#### Looking beyond 2009 – strategic Directions and approaches

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## The bigger picture – Programmatic Shifts

- Progress in science with programmatic implications (failure in vaccines research, PREP, microbicides, ART for HIV prevention, early start of treatment, more efficacious drugs, use of ARV during breastfeeding);
- Prevention scale up is essential, but PAHO needs to also keep momentum in treatment-related issues;
- Treatment guidelines are under revision: early treatment initiation will have major resource and health system implications;
- Globally, and in LAC, there is greater and clearer emphasis on MARPs (underlying social determinants and vulnerabilities require diversification within groups..)

#### **Issues and Challenges**

- Demands are high, capacity requires further enhancement
  Certain critical areas are not covered technically (e.g. harm reduction in IDU's) – positions have been frozen
- Internal resource context has become increasingly competitive (e.g. CIDA, Spain, WHO);
- Maintaining focus in a complex and demanding environment
- Internal consistency: are countries sufficiently aligned to achieve RERs and focus on priority areas?
- Clarity and concensus with partners leading in some areas, partnering in others
- Integrating and mainstreaming, while ensuring quality and maintaining programmatic focus
- Measuring impact, and attributibility of our work in countries

# How should we respond to these challenges and changes?

- Re-examine our priorities and focus (what is most needed, and what is feasible) for Universal Access towards achieving the MDGs.
- Focus on updating normative guidance and primarily technical support and capacity building
- Contextualize HIV (communicable and chronic disease, SRH, PHC, etc.);
- Identify what is specific to HIV
- Ensure optimal integration and functional linkages (within FCH, HSS, and other projects);

#### How should we respond (contd.)

- Focus on priority countries for HIV (burden, transmission patterns, status of health system)
- Identify resources at all levels (including at the country level)
- Work with Knowledge hubs/centers of excellence in key programme areas, foster StoS collaboration
- Consider workforce adjustments: a) contingency planning b) more optimal use of existing staff resources (e.g, FCH staff in countries,...), c) negotiate funding to pay salaries and technical support
- Strategic partnerships

#### Strategic priorities for 2010/11

- 1. Strategic Information: focus on
  - Surveillance (including MARPs)
  - Measuring incidence
  - Monitoring progress towards UA indicators
  - Strengthening analysis and application (both at regional and country level)
- 2. Treatment scale up:
  - Testing and counselling (focus on provider-initiated)
  - Guideline revision / including quality standards
  - HIVDR and Pharmocovigilance
  - Procurement and Supply chain management support
  - Demand forecasting
  - Monitoring Price (both 1<sup>st</sup> and 2<sup>nd</sup> line) and assist in application of TRIPs

#### Strategic priorities for 10/11

- 3. Scaling up Comprehensive services to MARPs
  - Advocacy
  - Overcome S/D in the health sector
  - Define service needs and packages (including prevention)
  - Define service delivery models
  - Focus on MSM, TG, SW, Drug users (taking account of underlying vulnerabilities, including youth, mobility, etc.)

### Strategic priorities for 10/11

- 4. Elimination Initiative vertical transmission
- Integration of HIV in primary care/ decentralizised service delivery models – integrated capacity building (both pre- and inservice)
- Health sector planning: evaluation planning/replanning