



# Regional Consultation Meeting Integrated Health Services Networks and Vertical Programs: Maximizing Synergies for Collaborative Work

Cusco, Peru, 11-12 November 2009  
Municipal Convention Center of Cusco

## Introduction:

Fragmentation is a major cause of the poor performance of health systems and services. Fragmentation can by itself, or in conjunction with other factors, lead to difficulty accessing services, the delivery of services whose technical quality is deficient, irrational and inefficient use of available resources, unnecessary increases in production costs, and low levels of user satisfaction with the services received.

Although health services fragmentation is a common challenge in most of the countries of the Region, its order of magnitude and principal causes differ from country to country. Some of the leading causes of fragmentation include: a predominance of programs focusing on diseases, risks, and specific populations (vertical programs) that are not part of the health system; extreme separation of public health services from personal health services; and weak health authority stewardship.

In response to the challenges posed by fragmentation, PAHO/WHO is developing the **Initiative on Integrated Health Services Delivery Networks** with a view to contributing to the implementation of health systems based on Primary Health Care (PHC), and hence, to the delivery of more accessible and efficient health services of better technical quality, and that better meet user expectations.

At the same time, WHO is promoting efforts to maximize positive synergies between health systems and Global Health Initiatives. This is especially important considering that the global scenario has been shaped by under-investment in health systems, the economic and debt crisis of the 1980s, political conflicts and environmental pressures that contributed to the increase in poverty and inequity, structural adjustments that generated cuts in health expenditure, migration of health workers, and the HIV/AIDS epidemic, all of which had major repercussions for the health of populations.

In this context, PAHO proposes the identification, systematization, and dissemination of "good practices" in the integration of health services in the Americas, with emphasis on the integration or articulation of priority public health programs with a vertical focus or parallel management systems of proven effectiveness. The overall goal is to improve technical cooperation efforts in the matter.



## Objectives:

- 1) Analyze global trends in maximizing synergies between health systems strengthening, priority public health programs, and global health initiatives;
- 2) Promote the PAHO Integrated Health Services Delivery Networks (IHSDN) Initiative and the concerted road map agreed upon by Member States for IHSDN development in the Region;
- 3) Present and discuss the results of case studies of the Region of the Americas, which systematize lessons learned and positive experiences; and
- 4) Propose recommendations for PAHO cooperation in the integration of programs, and collaborative work in health systems networks.

## Agenda

### Wednesday, November 11th

Time	Topic	Speakers
9:00	Opening	<i>Melitón Arce Rodríguez, Viceminister of Health, Peru Juan Manuel Sotelo, Manager External Relations, PAHO Washington, D.C. Manuel Peña, Representative, PAHO Peru Hugo González, Regional Government of Cusco, Peru Luis Flores, Provincial Mayor of Cusco, Peru</i>
9:30	Positive Synergies between Global Health Initiatives and Health Systems	<i>Bardara Samb, Adviser, WHO Geneva</i>
10:00	Integrated Health Services Delivery Networks based on Primary Health Care	<i>Eduardo Levcovitz, Health Systems and Services, PAHO Washington, D.C.</i>
<b>10:30 Coffee Break</b>		
10:45	<b>Panel and Debate 1:</b> Lessons learned and experiences from the Region of the Americas: Case Studies (20 minutes per presentation and 1 hour of discussion)	<i>Mario Cruz Peñate – HIV in Dominican Republic Antonio Jorge de Souza Marques – Emergency/ Urgency Services Networks in Brazil Edwin Bolastig – HIV in Trinidad &amp; Tobago Patricia Arbeláez – TB in Colombia Conclusions and recommendations from the analysis of case studies - Hernán Montenegro – PAHO Washington, D.C. Martín Clendenes, MINSAs Peru (Moderator)</i>
<b>01:00 Lunch at the Hotel Eco Inn</b>		
2:30	<b>Panel 2:</b> Integration of programs into the organization of health systems and services networks - Country Presentations (20 minutes per presentation)	<i>Edgar Giménez – Ministry of Health, Paraguay Eduardo Espinoza - Ministry of Health, El Salvador Maki Esther Ortíz - Ministry of Health, Mexico Gloria Walker - Ministry of Health, Brazil Melitón Arce Rodríguez – Ministry of Health, Peru José Castro - ORIS- MINSAs, Peru (Moderator)</i>
<b>4:10 Coffee Break</b>		



4:30	<b>Plenary Debate:</b> Integration of programs into the organization of health systems and health services networks.	José Ruales, PAHO - WDC
<b>5:30 Closing</b>		

**Thursday, November 12th**

Time	Topic	Speakers
08:30	<b>Panel 3:</b> Trends in international cooperation for health systems strengthening	Santiago Cornejo – GAVI Alliance Erick Janowski – United States Agency for International Development (USAID) Sarada Leclerc – Canadian International Development Agency (CIDA) Manuel Mancheno – German Agency for Technical Cooperation (GTZ) Milo Stanojevich – CARE Peru Bertha Gómez – PAHO Colombia (moderator)
<b>10:15 Coffee Break</b>		
10:30	<b>Panel 4:</b> Trends in international cooperation for health systems strengthening	Marcelo Aguilar - PAMAFRO Ecuador-Colombia-Peru, <i>Integration of Transborder Programs</i> Oscar Feo, ORAS-CONHU, <i>Integration of Subregional Programs</i> Juan Manuel Sotelo, PAHO - WDC, <i>Harmonization and Alignment of International Cooperation</i> Ramón Granados - PAHO Peru (moderator)
11:10	<b>Plenary Debate:</b> Cooperation mechanisms for health systems strengthening	José Ruales, PAHO - WDC
12:30	Conclusions and recommendations Closing	Eduardo Levcovitz - PAHO -WDC Oscar Ugarte – Minister of Health, Peru Manuel Peña – Representative PAHO-Peru Hugo González - President, Regional Government of Cusco
<b>1:00 Lunch at the Hotel Eco Inn</b>		