

Consolidated Statement of Financial Position

(Expressed in thousand US Dollars)

	Reference	31 December 2013	31 December 2012
ASSETS			
Current Assets			
Cash and Cash Equivalents	Note 3	165 717	160 917
Short Term Investments	Note 4.1	125 152	245 645
Accounts Receivable	Note 6.1	222 147	195 250
Inventories	Note 7	7 906	8 659
Total Current Assets		520 922	610 471
Non-Current Assets			
Long Term Investments	Note 4.2	266 546	215 543
Accounts Receivable	Note 6.2	36 145	47 831
Property, Plant and Equipment	Note 8.1	119 784	120 398
Intangible Assets	Note 9	2 433	3 218
Total Non-Current Assets		424 908	386 990
TOTAL ASSETS		945 830	997 461
LIABILITIES			
Current Liabilities			
Accrued Liabilities	Note 10	37 243	18 789
Accounts Payable	Note 11.1	5 056	18 168
Employee Benefits	Note 12	11 329	10 447
Deferred Revenue	Note 13.1	346 787	379 728
Total Current Liabilities		400 415	427 132
Non-Current Liabilities			
Accounts Payable	Note 11.2	15 089	15 089
Employee Benefits	Note 12	191 913	177 502
Deferred Revenue	Note 13.2	159 931	202 401
Total Non-Current Liabilities		366 933	394 992
TOTAL LIABILITIES		767 348	822 124
NET ASSETS / EQUITY			
Fund Balances and Reserves			
Fund Balances	Note 14	72 697	78 963
Reserves	Note 14	105 785	96 374
NET FUND BALANCES and RESERVES		178 482	175 337

PAN AMERICAN HEALTH ORGANIZATION
FINANCIAL REPORT OF THE DIRECTOR and REPORT OF THE EXTERNAL AUDITOR
1 January 2013 – 31 December 2013

Consolidated Statement of Financial Performance

(Expressed in thousand US Dollars)

	<u>Reference</u>	<u>31 December 2013</u>	<u>31 December 2012</u>
REVENUE			
Revenue from Non-Exchange Transactions			
Assessed Contributions	Note 15	106 245	109 271
Voluntary Contributions	Note 15	356 906	216 419
Other Revenue	Note 15	68 992	60 632
Revenue from Exchange Transactions			
Procurement of Public Health Supplies	Note 15	596 967	562 436
Other Revenue	Note 15	11 610	9 702
Miscellaneous Revenue	Note 15	(1 264)	20 128
TOTAL REVENUE		<u>1 139 456</u>	<u>978 588</u>
EXPENSES			
Staff and Other Personnel Costs	Note 16	186 293	187 269
Supplies, Commodities, Materials	Note 16	600 802	564 588
Equipment, Vehicles, Furniture, Intangible Assets, Depreciation and Amortization	Note 16	2 150	1 142
Contract Services	Note 16	100 056	92 931
Travel	Note 16	97 838	69 031
Transfers and Grants to Counterparts	Note 16	143 879	42 760
General Operating and Other Direct Costs	Note 16	11 098	11 992
TOTAL EXPENSES		<u>1 142 116</u>	<u>969 713</u>
NET SURPLUS / (DEFICIT)		<u><u>(2 660)</u></u>	<u><u>8 875</u></u>

Consolidated Statement of Changes in Net Assets

(Expressed in thousand US Dollars)

	<u>Reference</u>	<u>31 December 2013</u>	<u>31 December 2012</u>
Net assets at the beginning of the year		175 337	132 523
Settlement of Employee Benefit Liability	Note 12.3.10	11 639	9 511
Gain/(Loss) on Revaluation of Investments	Note 4.2	(586)	212
(Recognition) / De-recognition of Liability through Reserves	Note 24	2 525	1 585
WHO De-recognition of prior year expenses	Note 14.1		(275)
Fixed Assets Revaluation Adjustments	Note 8.1	(60)	23 014
Intangible Assets Adjustments	Note 9	(80)	(108)
Adjustments for closing of CAREC and CFNI		<u>(7 633)</u>	
Total of items (revenue/expenses) recognized		5 805	33 939
Surplus/(deficit) for the Financial Period		<u>(2 660)</u>	<u>8 875</u>
Total recognized revenue and expense for the year		<u>3 145</u>	<u>42 814</u>
Net assets at the end of the year		<u><u>178 482</u></u>	<u><u>175 337</u></u>

Consolidated Cash Flow Statement

(expressed in thousand US dollars)

	<u>31 December 2013</u>	<u>31 December 2012</u>
Cash Flows from Operating Activities:		
Surplus (Deficit) for the period	(2 660)	8 875
Depreciation and Amortization	2 694	2 378
(Increase) / Decrease in Accounts Receivable	(15 211)	131 363
(Increase) / Decrease in Inventories	753	(7 506)
Increase / (Decrease) in Accrued Liabilities	18 455	(14 574)
Increase / (Decrease) in Accounts Payable	(13 112)	(20 077)
Increase / (Decrease) in Employee Benefits	26 931	14 044
Increase / (Decrease) in Other Liabilities	2 525	1 585
Increase / (Decrease) in Deferred Revenue	(75 410)	(85 754)
Transfer of Equity to CARPHA due to closing of CAREC and CFNI	(7 633)	
Net Cash Flows from Operating Activities	<u>(62 668)</u>	<u>30 334</u>
Cash Flows from Investment and Financing Activities:		
(Increase) / Decrease in Short Term Investments	119 906	25 144
(Increase) / Decrease in Long Term Investments	(51 003)	2 766
(Increase) / Decrease in Property, Plant and Equipment and Intangibles Assets	(1 435)	(1 991)
Net Cash Flows from Investing Activities	<u>67 468</u>	<u>25 919</u>
Net Increase / (Decrease) in Cash and Cash Equivalents	4 800	56 253
Cash and Cash Equivalents at the beginning of the Year	<u>160 917</u>	<u>104 664</u>
Cash and Cash Equivalents at the end of the Year	<u><u>165 717</u></u>	<u><u>160 917</u></u>

Comparison of Budget and Actual Amounts

(Expressed in thousand US Dollars)

Reconciliation of Total Amounts on a Cash Basis

Description of Appropriation Sections	Budget			Disbursements			Total as % of Budget Amount
	Original	Transfers	Revised	2012	2013	Total	
Section I - To reduce the health, social and economic burden of communicable diseases	23 139	2 900	26 039	12 238	13 733	25 971	100%
Section II - To combat HIV/AIDS, tuberculosis and malaria	6 479	2 000	8 479	3 730	4 690	8 420	99%
Section III - To prevent and reduce disease, disability and premature death from chronic non-communicable conditions, mental disorders, violence and injuries	11 618	900	12 518	4 888	7 624	12 512	100%
Section IV - To reduce morbidity and mortality and improve health during key stages of life, including pregnancy, childbirth, the neonatal period, childhood and adolescence, and improve sexual and reproductive health and promote active and healthy ageing for all individuals	11 613	520	12 133	5 363	6 769	12 132	100%
Section V - To reduce the health consequences of emergencies, disasters, crises and conflicts, and minimize their social and economic impact	4 469	460	4 929	2 430	2 494	4 924	100%
Section VI - To promote health and development, and prevent or reduce risk factors for health conditions associated with use of tobacco, alcohol, drugs and other psychoactive substances, unhealthy diets, physical inactivity, and unsafe sex, which affect health conditions	7 757	360	8 117	3 148	4 962	8 110	100%

Comparison of Budget and Actual Amounts

(Expressed in thousand US Dollars)

Reconciliation of Total Amounts on a Cash Basis

Description of Appropriation Sections	Budget			Disbursements			Total as % of Budget Amount
	Original	Transfers	Revised	2012	2013	Total	
Section VII - To address the underlying social and economic determinants of health through policies and programs that enhance health equity and integrate pro-poor, gender-responsive, and human rights-based approaches	8 012	370	8 382	4 256	4 124	8 380	100%
Section VIII - To promote a healthier environment, intensify primary prevention and influence public policies in all sectors so as to address the root causes of environmental threats to health	11 717		11 717	5 814	5 136	10 950	93%
Section IX - To improve nutrition, food safety and food security throughout the life-course, and in support of public health and sustainable development	10 750	230	10 980	5 858	5 119	10 977	100%
Section X - To improve the organization, management and delivery of health services	8 253	210	8 463	3 779	4 677	8 456	100%
Section XI - To strengthen leadership, governance and the evidence base of health systems	30 386	(1 450)	28 936	12 888	13 623	26 511	92%
Section XII - To ensure improved access, quality and use of medical products and technologies	7 115		7 115	3 629	3 062	6 691	94%

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1 January 2013 – 31 December 2013

Comparison of Budget and Actual Amounts

(Expressed in thousand US Dollars)

Reconciliation of Total Amounts on a Cash Basis

Description of Appropriation Sections	Budget			Disbursements			Total as % of Budget Amount
	Original	Transfers	Revised	2012	2013	Total	
Section XIII - To ensure an available, competent, responsive and productive health workforce to improve health outcomes	9 439		9 439	4 157	3 961	8 118	86%
Section XIV - To extend social protection through fair, adequate and sustainable financing	5 171		5 171	1 938	1 843	3 781	73%
Section XV - To provide leadership, strengthen governance and foster partnership and collaboration with Member States, the United Nations system and other stakeholders to fulfill the mandate of PAHO/WHO in advancing the global health agenda, as set out in WHO's Eleven General Programme of Work, and the Health Agenda for the Americas	65 426	(2 500)	62 926	33 394	29 448	62 842	100%
Section XVI - To develop and sustain PAHO/WHO as a flexible, learning organization, enabling it to carry out its mandate more efficiently and effectively	63 756	(4 000)	59 756	25 627	30 032	55 659	93%
Section XVII - Staff Assessment (Transfer to Tax Equalization Fund)							
Effective Working Budget (parts I - XVII) - Subtotal	285 100		285 100	133 137	141 297	274 434	96%
Other Sources	328 300		328 300	82 883	140 832	223 715	68%
Total (Note 16)	613 400		613 400	216 020	282 129	498 149	81%

The 2012-2013 Budget amounts reflect the funding appropriated by the Governing Bodies for the Organization's Strategic Plan during the entire 2012-2013 biennium. The Effective Working Budget is comprised of the Pan American Health Organization's and the World Health Organization's regular budget only. The 2012 and 2013 disbursed amounts reflect the disbursements made in achieving the Organization's Strategic Plan during the biennium.