116,756	79.3	79.4	33,870	34,440	28.9	79.3	34,155	4.533	1.000	0.917	0.941	0.953	0	0
Canada	CAN	34,674,708	80.9	81.1	37,260	38,310	36.5	81.0	37,785	4.577	1.098	0.944	0.704	0.915	0	0
Netherlands territories	NET	313,125	76.1	76.2	39,720	41,900	28.9	76.1	40,810	4.611	0.816	0.965	0.941	0.907	0	0
United States	USA	315,899,874	78.5	78.6	45,400	47,360	46.4	78.5	46,380	4.666	0.955	1.000	0.397	0.784	0	0
Puerto Rico	PUR	3,743,380	79.1	79.2	13,019	13,019	52.9	79.1	13,019	4.115	0.990	0.656	0.197	0.614	0	0
Barbados	BAR	274,530	76.8	76.9	17,960	19,000	28.9	76.9	18,480	4.267	0.858	0.751	0.941	0.850	1	1
Antigua & Barbuda	ANI	90,510	75.0	75.0	21,080	20,240	28.9	75.0	20,660	4.315	0.751	0.781	0.941	0.824	1	2
Cuba	CUB	11,249,266	79.0	79.2	6,117	6,330	27.0	79.1	6,224	3.794	0.987	0.455	1.000	0.814	1	4
Dominica	DOM	67,665	76.0	76.0	11,820	11,990	28.9	76.0	11,905	4.076	0.809	0.631	0.941	0.794	1	3
St. Kitts & Nevis	SCN	53,697	74.0	75.0	16,740	15,850	28.9	74.5	16,295	4.212	0.722	0.716	0.941	0.793	1	1
Grenada	GRE	105,303	75.9	76.0	9,640	9,890	28.9	75.9	9,765	3.990	0.805	0.578	0.941	0.774	1	4
St. Lucia	SAL	177,794	74.5	74.7	10,080	10,520	28.9	74.6	10,300	4.013	0.727	0.592	0.941	0.753	1	3
St. Vincent & Grenadines	SAV	109,367	72.2	72.4	10,850	10,830	28.9	72.3	10,840	4.035	0.592	0.606	0.941	0.713	2	3
Bahamas	BAH	351,275	75.5	75.7	26,120	24,800	43.0	75.6	25,460	4.406	0.783	0.837	0.503	0.708	2	1
Uruguay	URU	3,391,428	76.9	77.1	12,920	13,990	45.3	77.0	13,455	4.129	0.866	0.664	0.431	0.654	2	1
Trinidad & Tobago	TRT	1,350,999	70.0	70.2	24,300	24,040	40.2	70.1	24,170	4.383	0.468	0.823	0.590	0.627	2	2
Costa Rica	COR	4,793,725	79.2	79.4	10,830	11,270	50.7	79.3	11,050	4.043	1.000	0.611	0.263	0.625	2	1
Argentina	ARG	41,118,986	75.8	76.0	14,230	15,570	48.3	75.9	14,900	4.173	0.802	0.692	0.339	0.611	2	1
Chile	CHI	17,423,214	79.1	79.2	13,270	14,590	54.6	79.1	13,930	4.144	0.989	0.674	0.144	0.602	3	1
Mexico	MEX	116,146,768	76.8	77.0	13,570	14,290	51.1	76.9	13,930	4.144	0.862	0.674	0.252	0.596	3	2
Venezuela	VEN	29,890,694	74.3	74.5	12,410	12,150	47.6	74.4	12,280	4.089	0.716	0.640	0.360	0.572	3	2
Panama	PAN	3,624,991	76.0	76.2	12,210	12,770	54.8	76.1	12,490	4.097	0.816	0.644	0.136	0.532	3	2
Peru	PER	29,733,829	73.8	74.1	8,270	8,930	48.1	73.9	8,600	3.934	0.689	0.543	0.344	0.525	3	4
Jamaica	JAM	2,761,331	73.0	73.2	7,280	7,310	45.5	73.1	7,295	3.863	0.639	0.499	0.425	0.521	3	3
Ecuador	ECU	14,864,987	75.6	75.7	7,590	7,880	53.4	75.6	7,735	3,888	0.787	0.514	0.179	0.494	3	5
Belize	BLZ	324,292	75.9	76.1	6,080	6,210	53.1	76.0	6,145	3.789	0.811	0.452	0.189	0.484	4	3
Dominican Republic	DOR	10,183,339	73.3	73.5	8,390	9,030	51.9	73.4	8,710	3.940	0.658	0.547	0.228	0.477	4	4
Brazil	BRA	198,360,943	73.3	73.7	10,230	11,000	54.7	73.5	10,615	4.026	0.662	0.600	0.140	0.468	4	3
El Salvador	ELS	6,264,129	72.1	72.3	6,380	6,550	48.4	72.2	6,465	3.811	0.588	0.466	0.336	0.463	4	4
Colombia	COL	47,550,708	73.6	73.8	8,760	9,060	56.2	73.7	8,910	3.950	0.674	0.553	0.092	0.440	4	2
Guyana	GUY	757,623	69.7	70.0		3,450	44.2	69.8	3,360	3.526	0.450	0.288	0.466	0.402	4	5
Suriname	SUR	534,175	70.4	70.7	7,420	7,680	52.9	70.5	7,550	3.878	0.491	0.508	0.197	0.399	5	4
Paraguay	PAR	6,682,943	72.4	72.6	4,460	5,050	53.9	72.5	4,755	3.677	0.604	0.382	0.165	0.384	5	4
Nicaragua	NIC	5,954,898	73.8	74.1	2,610	2,790	52.3	74.0	2,700	3.431	0.691	0.229	0.215	0.378	5	5
Honduras	HON	7,912,032	73.0	73.3	3,720	3,770	57.0	73.1	3,745	3.573	0.642	0.318	0.070	0.343	5	5
Guatemala	GUT	15,137,569	71.0	71.3	4,600	4,650	55.9	71.2	4,625	3.665	0.528	0.375	0.103	0.335	5	5
Bolivia	BOL	10,248,042	66.5	66.8	4,510	4,640	56.3	66.6	4,575	3.660	0.265	0.372	0.091	0.243	5	5
Haiti	HAI	10,255,644	61.9	62.2	1,140	1,180	59.2	62.0	1,160	3.064	0.000	0.000	0.000	0.000	5	5





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PAHO Program Budget Policy 2006-2011

Proposed Country Budget Allocation Model (HNIe with Floor + Needs-based + Results-based)

			a	b	c	d	e	f	g	h	i	j	k	1	m	n	0
country	code	health needs	needs- based -		s-based eighting	ро	pulation (2012)	adju population	sted log squared	share of based al		со	re allocation (pro	portional share)		Variable	Total
country	couc	index	grouping	factor	%	(1,000)	%	(1,000)	%	(b x f)	%	Floor	Needs-Based	Results-Based	Total (j+k+l)	allocation	Allocation
UK territories	UKT	0.972	0									0.37		0.02	0.39		
French territories	FRT	0.953	0									0.27		0.01	0.28		
Canada	CAN	0.915	0									0.40		0.02	0.42		
Netherlands territories	NET	0.907	0									0.27		0.01	0.28		
United States	USA	0.784	0									0.27		0.01	0.28		
Puerto Rico	PUR	0.614	0									0.13		0.01	0.14		
Barbados	BAR	0.850	1	1.00	2.3	275	0.0	31.6	1.0	31.6	0.8	0.00	0.36	0.02	0.38		
Antigua & Barbuda	ANI	0.824	1	1.00	2.3	91	0.0	20.3	0.7	20.3	0.5	0.10	0.23	0.02	0.35		
Cuba	CUB	0.814	1	1.00	2.3	11,249	1.9	96.8	3.2	96.8	2.3	1.40	1.12	0.14	2.66		
Dominica	DOM	0.794	1	1.00	2.3	68	0.0	17.8	0.6	17.8	0.4	0.10	0.20	0.02	0.32		
St. Kitts & Nevis	SCN	0.793	1	1.00	2.3	54	0.0	15.9	0.5	15.9	0.4	0.10	0.18	0.02	0.30		
Grenada	GRE	0.774	1	1.00	2.3	105	0.0	21.7	0.7	21.7	0.5	0.09	0.25	0.02	0.36		
St. Lucia	SAL	0.753	1	1.00	2.3	178	0.0	26.9	0.9	26.9	0.6	0.10	0.31	0.02	0.43		
St. Vincent & Grenadines	SAV	0.713	2	1.24	2.8	109	0.0	22.1	0.7	27.4	0.7	0.10	0.32	0.02	0.44		
Bahamas	BAH	0.708	2	1.24	2.8	351	0.1	34.5	1.1	42.8	1.0	1.53	0.49	0.11	2.13		
Uruguay	URU	0.654	2	1.24	2.8	3,391	0.6	68.3	2.3	84.8	2.0	1.43	0.98	0.13	2.54		
Trinidad & Tobago	TRT	0.627	2	1.24	2.8	1,351	0.2	52.6	1.7	65.4	1.6	1.38	0.75	0.12	2.25		
Costa Rica	COR	0.625	2	1.24	2.8	4,794	0.8	75.3	2.5	93.5	2.2	1.34	1.08	0.13	2.56		
Argentina	ARG	0.611	2	1.24	2.8	41,119	6.9	159.6	5.3	198.3	4.8	1.47	2.28 1.67	0.21	3.96		
Chile	CHI	0.602	3	1.29	3.0	17,423	2.9	112.1 295.3	3.7	145.1 382.2	3.5 9.2	1.59		0.18	3.44 6.44		
Mexico	VEN	0.596	3	1.29	3.0	116,147	19.4		9.8	178.8	4.3	1.70	4.40	0.34			
Venezuela	PAN	0.572	3	1.29	3.0	29,891	5.0	138.2 69.6	4.6 2.3	90.1	2.2	1.92 1.44	2.06	0.22	4.20 2.62		
Panama Peru	PER	0.532	3	1.29	3.0	3,625 29,734	0.6 5.0	137.8	4.6	178.4	4.3	1.87	1.04 2.06	0.14 0.22	4.14		
Jamaica	JAM	0.525	3	1.29	3.0	29,734	0.5	64.5	2.1	83.5	2.0	1.38	0.96	0.22	2.47		
Ecuador	ECU	0.321	3	1,29	3.0	14,865	2.5	106.1	3.5	137.3	3.3	1.43	1.58	0.13	3, 18		
Belize	BLZ	0.484	4	1,43	3.3	324	0.1	33.5	1.1	48.0	1.2	1.75	0.55	0.10	1.92		
Dominican Republic	DOR	0.477	4	1.43	3.3	10,183	1.7	93.9	3.1	134.4	3.2	1.45	1.55	0.17	3.17		
Brazil	BRA	0.468	4	1.43	3.3	198,361	33.2	446.4	14.8	638.9	15.4	2.14	7.36	0.53	10.03		
El Salvador	ELS	0.463	4	1.43	3.3	6,264	1.0	81.2	2.7	116.3	2.8	1.42	1.34	0.15	2.92		
Colombia	COL	0.440	4	1.43	3.3	47,551	8.0	171.5	5.7	245.5	5.9	1.83	2.83	0.26	4.92		
Guyana	GUY	0.402	4	1.43	3.3	758	0.1	44.3	1.5	63.4	1.5	1.28	0.73	0.11	2.12		
Suriname	SUR	0.399	5	1.67	3.8	534	0.1	39.6	1.3	66.1	1.6	1.30	0.76	0.11	2.18		
Paraguay	PAR	0.384	5	1.67	3.8	6,683	1.1	82.8	2.7	138.1	3.3	1.49	1.59	0.17	3.25		
Nicaragua	NIC	0.378	5	1.67	3.8	5,955	1.0	80.0	2.6	133.5	3.2	1.35	1.54	0.16	3.05		
Honduras	HON	0.343	5	1.67	3.8	7,912	1.3	87.0	2.9	145.1	3.5	1.52	1.67	0.18	3.37		
Guatemala	GUT	0.335	5	1.67	3.8	15,138	2.5	106.7	3.5	178.1	4.3	1.62	2.05	0.20	3.88		
Bolivia	BOL	0.243	5	1.67	3.8	10,248	1.7	94.1	3.1	156.9	3.8	1.50	1.81	0.18	3.49		
Haiti	HAI	0.000	5	1.67	3.8	10,256	1.7	94.1	3.1	156.9	3.8	1.74	1.81	0.20	3.75		
TOTAL				43.78	100.0	597,747	100.0	3,022	100.0	4,159.5	100.0	42.09	47.91	5.00	95.00	5.00	100.00





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Proposed PAHO Budget Policy

Illustration of Budget Allocation based on 2012-2013 Approved Budget (Proposed Model--HNIe with Floor + Needs-based + Results-based)

County Code Conty Code				a	i		Ь	c	d	e	f	g	h	i	i	k	- 1	m		
Allocation Section S	country	Approved b country code 2012-2013 ar				core a	illocation (proportiona	al share)		Variable	Total	cor	e allocation (pr	oportional sha	are)			Change	
French termiones FRT \$58,500 0 0 0.00 0.27 0.27 0.01 0.28 300,000 16,700 316,700 (14,000) -12% Netherlands termiones MET \$58,500 0 0.00 0.27 0.27 0.01 0.28 300,000 16,700 316,700 (14,000) -12% Netherlands termiones MET \$58,500 0 0.00 0.27 0.27 0.01 0.28 300,000 16,700 316,700 (14,000) -12% Purto Rice PUR 173,300 0 0.00 0.27 0.27 0.01 0.28 300,000 16,700 316,700 316,700 (14,000) -12% Purto Rice PUR 173,300 0 0.00 0.07 0.27 0.01 0.14 150,000 18,300 175,300 (21,000) -12% Angua & Barbuda AMI \$55,400 1 0.00 0.00 0.00 0.38 0.02 0.38 10 0.407,800 2.270 430,500 1715,300 (21,000) -32% Angua & Barbuda AMI \$55,400 1 0.00 0.00 0.00 0.00 0.38 0.02 0.38 10 0.407,800 2.270 430,500 1715,300 (1715,700) -32% Deminica DM \$71,000 1 0.05 0.45 140 112 0.44 2.66 15,500 2.275,500 15,500 0.275,500 1715,700 -23% Deminica DM \$71,000 1 0.05 0.45 140 112 0.44 2.66 15,500 2.275,500 15,500 0.275,500 172,500 0.205, 300 0.205,300 0.305,300 0.205,300 0.205,300 0.305,300 0.205,300 0.305,300 0.205,300 0.305,300 0.205,300 0.305,300 0.205,300 0.305,300 0.305,300 0.305,300 0.205,300 0.305,300 0.305,300 0.205,300 0.305,300	country				GOE	Floor		Based	rotar	allocation -	allocation					allocation	Allocation	change	е	
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Netherlands tentionies Linked State Linked St				-															4	
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Sk. Kits & Nevis SCN 459,400 1 0.00 0.00 0.10 0.18 0.02 0.30 112,800 24,800 17,800 335,200 (124,200) -27k. Geneda GRE 694,600 1 0.09 0.00 0.09 0.25 0.02 0.36 105,600 280,000 21,400 407,000 (287,600) -41k. St. Lucia SAL 672,200 1 0.10 0.00 0.10 0.31 0.02 0.43 112,800 346,800 25,500 485,100 (187,100) -28k. Sk. Vincent & Generalines SAN 638,600 2 0.10 0.00 0.10 0.31 0.02 0.44 112,800 346,800 25,500 485,100 (187,100) -28k. Sk. Vincent & Generalines SAN 1 322,500 2 0.10 0.00 0.10 0.32 0.02 0.44 112,800 35,500 25,500 485,200 (1846,400) -28k. Behamias BAH 322,900 2 1.08 0.45 1.33 0.49 0.11 2.13 1708,800 552,400 125,800 2,386,800 1,458,900 157k. Urugusy URU 1,322,100 2 0.38 0.45 1.33 0.99 0.13 2.54 1,557,800 1,095,000 149,500 2,842,400 1,520,300 15k. Trinidad Fickago FRI 1,602,200 2 0.38 0.45 1.33 0.75 0.12 2.25 1,542,200 483,900 132,600 2,581,700 36,500 0 15k. Argentina ARIG 3,618,500 2 102 0.45 1.47 2.28 0.21 3.39 6 1,648,400 1,520,300 180,500 0 181,				1																
Grenada GPE 634,600 1				1																
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St. Vincenta Grenadmers SAV 638,800 2 0.10 0.00 0.10 0.32 0.02 0.44 112,800 553,500 25,900 432,200 146,600 -23X Bahanas Bah 323,900 2 0.80 0.45 1.30 0.91 2.13 1.708,800 552,300 125,600 2.388,800 0.145,690 157X Urugusy URU 1,322,100 2 0.38 0.45 1.43 0.38 0.13 2.54 1.597,800 1.055,000 149,800 2.242,400 1.520,300 115X Trinidad Robago TRT 1,602,200 2 0.38 0.45 1.43 0.75 0.12 2.25 1.584,200 843,900 1.32,800 2.588,700 916,500 40X Argentina ARG 3,618,900 2 1.02 0.45 1.47 2.28 0.21 3.96 1.566,000 1.205,500 1.205,000 2.682,800 812,500 40X Argentina ARG 3,618,900 2 1.02 0.45 1.47 2.28 0.21 3.96 1.646,400 1.578,800 2.388,800 3.855,200 4.438,800 619,500 40X Wenezuela VR 5,778,400 3 1.25 0.45 1.70 4.40 0.34 6.44 1.780,400 1.871,900 2.475,000 3.475,000 4.348,600 61X Parama PAN 1.510,000 3 0.45 1.44 1.04 0.34 6.44 1.90,600 4.931,800 7.213,000 4.702,300 4.348,800 61X Parama PAN 1.510,000 3 0.95 0.45 1.44 1.04 0.34 6.44 1.504,600 1.625,000 2.475,000 2.4																				
Bahamas EAH 929 900 2 108 0.45 153 0.49 0.11 2.13 1.708,800 552,400 125,600 2.386,800 1.456,900 1.572,000				_ ·																
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Trinidad8 Tobago																				
Costa Rica CCR 2,050,300 2 2 0.90 0.45 1.34 1.08 0.13 2.56 1,505,600 1,206,500 150,700 2,862,800 812,500 40½ Argentina ARIG 3,618,900 2 1.02 0.45 1.47 2.28 0.21 3.96 1,646,400 2,558,800 233,800 4,438,800 813,900 23½ Chile CHI 2,453,700 3 1.14 0.45 1.59 1.67 0.18 3.44 1,780,400 1,871,900 202,900 3,855,200 1,401,500 57½ Mexico MEX 6,778,400 3 1.25 0.45 1.70 4,40 0.34 6.44 1,190,600 4,331,800 7,213,000 434,800 6½ Venezuela VEN 3,552,900 3 1.47 0.45 1.92 2.06 0.22 4.20 1,214,7200 2,307,600 247,500 4,702,300 1,133,400 3½ Panama PAN 1,551,000 3 0.39 0.45 1.44 1.04 0.14 2.62 1,614,400 1,823,00 154,300 2,331,000 1,340,000 84½ Peru PER 6,552,700 3 1.42 0.45 1.87 2.06 0.22 4.14 2.029,120 2,302,400 244,100 4,637,700 1,175,000 -27½ Jamaica JAM 2,083,900 3 0.39 0.45 1.38 0.96 0.13 2.47 1,544,600 1,077,300 145,700 2,767,600 683,700 33½ Ecuador ECU 6,576,700 3 0.93 0.45 1.38 1.58 0.17 3.18 1,504,600 1,777,800 145,700 2,767,600 1,302,500 145,700 1,302,50																				
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Chile CHI 2,453,700 3 114 0.45 159 167 0.18 3.44 1,780,400 1871,300 202,300 3,855,200 1401,500 572, Mexico MEX 6,778,400 3 1.25 0.45 170 4.40 0.34 6.44 1,901,800 4,931,800 373,800 7,213,000 434,600 6½ Venezuels VEN 3,562,900 3 1.47 0.45 192 2.06 0.22 4.20 2,147,200 2,307,600 247,500 4,702,300 1,133,400 32½ Panama PAN 1,531,000 3 0.99 0.45 1.44 104 0.14 2.62 1,814,400 1,162,300 154,300 2,331,000 1,340,000 84½ Peru PER 6,552,700 3 1.42 0.45 187 2.06 0.22 4.14 2,091,200 2,302,400 24,410 4,837,700 1,775,000 -27½ Jamaica JAM 2,083,900 3 0.93 0.45 138 0.96 0.13 2.47 1,544,600 1,077,300 145,700 2,767,600 683,700 33½ Ecuador ECU 5,767,00 3 0.99 0.45 143 158 0.17 3.18 1,504,600 1,777,300 187,600 3,564,200 (3,012,500) -46½ Belize BLZ 784,300 4 0.62 0.45 126 0.55 0.10 132 1,144,200 619,100 113,000 2,44,300 1,362,000 174½ Dominican Republic DOR 3,753,300 4 101 0.45 145 155 0.17 3.17 1,526,800 1,733,800 186,700 3,547,300 (2,66,000) -5½ EI Salvador ELS 3,254,000 4 0.98 0.45 183 2.83 0.26 4.92 2,400,000 8,244,300 7 5,500,800 1,236,200 172,000 3,567,400 (2,66,000) -5½ Colombia COL 4,560,000 4 0.98 0.45 183 2.83 0.26 4.92 2,050,400 7,366,500 7,213,000 1,246,200 1,330,400 120½ Paraguay PAR 3,153,500 5 1.04 0.45 149 159 0.17 2.18 1,457,800 853,400 128,400 2,439,800 1,330,400 120½ Paraguay PAR 3,153,500 5 1.04 0.45 149 159 0.17 2.18 1,457,800 853,400 128,400 2,439,800 1,330,400 120½ Paraguay PAR 3,153,500 5 1.04 0.45 149 159 0.17 3.25 1,550 0.17 3.75 1,560 0.176,500 1,760 0.176,500 3,640,200 1,330,400 120½ Paraguay PAR 3,153,500 5 1.04 0.45 149 159 0.17 3.25 1,550 0.17 3.75 1,560 0.176,500 1,760 0.176,500 3,640,200 1,330,400 120½ Paraguay PAR 3,153,500 5 1.04 0.45 149 159 0.17 3.25 1,550 0.170,540 1,77	Costa Rica																			
Mexico MEX 6,778,400 3 1.25 0.45 1.70 4.40 0.34 6.44 1.901,600 4.931,800 379,600 7.213,000 434,600 657,																				
Venezuela VEN 3,562,900 3 147 0,45 192 2,06 0,22 4,20 2,147,200 2,307,600 247,500 4,702,300 1,139,400 32½	Chile	CHI	2,453,700	_	1.14	0.45	1.59	1.67	0.18	3.44			1,780,400						1,401,500	
Panama PAN 1,591,000 3 0.99 0.45 1.44 1.04 0.14 2.62 1,614,400 1,162,300 154,300 2,931,000 1,340,000 84½	Mexico	MEX			1.25	0.45	1.70	4.40	0.34	6.44									434,600	6%
Peru PER 6,352,700 3 1.42 0.45 1.87 2.06 0.22 4.14 2,091,200 2,302,400 4,637,700 (1,715,000) -27½ Jamaica JAM 2,083,900 3 0.33 0.45 1.38 0.96 0.13 2.47 1,544,600 1,077,300 145,700 2,767,600 683,700 33½ Ecuador ECU 6,576,700 3 0.39 0.45 1.43 1.58 0.17 3.18 1,604,800 1,771,800 187,600 3,564,200 (3,012,500) -46½ Belize BLZ 784,300 4 0.82 0.45 1.26 0.55 0.10 1.92 1,414,200 619,100 113,000 2,146,300 1,362,000 174½ Dominican Republic DCR 3,753,300 4 1.01 0.45 1.45 1.55 0.17 3.17 1,626,800 1,733,800 186,700 3,547,300 (206,000) -5½ Brazil BRA 11,316,000 4 1.70 0.45 1.45 1.55 0.17 3.17 1,626,800 1,733,800 186,700 3,547,300 (206,000) -5½ EI Salvador ELS 3,294,000 4 0.38 0.45 1.42 1.34 0.15 2.92 1,595,200 1,500,200 172,000 3,267,400 (266,600) -1½ Colombia COL 4,560,000 4 1.38 0.45 1.83 2.83 0.26 4.92 2,050,400 3,168,500 289,900 5,508,800 948,800 21½ Guyana GLY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 873,800 128,400 2,439,600 133,0400 120½ Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,761,600 191,600 3,640,200 480,700 15½ Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22½ Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 188,800 3,192,200 (1,142,300) -33½ Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -25½ Haiti HAI 5,579,600 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -25½	Venezuela	VEN		_	1.47	0.45	1.92	2.06	0.22						247,500					32%
Jamaica JAM 2,083,900 3 0.93 0.45 1.38 0.96 0.13 2.47 1,544,600 1,077,300 145,700 2,767,600 683,700 33% Ecuador ECU 6,576,700 3 0.99 0.45 1.43 1.58 0.17 3.18 1.604,800 1,771,800 187,600 3,564,200 3,012,500 -46% Belize BLZ 784,300 4 0.82 0.45 1.26 0.55 0.10 1.92 1,414,200 619,100 113,000 2,146,300 1,362,000 174% Dominican Republic DOR 3,753,300 4 1.01 0.45 1.45 1.55 0.17 3.17 1,626,800 1,733,800 186,700 3,547,300 (206,000) -5% Brazil BRA 11,316,000 4 1.70 0.45 2.14 7.36 0.53 10.03 2,400,000 8,244,900 591,300 11,236,200 (79,800) -1% El Salvador ELS 3,294,000 4 0.98 0.45 1.42 1.34 0.15 2.92 1,595,200 1,500,200 172,000 3,267,400 (26,600) -1% Colombia COL 4,560,000 4 1.38 0.45 1.83 2.83 0.26 4.92 2,050,400 3,168,500 289,900 5,508,800 948,800 21% Guyana GUY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 817,800 125,300 2,373,700 233,700 123,0400 120% Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 1,781,600 1,300,400 1,300,400 1,20% Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23% Guatemala GUT 6,453,500 5 1.07 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -25% Hairi HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 2,025,300 2,09,900 4,188,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25% 1,308,800 -25%	Panama	PAN		3	0.99	0.45	1.44			2.62				1,162,300	154,300				1,340,000	
Ecuador ECU 6,576,700 3 0.99 0.45 1.43 1.58 0.17 3.18 1,604,800 1,771,800 187,600 3,564,200 (3,012,500) -46%.	Peru	PER	6,352,700	3	1.42	0.45	1.87	2.06	0.22				2,091,200	2,302,400	244,100	4,637,700			(1,715,000)	-27%
Belize BLZ 784,300 4 0.82 0.45 1.26 0.55 0.10 1.92 1,414,200 619,100 113,000 2,146,300 1,362,000 174½ Dominican Republic DOR 3,753,300 4 1.01 0.45 1.45 1.55 0.17 3.17 1,626,800 1,733,800 186,700 3,547,300 (206,000) -5½ Brazil BRA 11,316,000 4 1.70 0.45 2.14 7.36 0.53 10.03 2,400,000 8,244,900 591,300 112,362,000 (79,800) -1½ El Salvador ELS 3,294,000 4 0.98 0.45 1.42 1.34 0.15 2.92 1,595,200 1,500,200 172,000 3,267,400 (26,600) -1½ Colombia COL 4,560,000 4 1.38 0.45 1.83 2.83 0.26 4.92 2,050,400 3,188,500 289,900 5,508,800 948,800 21½ Guyana GUY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 817,800 125,300 2,379,700 239,700 11½ Suriname SUR 1,109,200 5 0.85 0.45 1.30 0.76 0.11 2.18 1,457,800 853,400 128,400 2,439,600 1,330,400 120½ Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 1,781,	Jamaica	JAM	2,083,900	3	0.93	0.45	1.38	0.96	0.13	2.47			1,544,600	1,077,300	145,700	2,767,600			683,700	33%
Dominican Republic DOR 3,753,300 4 1.01 0.45 1.45 1.55 0.17 3.17 1,626,800 1,733,800 186,700 3,547,300 (206,000) -5½ (206,000) -2½ (206,000) -5½ (206,000) -2½ -224 (206,000) -224	Ecuador	ECU	6,576,700	3	0.99	0.45	1.43	1.58	0.17				1,604,800	1,771,800	187,600	3,564,200			(3,012,500)	-46%
Brazil BRA 11,316,000 4 1.70 0.45 2.14 7.36 0.53 10.03 2,400,000 8,244,900 591,300 11,236,200 (79,800) -1½ El Salvador ELS 3,294,000 4 0.98 0.45 1.42 1.34 0.15 2.92 1,595,200 1,500,200 172,000 3,267,400 (26,600) -1½ Colombia COL 4,560,000 4 1.38 0.45 1.83 2.83 0.26 4.92 2,050,400 3,168,500 289,900 5,508,800 948,800 21½ Guyana GUY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 817,800 125,300 2,379,700 233,700 11½ Suriname SUR 1,109,200 5 0.85 0.45 1.30 0.76 0.11 2.18 1,457,800 853,400 128,400 2,439,600 11,330,400 120½ Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 191,600 3,640,200 480,700 15½ Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22½ Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23½ Guatemala GUT 6,453,500 5 1.07 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -33½ Bolivia BOL 5,490,000 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 20,900 4,198,800 (1,380,800) -25½ Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 20,900 4,198,800 (1,380,800) -25½	Belize	BLZ	784,300	4	0.82	0.45	1.26	0.55	0.10	1.92			1,414,200	619,100	113,000	2,146,300			1,362,000	174%
El Salvador ELS 3,294,000 4 0.98 0.45 1.42 1.34 0.15 2.92 1,595,200 1,500,200 172,000 3,267,400 (26,600) -1½ Colombia COL 4,560,000 4 1.38 0.45 1.83 2.83 0.26 4.92 2,050,400 3,168,500 289,900 5,508,800 948,800 21½ Guyana GUY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 817,800 125,300 2,373,700 239,700 11½ Suriname SUR 1,109,200 5 0.85 0.45 1.30 0.76 0.11 2.18 1,457,800 853,400 125,300 2,439,600 1,300,400 12½ Nicaragua PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 191,600 3,421,000 4930,400 12½ Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22½ Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23½ Guatemala GUT 6,453,500 5 1.07 0.45 1.62 2.05 0.20 3.88 1,816,000 2,229,700 228,500 4,342,200 (2,111,300) -33½ Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,552,600 2,025,300 20,900 3,912,000 (1,380,800) -25½ Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,552,600 2,025,300 20,900 4,198,800 (1,380,800) -25½	Dominican Republic	DOR	3,753,300	4	1.01	0.45	1.45	1.55	0.17	3.17			1,626,800	1,733,800	186,700	3,547,300			(206,000)	-5%
Colombia COL 4,560,000 4 1.38 0.45 1.83 2.83 0.26 4.92 2,050,400 3,168,500 289,900 5,508,800 948,800 21% Guyana GUY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 817,800 125,300 2,379,700 239,700 11% Suriname SUR 1,109,200 5 0.85 0.45 1.30 0.76 0.11 2.18 1,457,800 853,400 128,400 2,439,600 1330,400 120% Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 191,600 3,640,200 480,700 15% Nicaragua NIC 4,403,200 5 0.91 0.45 1.55 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22% Honduras HON	Brazil	BRA	11,316,000	4	1.70	0.45	2.14	7.36	0.53	10.03			2,400,000	8,244,900	591,300	11,236,200			(79,800)	-1%
Guyana GUY 2,140,000 4 0.84 0.45 1.28 0.73 0.11 2.12 1,436,600 817,800 125,300 2,379,700 239,700 11½ Suriname SUR 1,109,200 5 0.85 0.45 1.30 0.76 0.11 2.18 1,457,800 853,400 128,400 2,439,600 1,330,400 120½ Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 191,600 3,640,200 480,700 15½ Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22½ Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23½ Guatemala GUT 6,453,500 5 1.17 0.45 1.62 2.05 0.20 3.88 1,816,000 2,227,700 228,500 4,342,200 (2,111,300) -39½ Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 20,500 3,912,200 (1,380,800) -25½	El Salvador	ELS	3,294,000	4	0.98	0.45	1.42	1.34	0.15	2.92			1,595,200	1,500,200	172,000	3,267,400			(26,600)	-1%
Suriname SUR 1,109,200 5 0.85 0.45 1.30 0.76 0.11 2.18 1,457,800 853,400 128,400 2,439,600 1,330,400 120% Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 191,600 3,640,200 480,700 15% Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22% Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23% Guatemala GUT 6,453,500 5 1.05 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (2,111,300) -33% Bolivia BOL 5,490,000 <t< td=""><td>Colombia</td><td>COL</td><td>4,560,000</td><td>4</td><td>1.38</td><td>0.45</td><td>1.83</td><td>2.83</td><td>0.26</td><td>4.92</td><td></td><td></td><td>2,050,400</td><td>3,168,500 7</td><td>289,900</td><td>5,508,800</td><td></td><td></td><td>948,800</td><td>21%</td></t<>	Colombia	COL	4,560,000	4	1.38	0.45	1.83	2.83	0.26	4.92			2,050,400	3,168,500 7	289,900	5,508,800			948,800	21%
Paraguay PAR 3,159,500 5 1.04 0.45 1.49 1.59 0.17 3.25 1,667,000 1,781,600 191,600 3,640,200 480,700 15% Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22% Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23% Guatemala GUT 6,453,500 5 1.17 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -33% Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -25% Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20	Guyana	GUY	2,140,000	4	0.84	0.45	1.28	0.73	0.11	2.12			1,436,600	817,800	125,300	2,379,700			239,700	11%
Nicaragua NIC 4,403,200 5 0.91 0.45 1.35 1.54 0.16 3.05 1,517,600 1,723,300 180,100 3,421,000 (982,200) -22% Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23% Guatemala GUT 6,453,500 5 1.17 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -33% Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 2,05,800 3,912,200 (1,577,800) -25% Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 2,000 4,198,800 (1,380,800) -25%	Suriname	SUR	1,109,200	5	0.85	0.45	1.30	0.76	0.11	2.18			1,457,800	853,400	128,400	2,439,600			1,330,400	120%
Honduras HON 4,918,600 5 1.08 0.45 1.52 1.67 0.18 3.37 1,705,400 1,872,100 198,800 3,776,300 (1,142,300) -23% Guatemala GUT 6,453,500 5 1.17 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -33% Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -29% Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 220,900 4,198,800 (1,380,800) -25%	Paraguay	PAR	3,159,500	5	1.04	0.45	1.49	1.59	0.17	3.25			1,667,000	1,781,600	191,600	3,640,200			480,700	15%
Guatemala GUT 6,453,500 5 1.17 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -33% Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -29% Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 220,900 4,198,800 (1,380,800) -25%	Nicaragua -	NIC	4,403,200	5	0.91	0.45	1.35	1.54	0.16	3.05			1,517,600	1,723,300	180,100	3,421,000			(982,200)	-22%
Guatemala GUT 6,453,500 5 1.17 0.45 1.62 2.05 0.20 3.88 1,816,000 2,297,700 228,500 4,342,200 (2,111,300) -33% Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -29% Haiti HAI 5,579,600 5 1.30 0.45 1.74 1.81 0.20 3.75 1,952,600 2,025,300 220,900 4,198,800 (1,380,800) -25%	Honduras	HON	4,918,600	5	1.08	0.45	1.52	1.67	0.18	3.37			1,705,400	1,872,100	198,800	3,776,300			(1,142,300)	-23%
Bolivia BOL 5,490,000 5 1.05 0.45 1.50 1.81 0.18 3.49 1,681,600 2,024,800 205,800 3,912,200 (1,577,800) -29% (1,380,800) -25% (1,380,800) -25%	Guatemala	GUT	6,453,500	5	1.17	0.45	1.62	2.05	0.20	3.88			1,816,000 💆	2,297,700	228,500					-33%
	Bolivia	BOL	5,490,000	5	1.05	0.45	1.50	1.81	0.18				1,681,600	2,024,800	205,800	3,912,200			(1,577,800)	-29%
TOTAL 106,438,000 28.88 13.21 42.09 47.91 5.00 95.00 5.00 100.00 47,157,800 53,678,200 5,601,900 106,437,900 5,602,000 112,039,900 (100) 0%		HAI		5	1.30	0.45	1.74	1.81	0.20	3.75										
	TOTAL		106,438,000		28.88	13.21	42.09	47.91	5.00	95.00	5.00	100.00	47,157,800	53,678,200	5,601,900	106,437,900	5,602,000	112,039,900	(100)	0%







Proposed PAHO Budget Policy

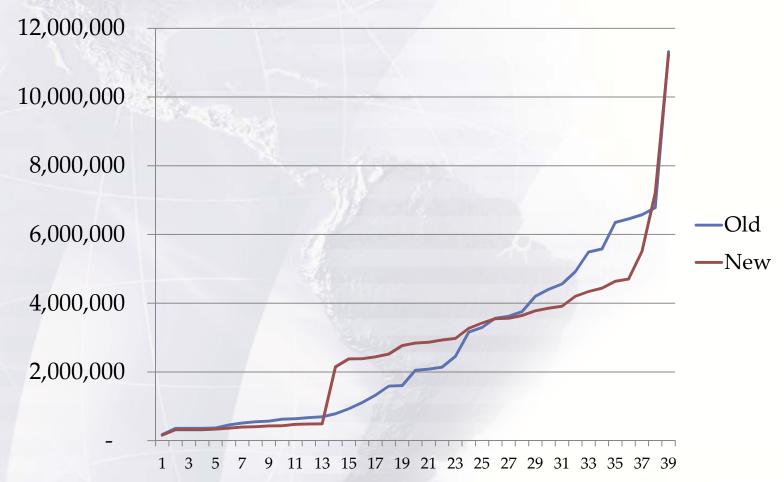
Illustration of Budget Allocation based on 2012-2013 Approved Budget (Proposed Model--HNI e with Floor + Needs-based + Results-based)

			a	h	ı	j	k		l m					
country code	Approved 2012-2013	needs- based	c	ore allocation (p	roportional shar	e)	Variable	Total	Change	%	Volu	ntary Contributio	ins	
country,	2002	Allocation	grouping	Floor	Needs-Based	Results-Based	Total (h+i+j)	allocation	Allocation	anange.	Difference	2006-2007	2008-2009	2010-2011
UK territories	UKT	369,700	0	410,400)	22,800	433,200			63,500	17%			
French territories	FRT	358,500	0	300,000		16,700	316,700			(41,800)				
Canada	CAN	549,000	0	450,000		25,000	475,000			(74,000)				
Netherlands territories	NET	358,500	0	300,000		16,700	316,700			(41,800)				
United States	USA	358,500	0	300,000		16,700	316,700			(41,800)				
Puerto Rico	PUR	179,300	0	150,000		8,300	158,300			(21,000)				
Barbados	BAR	627,400	1	(430,500			(196,900)			135,723	103,739
Antigua & Barbuda	ANI	515,400	1	112,800			395,700			(119,700)			45,500	7,000
Cuba	CUB	4,201,500	1	1,569,200						(1,226,000)		394,237	2,487,321	3,141,522
Dominica	DOM	571,500	1	115,200						(207,900)			44,050	150,770
St. Kitts & Nevis	SCN	459,400	1	112,800			335,200			(124,200)			47,400	30,364
Grenada	GRE	694,600	1	105,600			407,000			(287,600)			46,500	25,323
St. Lucia	SAL	672,200	1	112,800						(187,100)			61,500	12,454
St. Vincent & Grenadines	SAV	638,600	2	112,800						(146,400)			45,000	10,174
Bahamas	BAH	929,900	2	1,708,800						1,456,900	157%	112,032	353,852	532,977
Uruguay	URU	1,322,100	2	1,597,800						1,520,300	115%	958,783	2,002,408	1,098,249
Trinidad & Tobago	TRT	1,602,200	2	1,542,200						916,500	57%	65,002	468,842	647,300
Costa Rica	COR	2,050,300	2	1,505,600	1,206,500	150,700	2,862,800			812,500	40%	478,732	944, 189	969,900
Argentina	ARG	3,618,900	2	1,646,400						819,900	23%	2,658,407	4,433,548	6,848,322
Chile	CHI	2,453,700	3	1,780,400						1,401,500	57%	686,683	995,999	1,433,861
Mexico	MEX	6,778,400	3	1,901,600	4,931,800	379,600	7,213,000			434,600	6%	7,147,919	8,332,915	3,131,548
Venezuela	VEN	3,562,900	3	2,147,200	2,307,600	247,500	4,702,300			1,139,400	32%	337,832	699,196	818,897
Panama	PAN	1,591,000	3	1,614,400	1,162,300	154,300	2,931,000			1,340,000	84%	2,433,111	6,612,662	5,833,529
Peru	PER	6,352,700	3	2,091,200						(1,715,000)	-27%	5,073,331	7,355,162	4,947,541
Jamaica	JAM	2,083,900	3	1,544,600			2,767,600			683,700	33%	181,505	556,533	612,823
Ecuador	ECU	6,576,700	3	1,604,800						(3,012,500)	-46%	2,886,229	4,875,637	2,487,643
Belize	BLZ	784,300	4	1,414,200	619,100	113,000	2,146,300			1,362,000	174%	262,742	708,641	962,893
Dominican Republic	DOR	3,753,300	4	1,626,800						(206,000)		3,168,823	2,865,292	5,630,485
Brazil	BRA	11,316,000	4	2,400,000	8,244,900	591,300	11,236,200			(79,800)		168,122,517	245,549,856	314,699,265
El Salvador	ELS	3,294,000	4	1,595,200						(26,600)		1,377,853	2,256,130	3,745,670
Colombia	COL	4,560,000	4	2,050,400	3,168,500	289,900	5,508,800			948,800	21%	4,094,592	12,018,682	25,971,193
Guyana	GUY	2,140,000	4	1,436,600						239,700	11%	3,884,536	4,084,762	2,154,830
Suriname	SUR	1,109,200	5	1,457,800						1,330,400	120%	1,009,669	1,178,002	1,063,537
Paraguay	PAR	3,159,500	5	1,667,000			-,,			480,700	15%	1,555,860	1,539,161	2,194,226
Nicaragua	NIC	4,403,200	5	1,517,600						(982,200)		3,567,511	5,716,486	8,093,844
Honduras	HON	4,918,600	5	1,705,400						(1,142,300)		2,628,278	3,166,649	5,323,866
Guatemala	GUT	6,453,500	5	1,816,000						(2,111,300)		11,004,249	9,171,606	9,600,703
Bolivia	BOL	5,490,000	5	1,681,600						(1,577,800)		10,511,388	14,333,295	7,300,632
Haiti	HAI	5,579,600	5	1,952,600	2,025,300	220,900	4,198,800			(1,380,800)) -25%	13,432,796	21,364,173	31,089,562
TOTAL		106,438,000		47,157,800	53,678,200	5,601,900	106,437,900	5,602,000	112,039,900	(100)) 0%	248,034,617	364,496,672	450,674,642





Distribution Pattern of RB Allocation







Thank you!



