CONTENTS

Page

Opening of the Session .......................................................................................................................... 3

Procedural Matters
  Election of Officers .......................................................................................................................... 4
  Report on Credentials ....................................................................................................................... 4
  Adoption of the Agenda .................................................................................................................... 4

Program Policy Matters
  Update on the COVID-19 Pandemic in the Region of the Americas, COVAX Preparedness, and Equitable Access to COVID-19 Vaccines ............ 5

Closure of the Session ........................................................................................................................ 8

Resolutions and Decisions .................................................................................................................. 8
  Resolutions

  Decisions
    CDSS1(D1): Report on Credentials ................................................................................................ 10
    CDSS1(D2): Adoption of the Agenda ............................................................................................. 10

Annexes
  Annex A. Agenda
  Annex B. List of Documents
  Annex C. List of Participants
FINAL REPORT

Opening of the Session

1. A special session of the Directing Council of the Pan American Health Organization (PAHO), Regional Committee of the World Health Organization (WHO) for the Americas, was held on 10 December 2020. Owing to the extraordinary and unprecedented circumstances presented by the COVID-19 pandemic, the session was held online using a virtual meeting platform.

2. Dr. Fernando Ruiz Gómez (Colombia, President of the Directing Council) opened the session and welcomed the participants, noting that the session had been convened to discuss various issues relating to access to COVID-19 vaccines.

3. The Director of the Pan American Sanitary Bureau (PASB or Bureau), Dr. Carissa Etienne, welcoming the participants, affirmed that the aim of the session was to update Member States on the status of the pandemic in the Region of the Americas and seek their guidance on the efforts of the Bureau to secure equitable access to COVID-19 vaccines for the countries and territories of the Region. She described some of the technical cooperation activities that the Bureau had carried out to support Member States in grappling with the pandemic and outlined some of the steps being taken to help countries prepare for the introduction of the vaccine and address potential logistical issues relating to cold chain and other matters.

4. Noting that PAHO was coordinating with the United Nations Children’s Fund (UNICEF) to prepare the procurement strategy for the COVID-19 Vaccine Global Access (COVAX) Facility, the Director explained that the Bureau anticipated that some vaccine suppliers would offer a single price to all countries participating in the COVAX Facility, while others would offer differentiated, or tiered, pricing schemes. The Bureau also expected that vaccine supplies would be severely constrained throughout 2021. Against that background, the Bureau considered that extraordinary negotiations might be needed to ensure that the Region had equitable and timely access to vaccines at the best possible price. The Bureau was therefore seeking Member States’ authorization to adjust some of the terms and conditions of the Revolving Fund for Access to Vaccines (the Revolving Fund) in order to address the special circumstances surrounding the procurement of COVID-19 vaccines through the COVAX Facility.

5. Dr. Etienne stressed that the Bureau remained committed to the principles of the Revolving Fund. Recalling that the countries of the Region of the Americas had shown unwavering support for the Revolving Fund and for the adoption of new vaccines, she expressed confidence that Member States would continue to demonstrate solidarity and make the best decisions so that COVID-19 vaccines were available for every country and territory in the Americas, ensuring that none was left out or left behind.
Procedural Matters

Election of Officers

6. The officers elected during the 58th Directing Council continued to serve in their respective capacities during the Special Session:

President: Colombia (Dr. Fernando Ruiz Gómez)
Vice President: Grenada (Hon. Nickolas Steele)
Vice President: Honduras (Hon. Alba Consuelo Flores Ferrufino)
Rapporteur: Uruguay (Dr. Miguel Asqueta Sóñora)

7. The Director of PASB, Dr. Carissa Etienne, served as Secretary ex officio, and the Deputy Director, Ms. Mary Lou Valdez, served as Technical Secretary.

Report on Credentials

8. The President announced that, following the special procedures established for the virtual session of the 58th Directing Council, and in accordance with the information sent to Member States with the notice of convocation for the Special Session, the credentials submitted by Member States, Participating States, and Associate Members at the 58th Directing Council would be considered valid for the Special Session. In his capacity as President, he had assessed any new or revised credentials received by the Bureau before the opening of the Special Session to determine whether they were in conformity with the requirements of the Rules of Procedure of the Directing Council.

9. The Directing Council approved the report on credentials (Decision CDSS1[D1]).

Adoption of the Agenda (Document CDSS1/1)

10. The Directing Council adopted the agenda proposed by the Director (Document CDSS1/1) without change (Decision CDSS1[D2]).

Program Policy Matters

Update on the COVID 19 Pandemic in the Region of the Americas, COVAX Preparedness, and Equitable Access to COVID-19 Vaccines (Document CDSS1/2)

11. Dr. Ciro Ugarte (Director, Department of Health Emergencies, PASB) presented an update on the COVID-19 situation in the Region, noting that, while there had been a decline in cases and deaths in some countries in August and September 2020, in the subsequent months there had been a significant rise in both cases and deaths. The Region remained at the epicenter of the pandemic and continued to account for the highest number of COVID-19 cases and deaths in the world.
12. Dr. Ugarte then highlighted some aspects of the Organization’s response to the pandemic, including the preparation of more than 110 technical guidelines and recommendations; more than 220 trainings on testing, tracking, care, and other topics; and the supply of millions of gloves, masks, and other personal protective equipment. He also drew attention to some of the advances that Member States had achieved, noting, for example, that all 35 Member States had a functioning multisectoral, multi-partner coordination mechanism for COVID-19, in-country capacity or access to an international laboratory, and a clinical referral system to provide care for patients with COVID-19. In addition, a number of countries had dramatically increased the capacity of their intensive care units.

13. Nevertheless, Dr. Ugarte pointed out a number of challenges remained, in particular with regard to surveillance and laboratory capacity, international travel and transport, points of entry, infection prevention and control practices, case management, operational support and logistics, and reorganization of health services to deliver optimized care for all patients. Another major challenge was the need for guidance on public health and travel-related measures. In response to that need, PAHO had developed and published a set of guidelines on resuming non-essential international travel in the context of the COVID-19 pandemic and on the use of COVID-19-related testing. Concluding his presentation, Dr. Ugarte noted that all of the above-mentioned challenges were expected to continue over the coming months, but expressed confidence that, working together with the Bureau, the countries of the Region would succeed in surmounting them.

14. Dr. Jarbas Barbosa (Assistant Director, PASB) then described the measures being implemented to support countries in the rollout of COVID-19 vaccines and explained the rationale for the proposed resolution put forward in Document CDSS1/2. He reported that the Bureau was working with Member States to address various regulatory aspects of vaccine rollout; immunization policies and vaccine delivery strategies; vaccine supply, logistics, and cold chain; community engagement, communication, and demand; and advocacy and resource mobilization.

15. Dr. Barbosa then provided an update on the milestones and the activities undertaken in the framework of the COVAX Facility, noting that the 27 self-financing countries and territories in the Region had signed commitment agreements by 18 September 2020. He also noted that Gavi, the Vaccine Alliance, and PAHO had held a joint briefing on 23 October with the 10 countries in the Region eligible for Advance Market Commitment (AMC) support. The PAHO/UNICEF joint tender process for vaccine procurement had been launched in November 2020, and a joint request for proposals had been issued on 12 November. Dr. Barbosa indicated that the COVAX Facility aimed to deliver 2 billion doses of COVID-19 vaccines by the end of 2021, but that the bulk (86%) of those doses were not expected to be ready for delivery until the second half of the year.

16. The weighted average cost per dose of vaccine was estimated at US$ 10.55.\(^1\) The Bureau had carried out various cost simulation exercises and had found in all cases that

---

1 Unless otherwise indicated, all monetary figures in this report are expressed in United States dollars.
covering only 20% of the population would increase countries’ total immunization budgets by at least twofold and covering the entire population would entail a twelvefold increase. The Bureau was working with the Inter-American Development Bank, the World Bank, the European Union, and other donors to mobilize resources for loans to support countries in procuring vaccines and related supplies, including syringes. A portfolio of vaccines would be presented under the COVAX Facility, with vaccine prices varying within the portfolio.

17. Turning to the proposed resolution, Dr. Barbosa explained that under the COVAX Facility, UNICEF and the PAHO Revolving Fund would be the procurement mechanism. The PAHO Revolving Fund would procure vaccines not only for Latin America and the Caribbean but also for high-income countries. While some vaccine suppliers were expected to offer a single price for all COVAX participants—which would comply with the Revolving Fund’s lowest-price clause—others would offer tiered prices based on countries’ level of income. As vaccine supplies were expected to be severely constrained, with irregular and unpredictable availability during 2021, the Bureau believed that, in order to secure an adequate supply of COVID-19 vaccines for the Region, flexibility was needed to allow for negotiations with suppliers offering tiered pricing. The Bureau was therefore seeking authorization from Member States to adjust the terms and conditions of the Revolving Fund, for this occasion only, to address the special circumstances created by the COVAX Facility.

18. In the Directing Council’s discussion of the matter, delegates expressed thanks to the Bureau for its efforts to ensure equitable access to COVID-19 vaccines at affordable prices for the countries and territories of the Region and for its support in helping Member States to prepare for the introduction of vaccines. While that support was seen as critical, it was also emphasized that all Member States needed to put in place a robust strategy for prioritizing access to vaccines at the national level, starting with older persons, frontline health workers and other essential workers, and indigenous and other especially vulnerable populations. It was pointed out that, since the COVAX Facility would only make it possible to provide about 20% of the vaccines needed by countries in 2021, it would be important to look for ways of securing additional supplies as quickly as possible in order to cover the entire population.

19. Most delegates supported the proposed resolution and were in favor of allowing for the possibility of negotiations with suppliers offering tiered pricing, while stressing the need to ensure fair and affordable vaccine prices. One delegate, however, said that her Government was not in agreement with the proposal to adjust the terms and conditions of the Revolving Fund in order to accept the possibility of tiered pricing, which might create a dangerous precedent for the future of the Revolving Fund. She proposed that the resolution should be amended to request the Director to negotiate for single prices for countries participating in the Revolving Fund. Another delegate proposed that the resolution should be amended to request the Director commit to preserving the right to the enjoyment of the highest attainable standard of health and to placing access to vaccines over and above commercial and economic interests. A third delegate sought clarification regarding the effect of the proposed resolution on the agreements that countries had already signed with the COVAX Facility.
20. Several additional amendments were proposed. It was pointed out, for example, that the Bureau might continue to require flexibility in the future, given the uncertainties around the rollout of the COVID-19 vaccine, and it was therefore proposed that the words “for this occasion only” should be deleted. At the same time, it was considered important to make it clear that any adjustments to the terms and conditions of the Revolving Fund would be an exception, and it was suggested that “for this occasion only” should be replaced by “exceptionally.”

21. It was also pointed out that a number of countries in the Region were dealing with large migrant populations, which would increase their need for vaccines, and it was proposed that the need should be recognized in the resolution and that the Bureau should be asked to advocate with international partners to consider allocating a percentage of COVID-19 vaccines to be supplied to the migrant population. While expressing support for efforts to ensure equitable access to vaccines, a delegate noted the need not to undermine incentives for innovation and proposed that language acknowledging that need should be added to the resolution. Another delegate proposed that the resolution should include mention of the need to combat vaccine hesitancy.

22. Several delegates considered that the proposed amendments should be limited to those relating specifically to the issue of flexibility in vaccine price negotiations, which was the focus of the proposed resolution. With regard specifically to the amendment relating to commercial and economic interests, one delegate pointed out that negotiating the best vaccine prices was an inherently commercial and economic undertaking. Another delegate noted that the proposed amendments concerning migrant populations would introduce a policy dimension into an eminently practical resolution that was intended to address a particular issue related to price negotiations. He also pointed out that a broader resolution covering numerous matters related to COVID-19 and the response to the pandemic had been adopted during the recently concluded 58th Directing Council.²

23. Dr. Ugarte, responding to the comments made, commended countries’ efforts to deal with the tremendous public health challenges posed by COVID-19 and stressed that the Organization would have to work collectively for many months to come in order to bring the pandemic to an end.

24. Dr. Barbosa explained that the proposed resolution would have no effect on the agreements that countries had already signed with the COVAX Facility. It would simply ensure that PAHO could negotiate effectively, together with UNICEF, to secure supplies of the vaccine for the Region. He agreed on the importance of ensuring the most affordable prices for all countries, but pointed out that Gavi had already approved tiered pricing schemes as well as a single price and that the countries that had signed commitment agreements with the COVAX Facility had therefore also agreed to tiered pricing. He also pointed out that requiring the Bureau to accept only offers of a single price would limit its ability to participate in the COVAX bidding process, as it would be precluded from considering any tiered pricing offers and consequently might have to withdraw from the

negotiations altogether. As a result, countries would be obliged to rely on UNICEF for vaccine procurement and distribution, but, unlike the PAHO Revolving Fund, UNICEF had no experience in distributing vaccines in the Americas. He assured Member States that the Bureau would make every effort to obtain the best price for the countries of the Americas, but stressed that it needed the flexibility to consider all offers, in accordance with the agreements already signed by the 27 self-financing countries in the Region.

25. The Director, echoing Dr. Barbosa’s comments, affirmed that the Bureau would strive to obtain the best possible price, as it had always done during the more than 40 years that it had been procuring vaccines for Member States through the Revolving Fund. She appealed to Member States to accord the Bureau the flexibility that it needed in the current exceptional circumstances to negotiate on their behalf in order to secure timely access to safe and efficacious vaccines. She assured Member States that the Bureau was already looking ahead and considering how to ensure access to vaccines for 100% of the Region’s population and that it was also working to combat vaccine hesitancy and ensure good vaccine uptake.

26. The Directing Council adopted the amended resolution (Resolution CDSS1.R1), authorizing the Director to negotiate to attain access to COVID-19 vaccines at the best possible price and, if necessary and exceptionally, adjust the terms and conditions of the Revolving Fund in order to secure the supply of COVID-19 vaccines for countries participating in the Fund.

Closure of the Session

27. Following the customary exchange of courtesies, the President declared the Special Session of the Directing Council closed.

Resolutions and Decisions

28. The following are the resolutions and decisions adopted by the Special Session of the Directing Council:

Resolutions

CDSS1.R1 Update on the COVID-19 Pandemic in the Region of the Americas, COVAX Preparedness, and Equitable Access to COVID-19 Vaccines

THE SPECIAL SESSION OF THE DIRECTING COUNCIL,

Having reviewed the Update on the COVID-19 Pandemic in the Region of the Americas, COVAX Preparedness, and Equitable Access to COVID-19 Vaccines (Document CDSS1/2);

Considering the global crisis induced by the COVID-19 pandemic and the importance of timely, equitable, and affordable access to safe and effective COVID-19 vaccines of demonstrated quality;
Recognizing the critical role of the overall technical cooperation package of the Pan American Health Organization (PAHO) to support country readiness for successfully introducing COVID-19 vaccines;

Acknowledging the efforts by the Pan American Sanitary Bureau (PASB or the Bureau) to partner with the COVAX Facility and to facilitate the participation of PAHO Member States in the Facility;

Reaffirming the principles, terms and conditions, and procedures of the PAHO Revolving Fund for Access to Vaccines (the Revolving Fund) and its benefit for public health in the Region of the Americas (Resolution CD52.R5 [2013]) and the Revolving Fund’s role as one of the mechanisms within the COVAX Facility for PAHO Member States to secure COVID-19 vaccines;

Taking into account that there could be severe supply constraints for COVID-19 vaccines;

Noting that 27 self-financing countries and territories in the Region of the Americas have signed commitment agreements directly with Gavi to participate in the COVAX Facility and that 10 countries will apply to participate in the COVAX Facility Advanced Market Commitment;

Recognizing that the Bureau requires the approval of the Member States of PAHO in order to conduct any special negotiations that may be needed under these unique global circumstances,

RESOLVES:

1. To urge Member States to:
   a) advance with national preparatory plans to introduce COVID-19 vaccines;
   b) recognize the Bureau and the Revolving Fund as the Pan American technical cooperation mechanism most suitable for providing equitable access to COVID-19 vaccines throughout the Region;
   c) actively participate in the COVAX Facility and advocate for solidarity, affordable pricing, equitable allocation, and sustainable access principles, without undermining incentives for innovation.

2. To request the Director to:
   a) continue to support Member States in preparing for the introduction of COVID-19 vaccines, with the commitment to preserve the right to the enjoyment of the highest attainable standard of health;
b) maintain coordination with international partners and advocate with them to leverage existing capacities and economies of scale through joint pooled procurement in an effort to secure equitable access to COVID-19 vaccines for the population, including migrant populations, at a low flat price for PAHO Member States participating in the Revolving Fund;

c) negotiate to attain for those Member States participating in the Revolving Fund access to COVID-19 vaccines at the best possible price and, if necessary and exceptionally, adjust the terms and conditions of the Revolving Fund in order to address the special circumstances to secure the supply of COVID-19 vaccines;

d) report in 2021 to the 59th Directing Council on the Bureau’s efforts to ensure equitable access to COVID-19 vaccines.

(Single Plenary, 10 December 2020)

Decisions

Decision CDSS1(D1): Report on Credentials

The Directing Council approved the report on credentials as presented on 10 December 2020.

(Single Plenary, 10 December 2020)

Decision CDSS1(D2): Adoption of the Agenda

Pursuant to Rule 10 of the Rules of Procedure of the Directing Council, the Council adopted the agenda submitted by the Director (Document CDSS1/1).

(Single Plenary, 10 December 2020)
IN WITNESS WHEREOF, the President of the Special Session of the Directing Council, Delegate of Colombia, and the Secretary ex officio, Director of the Pan American Sanitary Bureau, sign the present Final Report in the Spanish language.

DONE in Washington, D.C., on this tenth day of December in the year two thousand twenty. The Secretary shall deposit the original texts in the archives of the Pan American Sanitary Bureau. The Final Report will be published on the website of the Pan American Health Organization once approved by the President.

Fernando Ruiz Gómez
President of the
Special Session of the Directing Council,
Special Session of the Regional Committee of WHO for the Americas
Delegate of Colombia

Carissa Etienne
Secretary ex officio of the
Special Session of the Directing Council,
Special Session of the Regional Committee of WHO for the Americas
Director of the
Pan American Sanitary Bureau
AGENDA

1. OPENING OF THE SESSION

2. PROCEDURAL MATTERS
   2.1 Adoption of the Agenda
       *(Rule 10, Rules of Procedure)*

3. PROGRAM POLICY MATTERS
   3.1 Update on the COVID-19 Pandemic in the Region of the Americas, COVAX Preparedness, and Equitable Access to COVID-19 Vaccine

4. OTHER MATTER

5. CLOSURE OF THE SESSION
# LIST OF DOCUMENTS

## Working Documents

<table>
<thead>
<tr>
<th>Document ID</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>CDSS1/1</td>
<td>Agenda</td>
</tr>
<tr>
<td>CDSS1/2</td>
<td>Update on the COVID-19 Pandemic in the Region of the Americas, COVAX Preparedness, and Equitable Access to COVID-19 Vaccine</td>
</tr>
</tbody>
</table>
LIST OF PARTICIPANTS/LISTA DE PARTICIPANTES
OFFICERS/MESA DIRECTIVA

President / Presidente: Dr. Fernando Ruiz Gómez (Colombia)
Vice-President / Vicepresidente: Hon. Nickolas Steele (Grenada)
Vice-President / Vicepresidente: Lcda. Alba Consuelo Flores Ferrufino (Honduras)
Rapporteur / Relator: Dr. Miguel Asqueta Sóñora (Uruguay)

MEMBER STATES/ESTADOS MIEMBROS

ANTIGUA AND BARBUDA/ANTIGUA Y BARBUUDA
Head of Delegation – Jefe de Delegación
Hon. Molwyn M. Joseph, MP
Minister of Health, Wellness, and the Environment
St. John’s
Alternate Head of Delegation – Jefe Alterno de Delegación
Dr. Rhonda Sealey-Thomas
Chief Medical Officer
Ministry of Health, Wellness, and the Environment
St. John’s

ARGENTINA

Head of Delegation – Jefe de Delegación
Dr. Ginés González García
Ministro de Salud
Ministerio de Salud
Buenos Aires
Alternate Head of Delegation – Jefe Alterno de Delegación
Dra. Carla Moretti
Directora Nacional de Relaciones Internacionales
Ministerio de Salud
Buenos Aires

ARGENTINA (cont.)

Delegates – Delegados
Dra. Gabriela Ramírez
Asesora
Dirección Nacional de Relaciones Internacionales
Ministerio de Salud
Buenos Aires
Lic. Georgina Grigioni
Asesora, Dirección Nacional de Relaciones Internacionales
Ministerio de Salud
Buenos Aires
Alternates and Advisers – Suplentes y Asesores
Lic. Andrea Polach
Asesora
Dirección Nacional de Relaciones Internacionales
Ministerio de Salud
Buenos Aires

BAHAMAS

Head of Delegation – Jefe de Delegación
Hon. Renward R. Wells, M.P.
Minister of Health
Ministry of Health
Nassau
MEMBER STATES/ESTADOS MIEMBROS (cont.)

**BAHAMAS (cont.)**

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Ministry/Office</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alternate Head of Delegation – Jefe Alterno de Delegación</td>
<td>Dr. Pearl McMillan</td>
<td>Ministry of Health</td>
<td>Nassau</td>
</tr>
<tr>
<td></td>
<td>Chief Medical Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Delegates – Delegados</td>
<td>Dr. Cherita Moxey</td>
<td>Ministry of Health</td>
<td>Nassau</td>
</tr>
<tr>
<td></td>
<td>Senior House Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Dr. Delon Brennen</td>
<td>Ministry of Health</td>
<td>Nassau</td>
</tr>
<tr>
<td></td>
<td>Deputy Chief Medical Officer</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**BARBADOS (cont.)**

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Ministry/Office</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alternates and Advisers – Suplentes y Asesores</td>
<td>Dr. Leslie Rollock</td>
<td>Ministry of Health and Wellness</td>
<td>St. Michael</td>
</tr>
<tr>
<td></td>
<td>Senior Medical Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Delegates – Delegados</td>
<td>Dr. Arthur Phillips</td>
<td>Ministry of Health and Wellness</td>
<td>St. Michael</td>
</tr>
<tr>
<td></td>
<td>Senior Medical Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mrs. Stacie Goring</td>
<td>Ministry of Health and Wellness</td>
<td>St. Michael</td>
</tr>
<tr>
<td></td>
<td>Senior Health Planner</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>His Excellency Noel A. Lynch</td>
<td>of Barbados to the Organization of American States</td>
<td>Washington, D.C.</td>
</tr>
<tr>
<td></td>
<td>Ambassador, Permanent Representative</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Ms. Christobelle Reece</td>
<td>Ministry of Health and Wellness</td>
<td>St. Michael</td>
</tr>
<tr>
<td></td>
<td>Deputy Chief of Mission</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mrs. Madisa Downes</td>
<td>First Secretary, Alternate Representative of Barbados to the Organization of American States</td>
<td>Washington, D.C.</td>
</tr>
<tr>
<td></td>
<td>First Secretary, Alternate Representative of Barbados to the Organization of American States</td>
<td>Ministries of Health and Wellness</td>
<td>Washington, D.C.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mr. Jovan Reid</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**BELIZE/BELICE**

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Ministry/Office</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head of Delegation – Jefe de Delegación</td>
<td>Hon. Michel Chebat Jr. SC</td>
<td>Ministry of Health and Wellness</td>
<td>Belmopan</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
BOLIVIA (PLURINATIONAL STATE OF/BOLIVIA ESTADO PLURINACIONAL DE)

Head of Delegation – Jefe de Delegación
Lic. Maria Renee Castro Cusicanqui
Viceministra de Promoción, Vigilancia Epidemiológica y Medicina Tradicional
Ministerio de Salud
La Paz

Alternate Head of Delegation – Jefe Alterno de Delegación
Dra. Mariana Camila Ramírez López
Directora de Promoción de la Salud
Ministerio de Salud
La Paz

Delegates – Delegados
Lic. Paula Dorakis
Responsable del Área de Relaciones Internacionales
Ministerio de Salud
La Paz

BRAZIL/BRASIL

Head of Delegation – Jefe de Delegación
Sr. Eduardo Pazuello
Ministro de Estado da Saúde
Ministério da Saúde
Brasília

Alternate Head of Delegation – Jefe Alterno de Delegación
Sr. Gabriel Boff Moreira
Conselheiro, Representante Alterno do Brasil junto à Organização dos Estados Americanos
Washington, D.C.

Delegates – Delegados
Sr. Flávio Werneck Noce dos Santos
Assessor Especial para Assuntos Internacionais de Saúde
Ministério da Saúde
Brasília

BRAZIL/BRASIL (cont.)

Delegates – Delegados (cont.)
Sr. Carlos Fernando Gallinal Cuenca
Conselheiro, Representante Alterno do Brasil junto à Organização dos Estados Americanos
Washington, D.C.

Alternates and Advisers – Suplentes y Asesores
Sr. Matheus Machado de Carvalho
Primeiro Secretário, Assessor da Divisão de Cidadania do Ministério de Relações Exteriores
Brasília

Sr. Vinicius Lúcio Ferreria
Chefe da Divisão de Temas Multilateraes da Assessoria de Assuntos Internacionais em Saúde
Ministério da Saúde
Brasília

Sra. Maria Clara de Paula Tusco
Primeira-Secrétaria, Representante Alterna do Brasil junto à Organização dos Estados Americanos
Washington, D.C.

Sr. Matheus Corradi de Souza
Terceiro Secretário Assesor da Divisão de Ciudadania
Ministério das Relações Exteriores
Brasília

Sra. Indiara Meira Gonçalves
Assessora para Assuntos Multilaterais
Ministério da Saúde
Brasília
MEMBER STATES/ESTADOS MIEMBROS (cont.)

CANADA/CANADÁ

Head of Delegation – Jefe de Delegación

Mr. Michael Pearson
Branch Head
Office of International Affairs for the Health Portfolio
Health Canada, Ottawa

Alternate Head of Delegation – Jefe Alterno de Delegación

His Excellency Hugh Adsett
Ambassador, Permanent Representative of Canada to the Organization of American States
Washington, D.C.

Delegates – Delegados

Mr. Nicolas Palanque
Director, Multilateral Relations Division
Office of International Affairs for the Health Portfolio
Government of Canada, Ottawa

Ms. Lucero Hernandez
Manager, Multilateral Relations Division
Office of International Affairs for the Health Portfolio
Government of Canada, Ottawa

Alternates and Advisers – Suplentes y Asesores (cont.)

Ms. Monica Palak
Senior Policy Analyst
Multilateral Relations Division
Office of International Affairs for the Health Portfolio
Government of Canada, Ottawa

Ms. Jennifer Izaguirre
Policy Analyst
Office of International Affairs for the Health Portfolio
Government of Canada, Ottawa

CANADA/CANADÁ (cont.)

Alternates and Advisers – Suplentes y Asesores

Ms. Jennifer Izaguirre
Policy Analyst
Office of International Affairs for the Health Portfolio
Government of Canada, Ottawa

Mr. William Wang
Policy Analyst
Office of International Affairs for the Health Portfolio
Government of Canada, Ottawa

Ms. Charlotte McDowell
Senior Development Officer and Alternate Representative of Canada to the Organization of American States
Washington, D.C.

Mr. Francois Jubinville
Deputy Head of Mission
Permanent Mission of Canada to the Organization of American States
Washington, D.C.

Ms. Marissa de la Torre Ugarte
Policy Analyst
Global Affairs Canada
Inter-American Program
Ottawa

Dr. Horacio Arruda
Directeur national de Santé et Sous-Ministre Adjoint à la Direction Générale de la Santé Publique
Ministère de la Santé et des Services Sociaux
Québec

Sarah Langevin
Conseillère en Affaires Internationales Direction des Affaires Intergouvernementales et Internationales
Ministère de la Santé et des Services Sociaux
Québec
## MEMBER STATES/ESTADOS MIEMBROS (cont.)

### CHILE

**Head of Delegation – Jefe de Delegación**

Dr. Enrique Paris Mancilla  
Ministro de Salud  
Ministerio de Salud  
Santiago

**Alternate Head of Delegation – Jefe Alterno de Delegación**

Excmo. Sr. Hernán Salinas  
Embajador, Representante Permanente de Chile ante la Organización de los Estados Americanos  
Washington, D.C.

**Delegates – Delegados**

- Sr. Patricio Muñoz Jara  
  Encargado de Asuntos Internacionales  
  Ministerio de Salud  
  Santiago

- Dr. Francisco Adriazola Santibáñez  
  Coordinador de Asuntos Internacionales  
  Ministerio de Salud  
  Santiago

### COLOMBIA

**Head of Delegation – Jefe de Delegación**

Dr. Fernando Ruíz Gómez  
Ministro de Salud y Protección Social  
Ministerio de Salud y Protección Social  
Bogotá

**Alternate Head of Delegation – Jefe Alterno de Delegación**

Excmo. Sr. Alejandro Ordoñez Maldonado  
Embajador, Representante Permanente de Colombia ante la Organización de los Estados Americanos  
Washington, D.C.

**Delegates – Delegados**

- Sr. Gerson Bermont  
  Asesor, Despacho del Ministro  
  Ministerio de Salud y Protección Social  
  Bogotá

- Sr. Lucas Sebastián Gómez García  
  Director de Asuntos Económicos Sociales y Ambientales  
  Ministerio de Relaciones Exteriores  
  Bogotá

- Sra. Adriana Maldonado  
  Ministro Consejero, Representante Alterna de Colombia ante la Organización de los Estados Americanos  
  Washington, D.C.

- Sra. Paola M. Bernal  
  Coordinadora de Cooperación y Relaciones Internacionales  
  Ministerio de Salud y Protección Social  
  Bogotá

- Sra. Ximena Valdivieso  
  Coordinadora de Asuntos Sociales  
  Dirección de Asuntos Económicos, Sociales y Ambientales  
  Ministerio de Relaciones Exteriores  
  Bogotá

- Sra. Grecia Saray Umbarila Vélez  
  Asesora, Grupo de Cooperación y Relaciones Internacionales  
  Ministerio de Salud y Protección Social  
  Bogotá

- Sr. Luis Hernán Hincapié Matoma  
  Asesor, Coordinación de Asuntos Sociales  
  Dirección de Asuntos Económicos, Sociales y Ambientales  
  Ministerio de Relaciones Exteriores  
  Bogotá
### MEMBER STATES/ESTADOS MIEMBROS (cont.)

#### COSTA RICA

**Head of Delegation – Jefe de Delegación**
- Dr. Daniel Salas Pereza
  - Ministro de Salud
  - Ministerio de Salud
  - San José

**Alternate Head of Delegation – Jefe Alterno de Delegación**
- Dr. Pedro González Morera
  - Viceministro de Salud
  - Ministerio de Salud Pública
  - San José

**Delegates – Delegados**
- Excm. Embajadora Alejandra S. Cabalceta
  - Directora General de Política Exterior
  - Ministerio de Relaciones Exteriores y Culto
  - San José
- Excmo. Sr. Olger Ignacio González Espinoza
  - Embajador, Representante Permanente de Costa Rica ante la Organización de los Estados Americanos
  - Washington

**Alternates and Advisers – Suplentes y Asesores**
- Sra. Adriana Salazar González
  - Jefe de Relaciones Internacionales
  - Ministerio de Salud
  - San José
- Sra. Laura Pizarro Viales
  - Ministra Consejera, Representante Permanente de Costa Rica ante la Organización de los Estados Americanos
  - Washington, D.C.
- Sra. Sofía Mitjavilla Sánchez
  - Ministra Consejera, Representante Permanente de Costa Rica ante la Organización de los Estados Americanos
  - Washington, D.C.

#### CUBA

**Head of Delegation – Jefe de Delegación**
- Dr. José Ángel Portal Miranda
  - Ministro de Salud Pública
  - Ministerio de Salud Pública
  - La Habana

**Alternate Head of Delegation – Jefe Alterno de Delegación**
- Dra. Marcia Cobas Ruiz
  - Viceministra de Salud
  - Ministerio de Salud Pública
  - La Habana

**Delegates – Delegados**
- Dr. Néstor Marimón Torres
  - Director de Relaciones Internacionales
  - Ministerio de Salud Pública
  - La Habana
- Dra. Regla Angulo Pardo
  - Viceministra de Salud Pública
  - Ministerio de Salud Pública
  - La Habana

**Alternates and Advisers – Suplentes y Asesores**
- Excmo. Sr. José R. Cabañas Rodríguez
  - Embajador
  - Embajada de Cuba
  - Washington, D.C.
- Dr. Francisco Alberto Durán García
  - Director Nacional de Epidemiología
  - Ministerio de Salud Pública
  - La Habana
- Lic. Evelyn Martínez Cruz
  - Especialista de Organismos Internacionales
  - Ministerio de Salud Pública
  - La Habana
### Member States/Estados Miembros (cont.)

**Cuba (cont.)**

Alternates and Advisers – Suplentes y Asesores (cont.)

- Sr. Pablo Berti Oliva  
  Consejero, Jefe del Grupo de Derechos Humanos y Asuntos Socio-humanitarios  
  Ministerio de Relaciones Exteriores  
  La Habana

- Sr. Dariel Quintana Fraga  
  Tercer Secretario  
  Embajada de Cuba  
  Washington, D.C.

**Dominican Republic/República Dominicana (cont.)**

Alternate Head of Delegation – Jefe Alterno de Delegación

- Dra. Ivelisse V. Acosta Reyes  
  Viceministra de Salud Colectiva  
  Ministerio de Salud Pública  
  Santo Domingo

**Dominica**

Head of Delegation – Jefe de Delegación

- Hon. Dr. Irving McIntyre  
  Minister of Health, Wellness and New Health Investment  
  Ministry of Health, Wellness and New Health Investment  
  Dominica

Alternates and Advisers – Suplentes y Asesores

- Dr. David Johnson  
  Chief Medical Officer  
  Ministry of Health, Wellness and New Health Investment  
  Dominica

**Dominican Republic/República Dominicana**

Head of Delegation – Jefe de Delegación

- Excmo. Sr. Josué Fiallo  
  Embajador, Representante Alterno de la República Dominicana ante la Organización de los Estados Americanos  
  Washington, D.C.

Delegates – Delegados

- Excmo. Sr. Carlos A. Játiva Naranjo  
  Embajador, Representante Permanente del Ecuador ante la Organización de los Estados Americanos  
  Washington, D.C.

- Lic. Fernando Roberto Jácome Gavilánez  
  Director Nacional de Cooperación y Relaciones Internacionales  
  Ministerio de Salud Pública  
  Quito

Alternates and Advisers – Suplentes y Asesores

- Sr. Marco Ponce  
  Ministro, Representante Alterno del Ecuador ante la Organización de los Estados Americanos  
  Washington, D.C.
MEMBER STATES/ESTADOS MIEMBROS (cont.)

EL SALVADOR

GRENADE/GRANADA

Head of Delegation – Jefe de Delegación

Hon. Nickolas Steele
Minister of Health, Social Security and International Business
Ministry of Health, Social Security and International Business
St. George's

Alternate Head of Delegation – Jefe Alterno de Delegación

Delegates – Delegados

Dr. Francis Martin
Permanent Secretary
Ministry of Health, Social Security and International Business
St. George's

GUATEMALA

Head of Delegation – Jefe de Delegación

Dra. Norma Lucrecia Ramírez
Viceministra Técnica
Ministerio de Salud Pública y Asistencia Social
Ciudad de Guatemala

Alternate Head of Delegation – Jefe Alterno de Delegación

Delegates – Delegados

Excma. Sra. Rita Claverie de Sciolli
Embajadora, Representante Permanente de Guatemala ante la Organización de los Estados Americanos
Washington, D.C.

GUYANA

Head of Delegation – Jefe de Delegación

Dr. Frank C. S. Anthony
Minister of Health
Ministry of Health
Georgetown

Alternate Head of Delegation – Jefe Alterno de Delegación

Dr. Leslie Ramsammy
Advisor
Ministry of Health
Georgetown

HAITI/HAITÍ

Head of Delegation – Jefe de Delegación

Dr Jean Patrick Alfred
Directeur de l'Unité de Planification
Ministère de la Santé publique et de la Population
Port-au-Prince

Alternate Head of Delegation – Jefe Alterno de Delegación

Dr Paule-Andrée Byron Louis
Chef du programme de vaccination
Ministère de la Santé publique et de la Population
Port-au-Prince

Delegates – Delegados

Sr. Mauricio R. Benard Estrada
Consejero, Representante Alterno de Guatemala ante la Organización de los Estados Americanos
Washington, D.C.
<table>
<thead>
<tr>
<th>MEMBER STATES/ESTADOS MIEMBROS (cont.)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HONDURAS</strong></td>
</tr>
<tr>
<td>Head of Delegation – Jefe de Delegación</td>
</tr>
<tr>
<td>Lcda. Alba Consuelo Flores Ferrufino</td>
</tr>
<tr>
<td>Secretaria de Estado en el Despacho de</td>
</tr>
<tr>
<td>Salud</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>Tegucigalpa</td>
</tr>
<tr>
<td>Alternate Head of Delegation – Jefe Alterno de Delegación</td>
</tr>
<tr>
<td>Dra. Janete Aguilar Montano</td>
</tr>
<tr>
<td>Directora de la Unidad de Planeamiento y Evaluación de la Gestión</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>Tegucigalpa</td>
</tr>
<tr>
<td>Delegates – Delegados</td>
</tr>
<tr>
<td>Lic. Claudia Quiroz</td>
</tr>
<tr>
<td>Técnico Asesor</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>Tegucigalpa</td>
</tr>
<tr>
<td><strong>JAMAICA</strong> (cont.)</td>
</tr>
<tr>
<td>Delegates – Delegados (cont.)</td>
</tr>
<tr>
<td>Dr. Nicole Dawkins-Wright</td>
</tr>
<tr>
<td>Director, Emergency, Disaster Management and Special Services</td>
</tr>
<tr>
<td>Ministry of Health and Wellness</td>
</tr>
<tr>
<td>Kingston</td>
</tr>
<tr>
<td><strong>MEXICO/MÉXICO</strong></td>
</tr>
<tr>
<td>Head of Delegation – Jefe de Delegación</td>
</tr>
<tr>
<td>Dr. Jorge Carlos Alcocer Varela</td>
</tr>
<tr>
<td>Secretario de Salud</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>México, D.F.</td>
</tr>
<tr>
<td>Alternate Head of Delegation – Jefe Alterno de Delegación</td>
</tr>
<tr>
<td>Dr. Hugo López-Gatell Ramírez</td>
</tr>
<tr>
<td>Subsecretario de Prevención y Promoción de la Salud</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>México, D.F.</td>
</tr>
<tr>
<td><strong>JAMAICA</strong></td>
</tr>
<tr>
<td>Head of Delegation – Jefe de Delegación</td>
</tr>
<tr>
<td>Hon. Christopher Tufton</td>
</tr>
<tr>
<td>Minister of Health</td>
</tr>
<tr>
<td>Ministry of Health and Wellness</td>
</tr>
<tr>
<td>Kingston</td>
</tr>
<tr>
<td>Alternate Head of Delegation – Jefe Alterno de Delegación</td>
</tr>
<tr>
<td>Dr. Jacqueline Bisasor McKenzie</td>
</tr>
<tr>
<td>Chief Medical Officer</td>
</tr>
<tr>
<td>Ministry of Health and Wellness</td>
</tr>
<tr>
<td>Kingston</td>
</tr>
<tr>
<td>Delegates – Delegados</td>
</tr>
<tr>
<td>Dr. Bryan Dustan</td>
</tr>
<tr>
<td>Permanent Secretary</td>
</tr>
<tr>
<td>Ministry of Health and Wellness</td>
</tr>
<tr>
<td>Kingston</td>
</tr>
<tr>
<td><strong>MEXICO/MÉXICO</strong></td>
</tr>
<tr>
<td>Delegates – Delegados</td>
</tr>
<tr>
<td>Excma. Sra. Luz Elena Baños Rivas</td>
</tr>
<tr>
<td>Embajadora, Representante Permanente de México ante la Organización de los Estados Americanos</td>
</tr>
<tr>
<td>Washington, D.C.</td>
</tr>
<tr>
<td>Mtro. Marcos Cantero Cortes</td>
</tr>
<tr>
<td>Titular de la Unidad de Análisis Económico</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>México, D.F.</td>
</tr>
<tr>
<td>Alternates and Advisers – Suplentes y Asesores</td>
</tr>
<tr>
<td>Dr. José Luis Alomanía Zegarra</td>
</tr>
<tr>
<td>Director General de Epidemiología</td>
</tr>
<tr>
<td>Secretaría de Salud</td>
</tr>
<tr>
<td>México, D.F.</td>
</tr>
</tbody>
</table>
MEMBER STATES/ESTADOS MIEMBROS (cont.)

MEXICO/MÉXICO (cont.)

Alternates and Advisers – Suplentes y Asesores (cont.)

Dr. Ricardo Córtes Alcalá
Director General de Promoción de la Salud
Secretaría de Salud
México, D.F.

Dr. Joaquín Molina Leza
Instituto de Salud para el Bienestar
Secretaría de Salud
México, D.F.

Lic. Martha Leticia Caballero Abraham
Encargada de la Dirección General de Relaciones Internacionales
Secretaría de Salud
México, D.F.

Mtra. Araceli Camacho Chairez
Directora de Policítas de Aseguramiento en Salud
Secretaría de Salud
México, D.F.

Dra. Georgina Rodríguez Elizondo
Dirección General de Promoción de la Salud
Secretaría de Salud
México, D.F.

Lic. José Gustavo Valle Mendoza
Subdirector de Gestión Interamericana
Secretaría de Salud
México, D.F.

Lic. Zulema Guerra Carpio
Jefa del Departamento para el Sistema Interamericano
Secretaría de Salud
México, D.F.

Lic. Maite Narvaéz Abad
Segunda Secretaria, Representante Alterna de México ante la Organización de los Estados Americanos
Washington, D.C.

NICARAGUA

Head of Delegation – Jefe de Delegación

Dra. Martha Verónica Reyes Álvarez
Ministra
Ministerio de Salud
Managua

Alternate Head of Delegation – Jefe Alterno de Delegación

Dr. Carlos José Sáenz Torres
Secretario General
Ministerio de Salud
Managua

Delegates – Delegados

Excmo. Sr. Luis E. Alvarado Ramírez
Embajador, Representante Alterno de Nicaragua ante la Organización de los Estados Americanos
Washington, D.C.

Dr. Christian Toledo
Director General de Vigilancia para la Salud
Ministerio de Salud
Managua

Alternates and Advisers – Suplentes y Asesores

Sr. Arturo McFields
Primer Secretario, Representante Alterno de Nicaragua ante la Organización de los Estados Americanos
Washington, D.C.

PANAMA/PANAMÁ

Head of Delegation – Jefe de Delegación

Lic. Thays Noriega
Directora de Asuntos Internacionales y Cooperación Técnica
Ministerio de Salud
Ciudad de Panamá
MEMBER STATES/ESTADOS MIEMBROS (cont.)

**PARAGUAY**

Head of Delegation – Jefe de Delegación

Dr. Julio Mazzoleni Insfrán
Ministro de Salud Pública y Bienestar Social
Ministerio de Salud Pública y Bienestar Social
Asunción

Alternate Head of Delegation – Jefe Alterno de Delegación

Dr. Guillermo Sequera
Director General de Vigilancia de la Salud
Ministerio de Salud Pública y Bienestar Social
Asunción

Delegates – Delegados

Dra. Adriana Amarilla
Directora General de Promoción de la Salud
Ministerio de Salud Pública y Bienestar Social
Asunción

Lic. Cecilia Irazusta
Directora General Interina de Relaciones Internacionales
Ministerio de Salud Pública y Bienestar Social
Asunción

Alternates and Advisers – Suplentes y Asesores

Dra. Martha Peña
Directora General de Administración y Finanzas
Ministerio de Salud Pública y Bienestar Social
Asunción

Dra. Soraya Araya
Directora del Programa Nacional de Enfermedades Inmunoprevenibles y Programa Ampliado de Inmunizaciones
Ministerio de Salud Pública y Bienestar Social
Asunción

**PARAGUAY (cont.)**

Alternates and Advisers – Suplentes y Asesores (cont.)

Sra. Lorena Patiño
Consejera, Representante Alterna de Paraguay ante la Organización de los Estados Americanos
Washington, D.C.

**PERU/PERÚ**

Head of Delegation – Jefe de Delegación

Dra. Pilar Mazzetti Soler
Ministra de Salud
Ministerio de Salud
Lima

Alternate Head of Delegation – Jefe Alterno de Delegación

Dr. Víctor Cuba Ore
Director General
Oficina de Cooperación Técnica Internacional
Ministerio de Salud
Lima

Delegates – Delegados

Dr. Luis Suárez Ognio
Viceministro de Salud
Ministerio de Salud
Lima

Alternates and Advisers – Suplentes y Asesores

Sr. José Marcos Rodriguez
Ministro Consejero, Representante Alterno de Perú ante la Organización de los Estados Americanos
Washington, D.C.

Dr. Carlos Castillo Solorzano
Asesor del Despacho Ministerial en Vacunas e Inmunización
Ministerio de Salud
Lima
### Member States/Estados Miembros (cont.)

#### Saint Kitts and Nevis/Santo Tomé y Las Granadinas (cont.)

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Title</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head of Delegation</td>
<td>Hon. Akilah Byron-Nisbett</td>
<td>Minister of Health</td>
<td>Basseterre</td>
</tr>
<tr>
<td>Alternate Head of Delegation</td>
<td>Dr. Hazel Laws</td>
<td>Ministry of Health</td>
<td>Basseterre</td>
</tr>
</tbody>
</table>

#### Saint Lucia/Santa Lucía

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Title</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head of Delegation</td>
<td>Senator Hon. Mary Issac</td>
<td>Minister for Health and Wellness</td>
<td>Castries</td>
</tr>
<tr>
<td>Alternate Head of Delegation</td>
<td>Dra. Sharon Belmar-George</td>
<td>Ministry of Health and Wellness</td>
<td>Castries</td>
</tr>
</tbody>
</table>

#### Saint Vincent and the Grenadines/San Vicente y Las Granadinas (cont.)

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Title</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alternate Head of Delegation</td>
<td>Mr. Cuthbert Knights</td>
<td>Ministry of Health, Wellness and the Environment</td>
<td>Kingstown</td>
</tr>
<tr>
<td>Delegates</td>
<td>Dr. Simone Keizer-Beache</td>
<td>Ministry of Health, Wellness and the Environment</td>
<td>Kingstown</td>
</tr>
<tr>
<td></td>
<td>Mrs. Donna Bascombe</td>
<td>Ministry of Health, Wellness and the Environment</td>
<td>Kingstown</td>
</tr>
</tbody>
</table>

#### Suriname

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Title</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head of Delegation</td>
<td>Dr. Amar Ramadhin</td>
<td>Minister of Health</td>
<td>Paramaribo</td>
</tr>
<tr>
<td>Alternate Head of Delegation</td>
<td>Dr. Ritesh Dhanpat</td>
<td>Ministry of Health Advisor of the Minister of Health</td>
<td>Paramaribo</td>
</tr>
<tr>
<td>Delegates</td>
<td>Dr. Rakesh Gajadhar Sukul</td>
<td>Ministry of Health Advisor</td>
<td>Paramaribo</td>
</tr>
</tbody>
</table>
MEMBER STATES/ESTADOS MIEMBROS (cont.)

TRINIDAD AND TOBAGO/TRINIDAD Y TABAGO

Head of Delegation – Jefe de Delegación
Hon. Terrence Deyalsingh, M.P.
Minister of Health
Ministry of Health
Port-of-Spain

Alternate Head of Delegation – Jefe Alterno de Delegación
Mr. Asif Ali
Permanent Secretary (Ag.)
Ministry of Health
Port-of-Spain

Delegates – Delegados
Dr. Roshan Parasram
Chief Medical Officer
Ministry of Health
Port-of-Spain

Ms. Melanie Noel
Deputy Permanent Secretary (Ag.)
Ministry of Health
Port-of-Spain

Alternates and Advisers – Suplentes y Asesores
Ms. Anita Sohan
Director, International Cooperation Desk
Ministry of Health
Port-of-Spain

UNITED STATES OF AMERICA/ESTADOS UNIDOS DE AMÉRICA (cont.)

Head of Delegation – Jefe de Delegación
Hon. Alex M. Azar II
Secretary of Health
Department of Health and Human Services
Washington, D.C.

Alternate Head of Delegation – Jefe Alterno de Delegación
Mr. Garrett Grigsby
Director
Office of Global Affairs
Department of Health and Human Services
Washington, D.C.

Delegates – Delegados
Mr. Nelson Arboleda
Director, Americas Office
Office of Global Affairs
Department of Health and Human Services
Washington, D.C.

Ms. Mara Burr
Director Multilateral Relations
Department of Health and Human Services
Washington, D.C.

Alternates and Advisers – Suplentes y Asesores
Ms. Adriana Gonzalez
Health Advisor
Office of Economic and Development Assistance
Bureau of International Organization Affairs
Department of State
Washington, D.C.

Mr. Joshua Hodges
Senior Deputy Assistant Administrator
Bureau for Latin America and the Caribbean
U.S. Agency for International Development
Washington, D.C.

Mr. Colin McIff
Deputy Director
Office of Global Affairs
Department of Health and Human Services
Washington, D.C.
MEMBER STATES/ESTADOS MIEMBROS (cont.)

UNITED STATES OF AMERICA/ESTADOS UNIDOS DE AMÉRICA (cont.)

Alternates and Advisers – Suplentes y Asesores (cont.)

Mr. Alexandre Macedo de Oliveira  
Medical Director  
Centers for Disease Control  
Washington, D.C.

Ms. Kristen Pisani  
Director  
Office of Economic and Development Assistance  
Bureau of International Organization Affairs  
Department of State  
Washington, D.C.

Mr. Will Schluter  
Director of Global Immunization Division  
Centers for Disease Control  
Washington, D.C.

Ms. Brittany Hayes  
Global Health Officer for Multilateral Relations  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

Ms. Meghan Holohan  
Senior Analyst  
Bureau for Policy, Planning and Learning  
U.S. Agency for International Development  
Washington, D.C.

Ms. Mackenzie Klein  
Global Health Officer  
Office of the Americas  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

UNITED STATES OF AMERICA/ESTADOS UNIDOS DE AMÉRICA (cont.)

Alternates and Advisers – Suplentes y Asesores (cont.)

Ms. Maya Levine  
Senior Global Health Officer for Multilateral Relations  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

Ms. Marcela Lievano-Martinez  
Global Health Officer  
Office of the Americas  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

Ms. Leandra Olson  
Senior Global Health Officer, Multilateral Relations  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

URUGUAY

Head of Delegation – Jefe de Delegación

Dr. Daniel Salinas  
Ministro de Salud Pública  
Ministerio de Salud Pública  
Montevideo

Alternate Head of Delegation – Jefe Alterno de Delegación

Sr. José Luis Satdjian  
Subsecretario de Salud Pública  
Ministerio de Salud  
Montevideo

Delegates – Delegados

Sr. Franco Alaggia  
Director Relaciones Internacionales  
Ministerio de Salud  
Montevideo
MEMBER STATES/ESTADOS MIEMBROS (cont.)

URUGUAY (cont.)

Delegates – Delegados (cont.)

Dr. Miguel Asqueta Sóñora
Director General de la Salud
Ministerio de Salud
Montevideo

Alternates and Advisers – Suplentes y Asesores

Dra. Alicia Arbelbide
Ministra Consejera, Representante Alterna de Uruguay ante la Organización de los Estados Americanos
Washington, D.C.

VENEZUELA (BOLIVARIAN REPUBLIC OF/REPÚBLICA BOLIVARIANA DE) (cont.)

Alternates and Advisers – Suplentes y Asesores

Dra. Cristiane Engelbrecht
Directora de Organismos Internacionales
Ministerio del Poder Popular para Relaciones Exteriores
Caracas

Dra. Daniela A. Rodríguez Martínez
Viceministra para Temas Multilaterales
Ministerio del Poder Popular para la Salud
Caracas

VENEZUELA (BOLIVARIAN REPUBLIC OF/REPÚBLICA BOLIVARIANA DE)

Head of Delegation – Jefe de Delegación

Dra. Marisela Bermúdez
Viceministra de Redes de Salud Colectiva
Ministerio del Poder Popular para la Salud
Caracas

Alternate Head of Delegation – Jefe Alterno de Delegación

Dra. Daniela A. Rodríguez Martínez
Viceministra para Temas Multilaterales
Ministerio del Poder Popular para Relaciones Exteriores
Caracas

Delegates – Delegados

Dra. María Esperanza Martínez
Directora General de la oficina de Seguimiento y Evaluación de Política Públicas
Ministerio del Poder Popular para la Salud
Caracas

Dr. Julio Francisco Colmenares
Director de Relaciones Multilaterales
Oficina de Integración y Asuntos Internacionales
Ministerio del Poder Popular para la Salud
Caracas
PARTICIPATING STATES/ESTADOS PARTICIPANTES

FRANCE/FRANCIA

Head of Delegation – Jefe de Delegación
Mrs. Anne Vidal de la Blache
Ambassador, Permanent Representative of France to the Organization of American States
Washington, D.C.

NETHERLANDS

Head of Delegation – Jefe de Delegación
Mr. Edwin Maarseveen
Counselor for Health, Welfare and Sport
Embassy of the Kingdom of the Netherlands
Washington, D.C.

UNITED KINGDOM/REINO UNIDO

Ms. Aisha Andrewin
Chief Medical Officer
Ministry of Health
Anguilla

Mr. Walter Roban
Deputy Premier
Ministry of Health
Bermuda

ASSOCIATE MEMBERS/MIEMBROS ASOCIADOS

ARUBA

CURAÇAO

SINT MAARTEN/SAN MARTÍN

PUERTO RICO

Head of Delegation – Jefe de Delegación
Dr. Raúl G. Castellanos Bran
Coordinador de OPS/OMS
Departamento de Salud,
Puerto Rico

OBSERVER STATES/ESTADOS OBSERVADORES

PORTUGAL

Mr. Francisco Leal de Almeida
Second Secretary
Embassy of Portugal
Washington, D.C.

SPAIN/ESPAÑA

Excma. Sra. Carmen Montón
Embajadora, Observadora Permanente de España ante la Organización de los Estados Americanos
Washington, D.C.

Sra. Dña. Concepción Figuerola
Observadora Permanente Adjunta de España ante la Organización de los Estados Americanos
Washington, D.C.
REPRESENTATIVES OF THE EXECUTIVE COMMITTEE/
REPRESENTANTES DEL COMITÉ EJECUTIVO

Lt. Col. The Hon. Jeffrey D. Bostic
Minister of Health and Wellness
Ministry of Health and Wellness
St. Michael, Barbados

Lic. Martha Leticia Caballero Abraham
Encargada de la Dirección General de
Relaciones Internacionales
Secretaría de Salud
México, D.F.

REPRESENTATIVES OF INTERGOVERNMENTAL ORGANIZATIONS/
REPRESENTANTES DE ORGANIZACIONES INTERGUBERNAMENTALES

Andean Health Organization - Hipólito
Unanue Agreement/Organismo Andino de
Salud - Convenio Hipólito Unanue

Dra María del Carmen Calle

Caribbean Community/
Comunidad del Caribe

Mr. Douglas Slater
Mrs. Helen Royer
Mrs. Beverly Reynolds

Caribbean Public Health Agency/Agencia
de Salud Pública del Caribe

Dr. Joy St. John
Dr. Mark Sami
Dr. Lisa Indar
Dr. Gabriel González Escobar

Council of Ministers of Health of Central
America/Consejo de Ministros de Salud de
Centroamérica y República Dominicana

Sr. David Rodríguez

Dr. Carlene Radix

Organisation of Eastern Caribbean
States/Organización de Estados del Caribe
Oriental
PAN AMERICAN HEALTH ORGANIZATION/
ORGANIZACIÓN PANAMERICANA DE LA SALUD

Director and Secretary ex officio of the Conference/Directora y Secretaria ex officio de la Conferencia

Dr. Carissa F. Etienne

Advisors to the Director/Asesores de la Directora

Dr. Mary Lou Valdez
Deputy Director
Directora Adjunta

Dr. Jarbas Barbosa da Silva Jr.
Assistant Director
Subdirector

Advisors to the Director/Asesores de la Directora (cont.)

Mr. Gerald Anderson
Director of Administration
Director de Administración

Dr. Heidi Jiménez
Legal Counsel, Office of the Legal Counsel
Asesora Jurídica, Oficina del Asesor Jurídico

Ms. Mónica Zaccarelli Davoli
Senior Advisor, Governing Bodies Office
Asesora Principal, Oficina de los Cuerpos Directivos