RESOLUTION
CD54.R16
PAHO PROGRAM AND BUDGET 2016-2017

THE 54th DIRECTING COUNCIL,

Having examined the PAHO Program and Budget 2016-2017 (Official Document 350);

Having considered the report of the Executive Committee (Document CD54/2);

Noting the efforts of the Pan American Sanitary Bureau (PASB) to propose a program and budget that takes into account both the global and regional financial climate and its implications for Member States and the achievement of the Member States’ and the Organization’s public health commitments;

Recognizing that the PAHO Program and Budget 2016-2017 is aligned with WHO reform;

Appreciating the implementation of a bottom-up approach to the preparation of the Program and Budget for the costing of biennial results in accordance with results-based management;

Taking into account that, for the first time, an integrated budget is being presented in which the Member States will approve the resources necessary to achieve the biennial results;

Considering the ongoing implementation of PAHO’s Results-based Management Framework, which incorporates the principles of efficiency, effectiveness, transparency, and accountability;

Bearing in mind Article 14.C of the Constitution of the Pan American Health Organization and Article III, paragraph 3.5 of the PAHO Financial Regulations,
RESOLVES:

1. To approve PAHO’s program of work with a budget of $612.8 million\(^1\) for base programs, and $35.0 million for special programs and response to emergencies as outlined in the PAHO Program and Budget 2016-2017.

2. To encourage Member States to continue to make timely payments of their assessments in 2016-2017 and arrears that might have accumulated in the previous budgetary periods.

3. To request the Member States of the Region of the Americas to continue working with other regions, within the framework of WHO reform, to reach consensus on an equitable share of WHO’s resources.

4. To encourage WHO to fully fund the budget space allocated to the Region of the Americas.

5. To encourage all Member States, Participating States, and Associate Members to make voluntary contributions that are aligned with the Program and Budget 2016-2017, and, where possible, to consider making these contributions fully flexible and to a pool of un-earmarked funds.

6. To allocate the budget for the 2016-2017 budgetary period among the six programmatic categories as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Budget</th>
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<tbody>
<tr>
<td>1. Communicable Diseases</td>
<td>$102,389,000</td>
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<tr>
<td>2. Noncommunicable Diseases and Risk Factors</td>
<td>$58,028,000</td>
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<tr>
<td>3. Determinants of Health and Promoting Health throughout the Life Course</td>
<td>$81,242,000</td>
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<tr>
<td>4. Health Systems</td>
<td>$109,196,000</td>
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<tr>
<td>5. Preparedness, Surveillance, and Response</td>
<td>$59,811,000</td>
</tr>
<tr>
<td>6. Corporate Services/Enabling Functions</td>
<td>$202,134,000</td>
</tr>
<tr>
<td><strong>Total for base programs (Categories 1-6)</strong></td>
<td><strong>$612,800,000</strong></td>
</tr>
<tr>
<td>Special programs and response to emergencies</td>
<td>$35,000,000</td>
</tr>
</tbody>
</table>

7. To finance the approved budget for base programs in the following manner and from the indicated sources of financing:

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\(^1\)Unless otherwise indicated, all monetary figures in this document are expressed in United States dollars.
a) Assessed Contributions from PAHO Member States, Participating States and Associate Members  
   $210,640,000

Less Credit from Tax Equalization Fund  
   ($17,905,000)

b) Budgeted Miscellaneous Revenue  
   $25,000,000

c) Other Sources  
   $216,973,000

d) Funding allocation to the Region of the Americas from the World Health Organization  
   $178,092,000

TOTAL  
   $612,800,000

8. To request the Director to ensure that, in establishing the contributions of Member States, Participating States, and Associate Members, assessments are reduced further by the amount standing to their credit in the Tax Equalization Fund, except that credits of those states that levy taxes on the emoluments received from PASB by their nationals and residents are reduced by the amounts of such tax reimbursements by PASB.

9. To authorize the Director to use assessed contributions, miscellaneous revenue, other sources such as PAHO voluntary contributions, and the resources allocated from WHO to the Region of the Americas to fund the budget as allocated in paragraph 6 above, subject to the availability of funding.

10. To further authorize the Director to make budget transfers, where necessary, among the six categories listed in paragraph 6 above, up to an amount not exceeding 10% of the budget allocated to the category from which the transfer is made; the expenditures resulting from such transfers shall be reported under the final category in the financial reports for the period 2016-2017.

11. To request the Director to establish, in consultation with the Member States, a mechanism to present interim reports on the implementation of the Program and Budget, including planned and financed items, the progress made toward the achievement of the results, and the programmatic and financial risks.

12. To request the Director to report to the Governing Bodies on the level of financing and implementation for each source of financing in paragraph 7 and for the categories and program areas outlined in the Program and Budget 2016-2017.

(Ninth meeting, 2 October 2015)