



173rd SESSION OF THE EXECUTIVE COMMITTEE

Washington, D.C., USA, 29 September 2023

CE173/FR 29 September 2023 Original: English

FINAL REPORT

CONTENTS

		Page
Opening of the Session		4
	nda	
Committee Matters		
Administration	mber to the Subcommittee on Program, Budget, and on the Expiration of the Period of Office on the mittee of Brazil	5
Appointment of the	Award Committee for the PAHO Award for Health gement and Leadership 2024	
1	rs Meetings of the Governing Bodies of PAHO in 2024 Meetings of the Governing Bodies of PAHO in 2024	
-	r Capital Investment Fund and on the Master Capital n Implementation	8
Other Matters		8
Closure of the Session		8
Resolutions and decision	S	
Decisions		
CE173(D1): H	Election of Officers	9
CE173(D2): A	Adoption of the Agenda	9
CE173(D3): H	Election of One Member to the Subcommittee on	
	Program, Budget, and Administration on the	
	Expiration of the Period of Office on the Executive	
	Committee of Brazil	9
CE173(D4): A	Appointment of the Award Committee for the PAHO	
	Award for Health Services Management and	
	Leadership 2024	9
CE173(D5): I	Dates of the 18th Session of the Subcommittee on Program, Budget, and Administration of the	

CONTENTS (cont.)

Page

Resolutions and decisions (*cont.*)

Dates of the 61st Directing Council, 76th Session of the
Regional Committee of WHO for the Americas10
Topics for Discussion during the 18th Session of the
Subcommittee on Program, Budget, and
Administration of the Executive Committee10
Topics for Discussion during the 174th Session of the
Executive Committee10

Annexes

Annex A.	Agenda
Annex B.	List of Documents
Annex C.	Proposed Topics for Meetings of the Governing Bodies of PAHO in
	2024: 18th Session of the Subcommittee on Program, Budget, and
	Administration of the Executive Committee
Annex D.	Proposed Topics for Meetings of the Governing Bodies of PAHO in
	2024: 174th Session of the Executive Committee
Annex E.	Revised List of Proposed Topics for Meetings of the Governing Bodies
	of PAHO in 2024: 174th Session of the Executive Committee
Annex F.	List of Participants

FINAL REPORT

Opening of the Session

1. The 173rd Session of the Executive Committee of the Pan American Health Organization (PAHO) was held on 29 September 2023 at PAHO Headquarters in Washington, D.C. The session was attended by delegates of the following nine members of the Executive Committee: Argentina, Bolivia (Plurinational State of), Canada, Chile, Ecuador, Guyana, Jamaica, United States of America, and Uruguay. Delegates of Barbados, Brazil, Cuba, Mexico, Paraguay and Puerto Rico attended in an observer capacity.

2. Dr. Christopher Tufton (Jamaica, Outgoing President of the Executive Committee) opened the session and welcomed the participants, extending a special welcome to the new Members elected by the recently concluded 60th Directing Council: Canada, Ecuador, and Guyana.

Procedural Matters

Election of Officers

3. Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2023 to September 2024 (Decision CE173[D1]):

President:	Uruguay	(Dr. Karina Rando)
Vice President:	United States of America	(Ms. Susan Kim)
Rapporteur:	Chile	(Mr. Roberto Villegas)

4. The Director of the Pan American Sanitary Bureau (PASB), Dr. Jarbas Barbosa, served as Secretary ex officio, and the Deputy Director, Ms. Mary Lou Valdez, served as Technical Secretary.

Adoption of the Agenda (Document CE173/1, Rev. 3)

5. Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted, without change, the provisional agenda prepared by the Director (Decision CE173[D2]).

Committee Matters

Election of One Member to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Brazil

6. Pursuant to Rule 45 of the Rules of Procedure of the Executive Committee, the Committee elected Ecuador to serve on the Subcommittee on Program, Budget, and Administration to replace Brazil, whose period of office on the Executive Committee had expired. The Committee expressed appreciation to Brazil for its service (Decision CE173[D3]).

Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2024 (Document CE173/2)

7. Dr. James Fitzgerald (Director, Department of Health Systems and Services, PASB) recalled that the PAHO Award for Health Services Management and Leadership was conferred each year on a candidate who had made a significant contribution to strengthening the development of health systems and services in his/her home country and/or throughout the Region of the Americas. In accordance with the procedures adopted by the 56th Directing Council in 2018, the Award Committee was to be selected by the Executive Committee each year during its first session following the Directing Council or the Pan American Sanitary Conference and was to consist of the President of the Executive Committee and a representative and alternate from each subregion. The Award Committee would meet to consider the information on the candidates nominated for the Award and would submit its recommendation to the Executive Committee at its 174th Session, to be held in June 2024.

8. The President proposed Guyana and the United States of America as principal members of the Award Committee and Canada and Chile as alternate members.

9. The Executive Committee appointed Guyana and the United States of America as principal members and Canada and Chile as alternate members of the Award Committee for the PAHO Award for Health Services Management and Leadership 2024 (Decision CE173[D4]).

Governing Bodies Matters

Proposed Dates for Meetings of the Governing Bodies of PAHO in 2024 (Document CE173/3)

18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee

10. The Executive Committee decided that the 18th Session of the Subcommittee on Program, Budget, and Administration would be held from 20 to 22 March 2024 (Decision CE173[D5]).

174th Session of the Executive Committee

11. The Executive Committee decided to hold its 174th Session from 24 to 28 June 2024 (Decision CE173[D6]).

61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

12. The Director proposed that the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas, should be held from 30 September to 4 October 2024. He noted that the dates had been selected with due regard for the dates of the sessions of the other WHO regional committees and the General Debate of the United Nations General Assembly.

13. The Executive Committee decided that the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas, would be held from 30 September to 4 October 2024 (Decision CE173[D7]).

Proposed Topics for Meetings of the Governing Bodies of PAHO in 2024 (Documents CE173/4, Rev. 1, CE173/5, and CE173/5, Rev. 1)

18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee

14. The Director introduced the document setting out the list of topics proposed for discussion by the Subcommittee on Program, Budget, and Administration during its 18th Session (Document CE173/4, Rev. 1), noting that most of the topics were those customarily considered by the Subcommittee. In addition to those topics, the Subcommittee would receive an update on the status of the Latin American Center for Perinatology, Women, and Reproductive Health and review a report on the charge assessed on the procurement of public health supplies for Member States.

15. The Executive Committee endorsed the list of topics as proposed in Document CE173/4, Rev. 1 (Decision CE173[D8]).

174th Session of the Executive Committee

16. The Director introduced the list of topics proposed for discussion by the Executive Committee during its 174th Session (Document CE173/5), noting that the proposed program policy items included a strategy and plan of action to decrease the burden of sepsis in the Region of the Americas, a policy for strengthening health sector action on climate change with equity, a plan of action for strengthening information systems for health 2024–2030, a policy on long-term care, and a strategy for strengthening the essential public health functions to accelerate health systems transformation in the Region of the Americas. In addition, the Executive Committee would review a preliminary report on the end-of-biennium assessment of the PAHO Program Budget 2022–2023, which would also serve as the second interim report on the implementation of the PAHO Strategic Plan 2020–2025.

17. In the ensuing discussion, several additional topics were proposed. One delegate noted the importance of equitable access to surgical, obstetric, and anesthesia services as a priority for achieving universal health coverage and suggested that a document and proposed resolution should be prepared on that topic. Another delegate proposed that a new five-year strategy and plan of action on tobacco control in the Americas should be formulated, building on the results of the evaluation of the Strategy and Plan of Action to Strengthen Tobacco Control in the Region of the Americas 2018–2022.¹

18. Several delegates highlighted Member States' need for support in dealing with high-cost medicines and requested that the issue be addressed as part of the Organization's future work. Another topic proposed for future consideration was migration of health workers. In addition, the Bureau was requested to present updates on progress towards universal health coverage in the Region and progress made in addressing the causes of disparities in health services access and utilization for lesbian, gay, bisexual, and trans (LGBT) persons since the adoption of the concept paper and resolution on that topic in 2013.² Support was expressed for all of those proposals.

19. A delegate pointed out that WHO seemed to be applying different approaches to the allocation of resources among the WHO regions—one approach for the Region of the Americas and another for the other five regions. He highlighted the need to empower the Director to engage with the WHO Secretariat with a view to ensuring that the Region received a fair share of WHO resources.

The Director, affirming the need for continued work to address discrimination, 20. stigma, and other barriers to access to health services for LGBT persons, welcomed the suggestion for a progress report on the subject. The Bureau would also add an item on access to safe surgical services and a proposed new strategy and plan of action to strengthen tobacco control in the Region of the Americas. With regard to the issue of high-cost medicines, he noted that the final report on the policy on Access and Rational Use of Strategic and High-cost Medicines and Other Health Technologies³ would be discussed by the Governing Bodies in 2024; in the meantime, the Bureau would continue working with Member States to negotiate the best possible prices for high-cost medicines through the Regional Revolving Fund for Strategic Public Health Supplies (the Strategic Fund). It would also work with Member States to find solutions to the challenges posed by migration of health workers; the Director pointed out in that regard that the issue of migration was addressed under new Policy on the Health Workforce 2030: Strengthening Human Resources for Health to Achieve Resilient Health Systems,⁴ adopted by Member States during the recently concluded 60th Directing Council.

21. With regard to the distribution of resources among the six WHO regions, the Director said that he would share with Member States information on the conversations under way between the Bureau and the WHO Secretariat. He confirmed that two different

¹ See Document CD60/INF/6 (2023).

² See Document CD52/18 and Resolution CD52.R6 (2013).

³ See Document CD55/10 and Resolution CD55.R12 (2016).

⁴ See Document CD60/6 and Resolution CD60.R4 (2023).

criteria were being used to determine regional allocations, as a result of which the Region of the Americas received a smaller share. Consequently, PAHO faced difficulties in strengthening its country presence, including in the key countries identified under the PAHO Strategic Plan 2020–2025.

22. The Executive Committee endorsed the list of proposed topics, with the addition of the items suggested during the discussion, as set out in Document CE173/5, Rev. 1 (Decision CE173[D9]).

Matters for Information

Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation (Document CE173/6)

23. Ms. Kristan Beck (Director of Administration, PASB) introduced Document CE173/6, which provided information on the status of the renovations undertaken at the PAHO Headquarters building and described additional renovations that would be needed in the near future in order to create a healthier and more functional work environment and make the building more energy-efficient. She reported that the first phase of the renovations—including upgrading of the heating, ventilation, and air conditioning (HVAC) systems; replacement of outdated electrical equipment; and renovation of the conference facilities on the second and tenth floors—was nearing completion. Phase 2 of the renovations, which would include replacement of the HVAC systems on the third to ninth floors, renovation of all washrooms in the building, and repairs to the concrete in the basement and sub-basement, would begin in the last quarter of 2023 and be completed by the end of 2024. A third phase would consist of replacement of all original windows in the building. Ms. Beck noted that all renovations to date had been completed within the planned time frame and budget.

24. The Director emphasized that, while some of the work undertaken and planned would improve the appearance of the building, the primary purpose of the renovations was to ensure its preservation. The building was more than 60 years old, some of the HVAC systems and other features had never been renovated, and the building suffered from serious structural problems that had to be addressed.

25. The Executive Committee took note of the report.

Other Matters

26. The Delegate of Chile invited representatives of all countries of the Region to attend the Sixth Global Ministerial Summit on Patient Safety, to be held in Chile on 10 and 11 April 2024.

Closure of the Session

27. Following the customary exchange of courtesies, the President declared the 173rd Session closed.

Resolutions and decisions

28. The following are the decisions adopted by the Executive Committee in the course of the 173rd Session:

Decisions

CE173(D1): Election of Officers

Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2023 to September 2024:

President:	Uruguay
Vice President:	United States of America
Rapporteur:	Chile

(Single meeting, 29 September 2023)

CE173(D2): Adoption of the Agenda

Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted the agenda submitted by the Director (Document CE173/1, Rev. 3).

(Single meeting, 29 September 2023)

CE173(D3): Election of One Member to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Brazil

Pursuant to Rule 45 of the Rules of Procedure of the Executive Committee, the Committee elected Ecuador to serve on the Subcommittee on Program, Budget, and Administration to replace Brazil, whose period of office on the Executive Committee had expired.

(Single meeting, 29 September 2023)

CE173(D4): Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2024

The Executive Committee appointed the Guyana and the United States of America as principal members and Canada and Chile as alternate members of the Award Committee for the PAHO Award for Health Services Management and Leadership 2024.

(Single meeting, 29 September 2023)

CE173(D5): Dates of the 18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee

The Executive Committee decided that the 18th Session of the Subcommittee on Program, Budget, and Administration would be held from 20 to 22 March 2024.

(Single meeting, 29 September 2023)

CE173(D6): Dates of the 174th Session of the Executive Committee

The Executive Committee decided that the 174th Session of the Executive Committee would be held from 24 to 28 June 2024.

(Single meeting, 29 September 2023)

CE173(D7): Dates of the 61st Directing Council, 76th Session of the Regional Committee of WHO for the Americas

The Executive Committee decided that the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas, would be held from 30 September to 4 October 2024.

(Single meeting, 29 September 2023)

CE173(D8): Topics for Discussion during the 18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee

The Executive Committee endorsed the list of topics proposed for discussion by the Subcommittee on Program, Budget, and Administration during its 18th Session (Document CE173/4, Rev. 1).

(Single meeting, 29 September 2023)

CE173(D9) Topics for Discussion during the 174th Session of the Executive Committee

The Executive Committee endorsed the list of topics proposed for discussion by the Executive Committee during its 174th Session, with the addition of the following topics: Strategy and Plan of Action to Strengthen Tobacco Control in the Region of the Americas 2025–2030 and Strategy on Integrated Emergency, Critical and Operative Care under Program Policy Matters and a progress report on Addressing the Causes of Disparities in

Health Services Access and Utilization for Lesbian, Gay, Bisexual, and Trans (LGBT) Persons under Progress Reports on Technical Matters (Document CE173/5, Rev. 1).

(Single meeting, 29 September 2023)

IN WITNESS WHEREOF, the President of the Executive Committee, Delegate of Uruguay, and the Secretary ex officio, Director of the Pan American Sanitary Bureau, sign the present Final Report in the Spanish language.

DONE in Washington, D.C., United States of America, on this twenty-ninth day of September in the year two thousand twenty-three. The Secretary shall deposit the original texts in the archives of the Pan American Sanitary Bureau. The Final Report will be published on the website of the Pan American Health Organization once approved by the President.

> Karina Rando President of the 173rd Session of the Executive Committee Delegate of Uruguay

Jarbas Barbosa Secretary ex officio of the 173rd Session of the Executive Committee Director of the Pan American Sanitary Bureau

AGENDA

1. OPENING OF THE SESSION

2. PROCEDURAL MATTERS

- 2.1 Election of Officers
- 2.2 Adoption of the Agenda

3. COMMITTEE MATTERS

- 3.1 Election of One Member to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Brazil
- 3.2 Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2024

4. ADMINISTRATIVE AND FINANCIAL MATTERS

- 4.1 Proposed Dates for Meetings of the Governing Bodies of PAHO in 2024:
 - a) 18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee
 - b) 174th Session of the Executive Committee
 - c) 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas
- 4.2 Proposed Topics for Meetings of the Governing Bodies of PAHO in 2024:
 - a) 18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee
 - b) 174th Session of the Executive Committee

5. ADMINISTRATIVE AND FINANCIAL MATTERS

5.1 Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation

6. **OTHER MATTERS**

7. CLOSURE OF THE SESSION

LIST OF DOCUMENTS

Working Documents

CE173/1, Rev. 3	Agenda
CE173/2	Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2024
CE173/3	Proposed Dates for Meetings of the Governing Bodies of PAHO in 2024
CE173/4, Rev. 1	Proposed Topics for Meetings of the Governing Bodies of PAHO in 2024: 18th Session of the Subcommittee on Program, Budget, and Administration of the Executive Committee
CE173/5, Rev. 1	Revised List of Proposed Topics for Meetings of the Governing Bodies of PAHO in 2024: 174th Session of the Executive Committee
CE173/6	Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation

PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO FOR 2024: 18th SESSION OF THE SUBCOMMITTEE ON PROGRAM, BUDGET, AND ADMINISTRATION OF THE EXECUTIVE COMMITTEE

Procedural Matters

- 1. Election of Officers
- 2. Adoption of the Agenda

Program Policy Matters

- Outline of the End-of-biennium Assessment of the PAHO Program Budget 2022–2023/Second Interim Report on the Implementation of the PAHO Strategic Plan 2020–2025
- 4. Engagement with non-State Actors
- 5. Non-State Actors in Official Relations with PAHO
- 6. Appointment of One Member to the Audit Committee of PAHO

Administrative and Financial Matters

- 7. Overview of the Financial Report of the Director for 2023
- 8. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 9. Programming of the Budget Surplus (if any)
- 10. Programming of the Revenue Surplus (if any)
- 11. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 12. Human Resources Management in the Pan American Sanitary Bureau
- 13. Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation

Administrative and Financial Matters (cont.)

- 14. Update on the Status of the Latin American Center for Perinatology, Women and Reproductive Health
- 15. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States (*Resolution CD58.R4*) [2020])

Matters for Information

- 16. Report on Strategic Issues between PAHO and WHO
- 17. Draft Provisional Agenda for the 174th Session of the Executive Committee

PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO IN 2024: 174th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

- 1. Adoption of the Agenda and Program of Meetings
- 2. Representation of the Executive Committee at the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas
- 3. Draft Provisional Agenda of the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

Committee Matters

- 4. Report on the 18th Session of the Subcommittee on Program, Budget, and Administration
- 5. PAHO Award for Health Services Management and Leadership 2024
- 6. Engagement with non-State Actors
- 7. Non-State Actors in Official Relations with PAHO
- 8. Report of the Ethics Office for 2023
- 9. Report of the Investigations Office for 2023
- 10. Report of the Audit Committee of PAHO
- 11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

- 12. Preliminary Report of the End-of-biennium Assessment of the PAHO Program Budget 2022–2023/Second Interim Report on the Implementation of the PAHO Strategic Plan 2020–2025
- 13. Strategy and Plan of Action to Decrease the Burden of Sepsis in the Region of the Americas through an Integrated Approach
- 14. Policy for Strengthening Health Sector Action on Climate Change with Equity

Program Policy Matters (cont.)

- 15. Plan of Action for Strengthening Information Systems for Health 2024–2030
- 16. Policy on Long-term Care
- 17. Strategy for Strengthening the Essential Public Health Functions to Accelerate Health Systems Transformation in the Region of the Americas

Administrative and Financial Matters

- 18. Report on the Collection of Assessed Contributions
- 19. Financial Report of the Director and Report of the External Auditor for 2023
- 20. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 21. Programming of the Budget Surplus (if any)
- 22. Programming of the Revenue Surplus (if any)
- 23. Report of the Office of Internal Audit for 2023
- 24. Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
- 25. Update on the Status of the Latin American Center for Perinatology, Women and Reproductive Health
- 26. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States (*Resolution CD58.R4 [2020]*)

Personnel Matters

- 27. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 28. Human Resources Management in the Pan American Sanitary Bureau
- 29. Statement by the Representative of the PAHO/WHO Staff Association
- 30. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

Matters for Information

- 31. Report on Strategic Issues between PAHO and WHO
- 32. WHO Draft Programme Budget 2026–2027
- 33. Implementation of the International Health Regulations
- 34. Plan of Action on Entomology and Vector Control 2018–2023: Final Report (*Resolution CD56.R2 [2018]*)
- 35. Plan of Action for the Sustainability of Measles, Rubella, and Congenital Rubella Syndrome Elimination in the Americas 2018–2023: Final Report (*Resolution CSP29.R11 [2017]*)
- Plan of Action for Strengthening Information Systems for Health 2019–2023: Final Report (*Resolution CD57.R9 [2019]*)
- 37. Plan of Action of Human Resources for Universal Access to Health and Universal Health Coverage 2018–2023: Final Report (*Resolution CD56.R5 [2018]*) (*Resolution CSP29.R15 [2017]*)
- Access and Rational Use of Strategic and High-cost Medicines and Other Health Technologies: Final Report (*Resolution CD55.R12 [2016]*)

Progress Reports on Technical Matters

- 39. Roadmap for the Digital Transformation of the Health Sector in the Region of the Americas: Progress Report *(Resolution CD59.R1 [2021])*
- 40. Strategy on Health-related Law: Progress Report (*Resolution CD54.R9 [2015]*)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

- 41. Seventy-seventh World Health Assembly
- 42. Subregional Organizations

Annexes

Annex A

PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO IN 2025: 176th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matter

- 1. Adoption of the Agenda and Program of Meetings
- 2. Representation of the Executive Committee at the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas
- 3. Draft Provisional Agenda of the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas

Committee Matters

- 4. Report on the 19th Session of the Subcommittee on Program, Budget, and Administration
- 5. PAHO Award for Health Services Management and Leadership 2025
- 6. Engagement with non-State Actors
- 7. Non-State Actors in Official Relations with PAHO
- 8. Report of the Ethics Office for 2024
- 9. Report of the Investigations Office for 2024
- 10. Report of the Audit Committee of PAHO for 2024
- 11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

- 12. Proposed Strategic Plan of the Pan American Health Organization 2026–2031
- 13. Proposed Program Budget of the Pan American Health Organization 2026–2027
- 14. Scale of Assessed Contributions 2026–2027

Administrative and Financial Matters

- 15. Report on the Collection of Assessed Contributions
- 16. Financial Report of the Director and Report of the External Auditor for 2024
- 17. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 18. Report of the Office of Internal Audit for 2024
- 19. Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation

Personnel Matters

- 20. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 21. Human Resources Management in the Pan American Sanitary Bureau
- 22. Statement by the Representative of the PAHO/WHO Staff Association
- 23. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

Matters for Information

- 24. Report on Strategic Issues between PAHO and WHO
- 25. Implementation of the International Health Regulations
- 26. Monitoring of the Resolutions and Mandates of the Pan American Health Organization (*Resolution CD55.R11 [2016]*)
- 27. Strategy for the Prevention and Control of Noncommunicable Diseases: Final Report (*Resolution CSP28.R13 [2012]*)

Progress Reports on Technical Matters

 Increasing Production Capacity for Essential Medicines and Health Technologies: Progress Report (Resolution CD59.R3 [2021]) (Resolution CD48.R15 [2008])

Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)

- 29. Health of Migrants: Progress Report (*Resolution CD55.R13 [2016]*)
- 30. Policy on Research for Health: Progress Report (*Resolution CD49.R10 [2009]*)
- 31. Sustainable Health Agenda for the Americas 2018–2030: Midterm Review (*Resolution CSP29.R2 [2017]*)
- 32. Addressing the Causes of Disparities in Health Service Access and Utilization for Lesbian, Gay, Bisexual, and Trans (LGBT) Persons:
 Progress Report (Resolution CD52.R6 [2013])
- 33. Cooperation for Health Development in the Americas: Progress Report (*Resolution CD52.R15 [2013]*)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

- 34. Seventy-eighth World Health Assembly
- 35. Subregional Organizations

Annex B

PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO IN 2026: 178th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

- 1. Adoption of the Agenda and Program of Meetings
- 2. Representation of the Executive Committee at the 63rd Directing Council of PAHO, 78th Session of the Regional Committee of WHO for the Americas
- Draft Provisional Agenda of the 63rd Directing Council of PAHO,
 78th Session of the Regional Committee of WHO for the Americas

Committee Matters

- 4. Report on the 20th Session of the Subcommittee on Program, Budget, and Administration
- 5. PAHO Award for Health Services Management and Leadership 2026
- 6. Engagement with non-State Actors
- 7. Non-State Actors in Official Relations with PAHO
- 8. Report of the Ethics Office for 2025
- 9. Report of the Investigations Office for 2025
- 10. Report of the Audit Committee of PAHO for 2025
- 11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

12. Preliminary Report of the End-of-biennium Assessment of the PAHO Program Budget 2024–2025/Final Report on the Implementation of the PAHO Strategic Plan 2020–2025

Administrative and Financial Matters

- 13. Report on the Collection of Assessed Contributions
- 14. Financial Report of the Director and Report of the External Auditor for 2025
- 15. Update on the Appointment of the External Auditor of PAHO for 2028–2029
- 16. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 17. Programming of the Budget Surplus (if any)
- 18. Programming of the Revenue Surplus (if any)
- 19. Report of the Office of Internal Audit for 2025
- 20. Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
- 21. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States (*Resolution CD58.R4 [2020]*)

Personnel Matters

- 22. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 23. Human Resources Management in the Pan American Sanitary Bureau
- 24. Statement by the Representative of the PAHO/WHO Staff Association
- 25. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

Matters for Information

- 26. Report on Strategic Issues between PAHO and WHO
- 27. Implementation of the International Health Regulations
- 28. Strategy and Plan of Action to Improve Quality of Care in Health Service Delivery 2020–2025: Final Report (*Resolution CD57.R13 [2019]*)

Matters for Information (cont.)

- 29. Preventing Violence and Injuries and Promoting Safety: a Call for Action in the Region: Final Report (*Resolution CD48.R11 [2008]*)
- 30. Strategy and Plan of Action on Strengthening the Health System to Address Violence Against Women: Final Report (*Resolution CD54.R12 [2015]*)
- Plan of Action for the Elimination of Industrially Produced Trans-Fatty Acids 2020–2025: Final Report (*Resolution CD57.R12 [2019]*)
- 32. Plan of Action on Workers' Health: Final Report (*Resolution CD54.R6 [2015]*)
- Strategy and Plan of Action on Ethnicity and Health 2019–2025: Final Report (*Resolution CD57.R14 [2019]*) (*Resolution CSP29.R3 [2017]*)

Progress Reports on Technical Matters

- 34. PAHO Disease Elimination Initiative: A Policy for an Integrated Sustainable Approach to Communicable Diseases in the Americas: Progress Report (*Resolution CD57.R7 [2019]*)
- 35. One Health: A Comprehensive Approach for Addressing Health Threats at the Human-Animal-Environment Interface: Midterm Review (*Resolution CD59.R4 [2021]*)
- 36. Roadmap for the Digital Transformation of the Health Sector in the Region of the Americas: Progress Report *(Resolution CD59.R1 [2021])*
- 37. Policy on the Application of Data Science in Public Health Using Artificial Intelligence and Other Emerging Technologies: Progress Report (*Resolution CD59.R2 [2021]*)
- Plan of Action for Women's, Children's, and Adolescents' Health 2018–2030: Midterm Review (*Resolution CD56.R8 [2018]*)

Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)

- Strategy for Building Resilient Health Systems and Post COVID-19 Pandemic Recovery to Sustain and Protect Public Health Gains: Midterm Review (*Resolution CD59.R12 [2021]*) (*Resolution CD55.R8 [2016]*)
- 40. Plan of Action for Cervical Cancer Prevention and Control 2018–2030: Progress Report (*Resolution CD56.R9 [2018]*)
- 41. Strategy and Plan of Action on Health Promotion within the Context of the Sustainable Development Goals 2019–2030: Midterm Review *(Resolution CD57.R10 [2019])*
- 42. Strategy on Regional Genomic Surveillance for Epidemic and Pandemic Preparedness and Response: Midterm Review (*Resolution CSP30.R9 [2022]*)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

- 43. Seventy-ninth World Health Assembly
- 44. Subregional Organizations

REVISED LIST OF PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO IN 2024: 174th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

- 1. Adoption of the Agenda and Program of Meetings
- 2. Representation of the Executive Committee at the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas
- 3. Draft Provisional Agenda of the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

Committee Matters

- 4. Report on the 18th Session of the Subcommittee on Program, Budget, and Administration
- 5. PAHO Award for Health Services Management and Leadership 2024
- 6. Engagement with non-State Actors
- 7. Non-State Actors in Official Relations with PAHO
- 8. Report of the Ethics Office for 2023
- 9. Report of the Investigations Office for 2023
- 10. Report of the Audit Committee of PAHO
- 11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

- 12. Preliminary Report of the End-of-biennium Assessment of the PAHO Program Budget 2022–2023/Second Interim Report on the Implementation of the PAHO Strategic Plan 2020–2025
- 13. Strategy and Plan of Action to Decrease the Burden of Sepsis in the Region of the Americas through an Integrated Approach
- 14. Policy for Strengthening Health Sector Action on Climate Change with Equity

Program Policy Matters (cont.)

- 15. Plan of Action for Strengthening Information Systems for Health 2024–2030
- 16. Policy on Long-term Care
- 17. Strategy for Strengthening the Essential Public Health Functions to Accelerate Health Systems Transformation in the Region of the Americas
- 18. Strategy and Plan of Action to Strengthen Tobacco Control in the Region of the Americas 2025–2030
- 19. Strategy on Integrated Emergency, Critical and Operative Care

Administrative and Financial Matters

- 20. Report on the Collection of Assessed Contributions
- 21. Financial Report of the Director and Report of the External Auditor for 2023
- 22. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 23. Programming of the Budget Surplus (if any)
- 24. Programming of the Revenue Surplus (if any)
- 25. Report of the Office of Internal Audit for 2023
- 26. Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
- 27. Update on the Status of the Latin American Center for Perinatology, Women and Reproductive Health
- 28. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States (*Resolution CD58.R4 [2020]*)

Personnel Matters

- 29. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 30. Human Resources Management in the Pan American Sanitary Bureau

Personnel Matters (cont.)

- 31. Statement by the Representative of the PAHO/WHO Staff Association
- 32. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

Matters for Information

- 33. Report on Strategic Issues between PAHO and WHO
- 34. Draft Programme Budget of the World Health Organization 2026–2027
- 35. Implementation of the International Health Regulations
- 36. Plan of Action on Entomology and Vector Control 2018–2023: Final Report (*Resolution CD56.R2 [2018]*)
- 37. Plan of Action for the Sustainability of Measles, Rubella, and Congenital Rubella Syndrome Elimination in the Americas 2018–2023: Final Report (*Resolution CSP29.R11 [2017]*)
- Plan of Action for Strengthening Information Systems for Health 2019–2023: Final Report (*Resolution CD57.R9 [2019]*)
- Plan of Action of Human Resources for Universal Access to Health and Universal Health Coverage 2018–2023: Final Report (*Resolution CD56.R5 [2018]*) (*Resolution CSP29.R15 [2017]*)
- 40. Access and Rational Use of Strategic and High-cost Medicines and Other Health Technologies: Final Report (*Resolution CD55.R12 [2016]*)

Progress Reports on Technical Matters

- 41. Addressing the Causes of Disparities in Health Services Access and Utilization for Lesbian, Gay, Bisexual, and Trans (LGBT) Persons: Progress Report *(Resolution CD52.R6 [2013])*
- 42. Roadmap for the Digital Transformation of the Health Sector in the Region of the Americas: Progress Report *(Resolution CD59.R1 [2021])*

Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)

43. Strategy on Health-related Law: Progress Report (*Resolution CD54.R9 [2015]*)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

- 44. Seventy-seventh World Health Assembly
- 45. Subregional Organizations

Annexes

Annex A

REVISED LIST OF PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO IN 2025: 176th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

- 1. Adoption of the Agenda and Program of Meetings
- 2. Representation of the Executive Committee at the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas
- 3. Draft Provisional Agenda of the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas

Committee Matters

- 4. Report on the 19th Session of the Subcommittee on Program, Budget, and Administration
- 5. PAHO Award for Health Services Management and Leadership 2025
- 6. Engagement with non-State Actors
- 7. Non-State Actors in Official Relations with PAHO
- 8. Report of the Ethics Office for 2024
- 9. Report of the Investigations Office for 2024
- 10. Report of the Audit Committee of PAHO for 2024
- 11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

- 12. Proposed Strategic Plan of the Pan American Health Organization 2026–2031
- 13. Proposed Program Budget of the Pan American Health Organization 2026–2027
- 14. Scale of Assessed Contributions for 2026–2027

Administrative and Financial Matters

- 15. Report on the Collection of Assessed Contributions
- 16. Financial Report of the Director and Report of the External Auditor for 2024
- 17. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 18. Report of the Office of Internal Audit for 2024
- 19. Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation

Personnel Matters

- 20. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 21. Human Resources Management in the Pan American Sanitary Bureau
- 22. Statement by the Representative of the PAHO/WHO Staff Association
- 23. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

Matters for Information

- 24. Report on Strategic Issues between PAHO and WHO
- 25. Implementation of the International Health Regulations
- 26. Monitoring of the Resolutions and Mandates of the Pan American Health Organization (*Resolution CD55.R11 [2016]*)
- 27. Strategy for the Prevention and Control of Noncommunicable Diseases: Final Report (*Resolution CSP28.R13 [2012]*)

Progress Reports on Technical Matters

28. Increasing Production Capacity for Essential Medicines and Health Technologies: Progress Report (*Resolution CD59.R3 [2021]*) (*Resolution CD48.R15 [2008]*)

Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)

- 29. Health of Migrants: Progress Report (*Resolution CD55.R13 [2016]*)
- 30. Policy on Research for Health: Progress Report (*Resolution CD49.R10 [2009]*)
- 31. Sustainable Health Agenda for the Americas 2018–2030: Midterm Review (*Resolution CSP29.R2 [2017]*)
- 32. Addressing the Causes of Disparities in Health Service Access and Utilization for Lesbian, Gay, Bisexual, and Trans (LGBT) Persons: Progress Report (Resolution CD52.R6 [2013])
- 32. Cooperation for Health Development in the Americas: Progress Report (*Resolution CD52.R15 [2013]*)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

- 29. Seventy-eighth World Health Assembly
- 30. Subregional Organizations

Annex B

REVISED LIST OF PROPOSED TOPICS FOR MEETINGS OF THE GOVERNING BODIES OF PAHO IN 2026: 178th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

- 1. Adoption of the Agenda and Program of Meetings
- 2. Representation of the Executive Committee at the 63rd Directing Council of PAHO, 78th Session of the Regional Committee of WHO for the Americas
- Draft Provisional Agenda of the 63rd Directing Council of PAHO,
 78th Session of the Regional Committee of WHO for the Americas

Committee Matters

- 4. Report on the 20th Session of the Subcommittee on Program, Budget, and Administration
- 5. PAHO Award for Health Services Management and Leadership 2026
- 6. Engagement with non-State Actors
- 7. Non-State Actors in Official Relations with PAHO
- 8. Report of the Ethics Office for 2025
- 9. Report of the Investigations Office for 2025
- 10. Report of the Audit Committee of PAHO for 2025
- 11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

12. Preliminary Report of the End-of-biennium Assessment of the PAHO Program Budget 2024–2025/Final Report on the Implementation of the PAHO Strategic Plan 2020–2025

Administrative and Financial Matters

- 13. Report on the Collection of Assessed Contributions
- 14. Financial Report of the Director and Report of the External Auditor for 2025
- 15. Update on the Appointment of the External Auditor of PAHO for 2028–2029
- 16. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
- 17. Programming of the Budget Surplus (if any)
- 18. Programming of the Revenue Surplus (if any)
- 19. Report of the Office of Internal Audit for 2025
- 20. Report on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
- 21. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States (*Resolution CD58.R4 [2020]*)

Personnel Matters

- 22. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
- 23. Human Resources Management in the Pan American Sanitary Bureau
- 24. Statement by the Representative of the PAHO/WHO Staff Association
- 25. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

Matters for Information

- 26. Report on Strategic Issues between PAHO and WHO
- 27. Implementation of the International Health Regulations
- 28. Strategy and Plan of Action to Improve Quality of Care in Health Service Delivery 2020–2025: Final Report (*Resolution CD57.R13 [2019]*)

Matters for Information (cont.)

- 29. Preventing Violence and Injuries and Promoting Safety: a Call for Action in the Region: Final Report (*Resolution CD48.R11 [2008]*)
- 30. Strategy and Plan of Action on Strengthening the Health System to Address Violence Against Women: Final Report (*Resolution CD54.R12 [2015]*)
- Plan of Action for the Elimination of Industrially Produced Trans-Fatty Acids 2020–2025: Final Report (*Resolution CD57.R12 [2019]*)
- 32. Plan of Action on Workers' Health: Final Report (*Resolution CD54.R6 [2015]*)
- Strategy and Plan of Action on Ethnicity and Health 2019–2025: Final Report (Resolution CD57.R14 [2019]) (Resolution CSP29.R3 [2017])

Progress Reports on Technical Matters

- 34. PAHO Disease Elimination Initiative: A Policy for an Integrated Sustainable Approach to Communicable Diseases in the Americas: Progress Report (*Resolution CD57.R7 [2019]*)
- 35. One Health: A Comprehensive Approach for Addressing Health Threats at the Human-Animal-Environment Interface: Midterm Review (*Resolution CD59.R4 [2021]*)
- 36. Roadmap for the Digital Transformation of the Health Sector in the Region of the Americas: Progress Report *(Resolution CD59.R1 [2021])*
- 37. Policy on the Application of Data Science in Public Health Using Artificial Intelligence and Other Emerging Technologies: Progress Report (*Resolution CD59.R2 [2021]*)
- Plan of Action for Women's, Children's, and Adolescents' Health 2018–2030: Midterm Review (Resolution CD56.R8 [2018])

Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)

- Strategy for Building Resilient Health Systems and Post COVID-19 Pandemic Recovery to Sustain and Protect Public Health Gains: Midterm Review (*Resolution CD59.R12 [2021]*) (*Resolution CD55.R8 [2016]*)
- 40. Plan of Action for Cervical Cancer Prevention and Control 2018–2030: Progress Report (*Resolution CD56.R9 [2018]*)
- 41. Strategy and Plan of Action on Health Promotion within the Context of the Sustainable Development Goals 2019–2030: Midterm Review (*Resolution CD57.R10 [2019]*)
- 42. Strategy on Regional Genomic Surveillance for Epidemic and Pandemic Preparedness and Response: Midterm Review (*Resolution CSP30.R9 [2022]*)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

- 43. Seventy-ninth World Health Assembly
- 44. Subregional Organizations

LIST OF PARTICIPANTS / LISTA DE PARTICIPANTES

OFFICERS / MESA DIRECTIVA

President / Presidente: Vice-President / Vicepresidente: Rapporteur / Relator:

Dra. Karina Rando (Uruguay)

Ms. Susan Kim (USA)

Mr. Roberto Villegas (Chile)

MEMBERS OF THE EXECUTIVE COMMITTEE / MIEMBROS DEL COMITÉ EJECUTIVO

ARGENTINA

Head of Delegation - Jefe de Delegación

Dra. Carla Moretti Directora Nacional de Relaciones Internacionales Ministerio de Salud Buenos Aires

BOLIVIA

Head of Delegation - Jefe de Delegación

Sr. Max Francisco Enríquez Viceministro de Promoción, Vigilancia Epidemiológica y Medicina Tradicional Ministerio de Salud y Deportes La Paz

CANADA/CANADÁ

Head of Delegation - Jefe de Delegación

Mr. Dylan Upper Manager Multilateral Relations Division Office of International Affairs for the Health Portfolio Public Health Agency of Canada Ottawa

Delegation – Delegación

Mrs. Jennifer Izaguirre Senior Policy Analyst Multilateral Relations Division Office of International Affairs for the Health Portfolio Public Health Agency of Canada Ottawa

CANADA/CANADÁ (cont.)

Delegation – Delegación (cont.)

Ms. Charlotte McDowell Senior Development Officer Permanent Mission of Canada to the Organization of American States Washington, D.C

CHILE

Head of Delegation - Jefe de Delegación

Dra. Raquel Child Jefa de la Oficina de Cooperación y Asuntos Internacionales Ministerio de Salud Santiago

Delegation - Delegación

Sr. Roberto Villegas Tercer Secretario, Representante Alterno de Chile ante la Organización de los Estados Americanos Washington, D.C.

ECUADOR

Head of Delegation – Jefe de Delegación

Sra. Karen Bombón Directora Nacional de Cooperación y Relaciones Internacionales Ministerio de Salud Pública Quito

MEMBERS OF THE EXECUTIVE COMMITTEE / MIEMBROS DEL COMITÉ EJECUTIVO (cont.)

GUYANA

Head of Delegation - Jefe de Delegación

Hon. Dr. Frank Anthony Minister of Health Ministry of Health Georgetown

Delegation - Delegación

Mr. Zulfikar Ally Minister Counselor, Alternate Representative of Guyana to the Organization of American States Washington, D.C.

JAMAICA

Head of Delegation - Jefe de Delegación

Hon. Christopher Tufton Minister of Health and Wellness Ministry of Health and Wellness Kingston

Delegation - Delegación

Dr. Jacquiline Bisasor McKenzie Chief Medical Officer Ministry of Health and Wellness Kingston

UNITED STATES OF AMERICA/ESTADOS UNIDOS DE AMÉRICA

Head of Delegation - Jefe de Delegación

Ms. Susan Kim Principal Deputy Assistant Secretary Office of Global Affairs Department of Health and Human Services Washington, D.C.

UNITED STATES OF AMERICA/ESTADOS UNIDOS DE AMÉRICA (cont.)

Delegation – Delegación

Ms. Adriana Gonzalez Health Advisor Office of Economic and Development Assistance Bureau of International Organization Affairs Department of State Washington, D.C.

Ms. Maya Levine Director (Acting), Multilateral Relations Office of Global Affairs Department of Health and Human Services Washington, D.C.

Ms. Caya Lewis Atkins Chief Advisor for Policy and Strategy Office of Global Affairs Department of Health and Human Services Washington, D.C.

Ms. Kimberly Boland Global Health Officer Office of Global Affairs Department of Health and Human Services Washington, D.C.

Ms. Barbara DeRosa-Joynt Senior Health Advisor Office of Economic and Development Affairs Bureau of International Organization Affairs Department of State Washington, D.C.

Ms. Mackenzie Klein Global Health Officer Office of the Americas Office of Global Affairs Department of Health and Human Services Washington, D.C.

MEMBERS OF THE EXECUTIVE COMMITTEE / MIEMBROS DEL COMITÉ EJECUTIVO (cont.)

UNITED STATES OF AMERICA/ESTADOS UNIDOS DE AMÉRICA (cont.)

Delegation – Delegación (cont.)

Ms. Christina Taylor Global Health Officer, Multilateral Relations Office of Global Affairs Department of Health and Human Services Washington, D.C.

URUGUAY

Head of Delegation – Jefe de Delegación

Dra. Karina Rando Huluk Ministra de Salud Pública Ministerio de Salud Pública Montevideo

Delegation – Delegación

Mg. Gabriela Gómez Castillo Directora de Cooperación Internacional Ministerio de Salud Montevideo

OTHER MEMBERS NOT SERVING IN THE EXECUTIVE COMMITTEE / OTROS MIEMBROS QUE NO FORMAN PARTE DEL COMITÉ EJECUTIVO

BARBADOS

Dr. Kenneth George Chief Medical Officer Ministry of Health and Wellness St. Michael

Mr. Wayne Marshall Permanent Secretary Ministry of Health and Wellness St. Michael

BRAZIL/BRASIL

Sr. Ciro Leal Martins da Cunha Conselheiro, Representante Alterno do Brasil junto à Organização dos Estados Americanos Washington, D.C.

CUBA

Dr. José Armando Arronte Villamarín Jefe de Organismos Internacionales Ministerio de Salud Pública La Habana

CUBA (cont.)

Sr. Asdruval de la Vega González Segundo Secretario Embajada de Cuba Washington, D.C.

MEXICO/MÉXICO

Sr. Alejandro Svarch Perez Comisionado Federal para la Protección contra Riesgos Sanitarios Secretaría de Salud México, D.F.

Lic. Maite Narvaez Segunda Secretaria, Representante Alterna de México ante la Organización de los Estados Americanos Washington, D.C.

PARAGUAY

Sra. Cecilia Pérez Ministra, Representante Alterna del Paraguay ante la Organización de los Estados Americanos Washington, D.C.

ASSOCIATE MEMBERS / MIEMBROS ASOCIADOS

PUERTO RICO

Dr. Raúl G. Castellanos Bran Subsecretario Auxiliar de Salud Familiar y Servicios Integrados Departamento de Salud San Juan

PAN AMERICAN SANITARY BUREAU / OFICINA SANITARIA PANAMERICANA

Director and Secretary ex officio of the Executive Committee/Director y Secretario ex oficio del Comité Ejecutivo

Dr. Jarbas Barbosa

Advisors to the Director/ Asesores del Director

Ms. Mary Lou Valdez Deputy Director Directora Adjunta

Dr. Marcos Espinal Assistant Director, a.i. Subdirector, a.i. Advisors to the Director/ Asesores del Director (cont.)

Ms. Kristan Beck Director of Administration Directora de Administración

Dr. Heidi Jimenez Legal Counsel, Office of the Legal Counsel Asesora Legal, Oficina del Asesor Jurídico

Mr. Nicolás Lagomarsino Senior Advisor, Governing Bodies Office Asesor Principal, Oficina de los Cuerpos Directivos

- - -