# Retrofitting Economic Support Tool (REST) Excel Application V 1-6 User Guide

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Department of Health Policy and Management

Robert Stempel College of Public Health and Social Work

Florida International University

Miami, FL, USA









# Retrofitting Economic Support Tool (REST) User Guide

This document was developed as guide to use the Retrofitting Economic Support Tool (REST) application in Excel.

The REST is designed to provide a straightforward and easy-to-interpret cost-effectiveness analysis (CEA) to support decision-making and evaluation of retrofitting projects under SMART standards for healthcare facilities. A healthcare facility is considered SMART when it has structural and operational designs that improves safety and makes the facility more energy efficient and green compliant. The SMART initiative is broad and covers facility upgrades that make buildings and operations more safety resilient and environmental-friendly.

REST should be used to support decision making at the early stage of the retrofitting design process. Given the limitations of CEA and the preliminary information obtained, REST should not be the only tool used to make retrofitting decisions.

### The REST Model

The REST model is a CEA model that estimates savings in dollars and quality adjusted life year (QALY) associated with retrofitting healthcare facilities to be safe and green according to SMART standards. The model incorporates safety and green (energy and water) savings independently. QALY is a utility measure of health status that combines quantity and quality of life over a period of a year. A QALY equal to 1 is equivalent to one year of life in perfect health. A QALY lower than 1 implies either a quantity of life lower than a year or a quality of life less than perfect health, or a combination of both.

For the safety component, REST considers the short-term surge of demand for health services caused by a disaster, and the mid-term impact of the disaster on the facility's capacity. Geographic location and characteristics of the facility are obtained to estimate the exposure of the facility to a hazard and its vulnerability based on potential structural and non-structural damages. Structural elements are part of the building's load-bearing system (e.g., columns, beams, walls, floors, slabs, etc.), and non-structural elements are those systems that are necessary for building operations (e.g., architectural components, equipment, etc.). Structural and non-structural damages reduce the facility's capacity. The surge in demand is modeled projecting injuries requiring medical attention.

The efficiency gains in water and energy consumption caused by the replacement or addition of green equipment are considered for the green component in REST. Other environmental benefits are happening due to waste management and air quality improvement, which are not considered.

## **Excel REST Application Tool**

## **Excel Main Page**

- 1. Open the excel file (RESTv1-6.xlsx)
- 2. In the main sheet (Results) of the excel file, there is an option to 'Start a new REST' form or 'Continue with previous REST' form.
- 3. If this is a new REST evaluation, then click on the 'Start a new REST' form
- 4. If this is a continuous evaluation, then click on the 'Continue with previous REST' form



Figure 1

5. When one of the options is clicked, then it will open the REST input form where you can start putting information about the facility

## **REST Input Form**

The REST input form is created to put basic information regarding the healthcare facility. The information will consist of safety and green (energy and water) consumptions and savings. The information will help in conducting cost-effective analysis.

- 1. The main page of the REST input form is opened
- 2. It will ask the user first to select a country and enter the facility name
- 3. On the page, there are also 5 options (buttons) for general information, safety, energy, water and produce the REST report
- 4. On clicking the 'General Information' button, the users will be directed to complete information about the healthcare facility
- 5. On clicking the 'Safety' button, the users will be directed to complete information about the safety component of the healthcare facility
- 6. On clicking the 'Energy' button, the users will be directed to complete information about the energy component of the healthcare facility
- 7. On clicking the 'Water' button, the users will be directed to complete information about the water component of the healthcare facility
- 8. After completing the information input process, click on '**Produce the REST Report**' button. REST report will be generated in the excel sheet (Results)

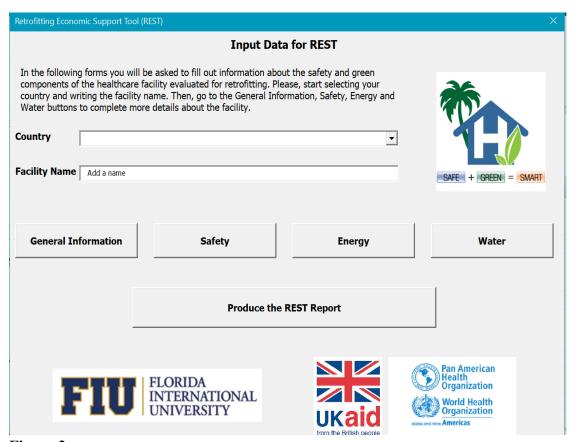


Figure 2

## **General Information Input Form**

The general information tabs will be opened once you click the 'General Information' button on the main page of the REST input form. This form requires basic information about the location of the facility along with staff, operating hours, and healthcare services provided by the facility.

## **Facility Information-1**

- This tab asks to complete the following information:
  - Q1. Write down latitude and longitude of the location (decimal degree)
  - Q2. Write down the number of staff full and part-time (3 or more days/week or 3 or less days/week)
  - Q3. Write down the operating hours of the facility for every day of the week

## **Facility Information-2**

- The tab asks to complete the following information:
  - Q4. The question will ask about the type of health services provided. There are 3 options: outpatient or ambulatory services, emergency or urgent care services, and inpatient hospital services
  - Q4a. Two questions will pop up when you check 'outpatient or ambulatory services' box
  - Q5. The first question will ask to write down the average number of patient consultations per day on a slow, normal and busy days.
  - Q6. The second will ask about the number of exams/consulting rooms and
  - Q4b. Three questions will pop up when you check 'inpatient hospital services' box
  - Q7. First will ask to write down the number of beds
  - Q8. The second will ask to write down about how many patients are admitted to the health care facility on an average day
  - Q9. The third question is asking to write the average length of stay (in days) in the health care facility

REST: General Information						
Please answer these questions to the best of your ability.						
Facility Information-1   Facility Information-2						
Q1 Report the latitude and longitude where the facility is located.						
Decimal degrees (as reported in Google maps, for example: 13.081581,-59.607610)						
Q2 Number of Staff (Full and Part Time - including healthcare providers and all other workers working in the facility)						
Full-time						
Part time (3 or more days a week)						
Part time (less than 3 days a week)						
Q3 Operating Hours: How many hours a day does the health care facility operate? The total will reflect how many hours the facility is open per week. It refers to normal operations, not to emergency or urgent care services.  Monday Tuesday Wednesday Thursday Friday Saturday Sunday						

Figure 3

RE	REST: General Information					
P	lease answer these questions to the best of your ability.					
	Facility Information-1 Facility Information-2					
Q4 Healthcare services provided by the facility (check all that apply)						
	Outpatient or ambulatory services Q6 Number of Exam/Consulting Rooms:					
	✓ Emergency or urgent care services					
	✓ Inpatient hospital services Q7 Number of Beds:					
	Q5 Please provide the average number of patient consultations per day (given if the day is slow, normal, or busy)					
	Slow Day					
	Normal Day					
	Busy Day					
	Q8 On an average day, how many patients are admitted					
	to the health care facility?					
	Q9 What is the average length of stay (in days) in the					
	health care facility?					

Figure 4

## **Safety**

The general information tabs will be opened once you click the 'Safety' button on the main page of the REST input form. This form requires basic information about the structure and material used in the building of the facility. Some questions are asking information about pre and post retrofitting.

## Safety-1

- This tab asks to complete the following information:
  - Q1. Select the construction class/building material of the facility
  - Q2. Select the most prominent construction material for the facility
  - Q3. Write down the amount an entity would have to pay to replace the building to be retrofitted at present (US Dollar)
  - Q4. Check if the building was constructed before or after 1980
  - The following questions ask about pre and post retrofitting information:
  - Q5. Write down the number of floors
  - Q6. Write down the gross floor area of the facility to be retrofitted (sq. m.)
  - Q7. Write down the height between the ground (outside of the facility), and the floor of the first level (inside the facility) (meters)

## Safety-2

- The tab will ask to complete the following information (pre and post retrofitting)
  - Q8. Write down the size of the largest window (meters-squared/m2)
  - Q9. Select the type of material of the roof
    - a) Write down the distance between the roof supports (in meters), length of the roof (in meters), roof inclination angle (please give the answer in degrees) pictures may be used to make the estimate
  - Q10. Write down the maximum distance between columns (in meters) [the distance should be the longest of the facility, considering columns or other walls] (brick walls, not drywalls) as supports, and height of the walls (in meters) the highest wall's value should be used
  - Q11. Provide the resistance of the connection between the structure and the roof (nails, straps, etc.). The resistance of this elements is given in force (lbf). If the information is available in kilogram-force, please use this conversion 1 lbf = 0.45 kgf.

### Safety-3

- The tab asks to complete the following information (pre and post retrofitting safety component and cost estimation of each retrofitting in US Dollars)
  - Q12a. Select the safety index of the sub-structural components is the first part.
  - Q12b.Select the safety index of the super-structural components; roof, walls, windows, floor, doors
  - Q12c. Select the safety index of the structures that protect sources of electricity in emergencies (e.g., generator room)

Q12d. Select the safety index of the structures that protects water reserves in emergencies (e.g., storage tank room)

Write down cost estimation of the associated retrofitting work for all of the above (US Dollars)

## Safety-4

- The tab asks to complete the following information
  - Q13. Write the potential total number of people served by this healthcare facility (Catchment Population).
  - Q14. Select the most commonly used construction class in the catchment area (the class that best represents the majority of the residential buildings).
  - Q15. Select the fraction of constructions that can be classified as this construction class (for example, 40% are class C1).
  - Q16. Select the most common number of stories/ floors for that specific construction class.
  - Q17. Select the second most commonly used construction class in the catchment area (the class that best represents the majority of the residential buildings).
  - Q18. Select the fraction of constructions that can be classified as this construction class (for example, 40% are class C1).
  - Q19. Select the most common number of stories/ floors for that specific construction class.
  - Q20. Select the third most commonly used construction class in the catchment area (the class that best represents the majority of the residential buildings).
  - Q21. Select the fraction of constructions that can be classified as this construction class (for example, 40% are class C1).
  - Q22. Select the most common number of stories/ floors for that specific construction class.

REST: Safety Information X				
Safety-1   Safety-2   Safety-3   Safety-4				
Information about the healthcare facility. Please answer these questi	ions to the best of your ab	ility.		
Q1 Select the closest construction class/building material of the healthcare facility		<u></u>		
Q2 What is the most prominent construction material for the healthcare facility	<i>i</i> ?	<u> </u>		
Q3 Replacement Value (the amount an entity would have to pay to replace the present time, without equipment, according to its current worth, in the event i demolished). Please provide your best estimated value in United States Dollar	t is destroyed or			
For adequate analysis of the facility, the following architectural and structural data is required. When answering these questions, please use meters (m) to answer for size and distance and meters-squared to answer for area.				
Q4 Was the building constructed after 1980?				
● Yes ○ No	Pre-Retrofitting	Post-Retrofitting		
Q5 Number of Stories/Floors				
Q6 Gross Floor Area (sq. m.) of the facility to be retrofitted (the total area of your building - everything inside the walls. This means plazas, parking lots and other outside areas are not included).				
Q7 Please consider the floor plan of the facility. What is the height (in meters) between the ground (outside the facility) and the floor of the first level (inside the facility).	Ι			

Figure 5

REST: Safety Information		
Safety-1 Safety-2 Safety-3 Safety-4		,
	Pre-Retrofitting	Post-Retrofitting
Q8 Please consider the windows and/or glass doors in the facility. What is the size of largest window (in meters-squared/m2)		
Q9 Please consider the roof of the facility.		
What is the type of material of the roof?	▼	•
Distance between the roof supports (in meters)		
Length of the roof (in meters)		
Roof inclination angle (please give answer in degrees) - pictures may be used to make the estimate		
Q10 Please consider the walls in the facility.		
Maximum distance between columns (in meters). The distance should be the longest of the facility, considering columns or other walls (brick walls, not drywalls) as supports.		
Height of the exterior walls (in meters). The highest wall's value should be used.	Ι	
Q11 Please, provide the current pressure resistance of the roof-wall connection (in pound-force, lbf) (conversion: 1 lbf = 0.45 kgf). Please estimate using the lowest resistance known.		

Figure 6

REST: Safety Information					
Safety-1   Safety-2   Safety-3   Safety-4					
Based on the Hospital Safety Index (HSI) form you submitted before any retrofitting work (Pre-Retrofitting HSI), determine the current safety index of the following infrastructure components. Then, assess how safety will change for each component as a result of the retrofitting works (Post-Retrofitting HSI).  For all items that will be affected by the planned retrofitting work, please provide your best estimate of the cost. This cost of associated retrofitting work includes equipment, installation, and any other associated cost. Please give value in United States Dollars (USD).					
Q12 Projected retrofitting work to improve safety	Based on Pre-Retrofitting HSI determine the safety of each component	Based on projected retrofitting work (Post- Retrofitting) determine the safety of each	Provide an estimate of the associated retrofitting work in USD		
Substructural components	_	▼			
Superstructural components: Roof	•	•			
Superstructural components: Walls	•	•			
Superstructural components: Windows	•	•			
Superstructural components: Floor	•	•			
Superstructural components: Doors	•	_			
Structures that protect sources of electricity in emergency situations (e.g. generator room). Write 0 if non-existent.	•	•			
Structures that protects water reserves in emergency situations (e.g. storage tank room). Write 0 if non-existent.	•	•			

Figure 7

REST: Safety Information	×
Safety-1   Safety-2   Safety-3   Safety-4	
Information about the catchment area of the healthcare facility.	
Q13 Catchment Population (the potential total number of people served by this healthcare facility).	
Construction class of residential buildings (houses, duplex, apartments, etc.) in the catchment	area:
Q14 What is the most common construction class that best represents the majority of the residential buildings in the catchment area.	•
Q15 What fraction of constructions can be classified as this construction class? Please provide a rough estimate of the percentage of residential buildings that are in this construction class (for example, 40% are class C1).	•
Q16 What are the most common number of stories/ floors for this construction class?	•
Q17 Now, please choose the second most common construction class in the catchment area.	<u></u>
Q18 What fraction of constructions can be classified as this construction class? Please provide a rough estimate of the percentage of residential buildings that are in this construction class (for example, 40% are class C1).	•
Q19 What are the most common number of stories/floors for this construction class?	•
Q20 Finally, please choose the third most common construction class in the catchment area.	<u></u>
Q21 What fraction of constructions can be classified as this construction class? Please provide a rough estimate of the percentage of residential buildings that are in this construction class (for example, $40\%$ are class C1).	_
Q22 What are the most common number of stories/floors for this construction class?	_

Figure 8

## **Energy**

 This is a measurement of the green element of the REST model. This section requires various basic information regarding the energy utilization and saving features of the facility

## **Energy-1**

- The tab asks to complete the following information
  - Q1. Write down the average annual consumption of electricity (kWh) and diesel (gallons) [previous 12 months]
  - Q2. Write down the average price of electricity (US Dollars/kWh) and diesel (US Dollars/gallons) [previous 12 months]

## Energy-2 & 3

• The tab asks to complete the following information for the facility's windows, roofs, HVAC, lighting, renewable energy, water heating, laundry equipment, medical equipment, and non-medical equipment:

Q3.

- a) Write the associated retrofitting investment cost of energy improvements (United States Dollars (USD)) This cost of associated retrofitting work includes equipment, installation, and any other associated cost
- b) Write the estimated annual energy savings due to retrofitting (electricity, natural gas, diesel, and oil).
- c) Write the estimated annual savings (United States Dollars (USD))
- d) Write 0 if no investment was made for that item

REST: Energy Information	
Energy-1   Energy-2   Energy-3	
Information about the healthcare facility. Please answe	r these questions to the best of your ability.
Q1 Report the average annual consumption of this facility (con-	sider the previous 12 months)
Electricity (kWh)	
Diesel (gallons)	
Q2 Report the average price of energy per unit of energy in the	e last 12 months (in United States Dollars (USD)).
Electricity (USD/kWh)	П
Diesel (USD/gallons)	

Figure 9

REST: Energy Information						×
Energy-1 Energy-2 Energy-3						
Q3 Complete the following based on estimations from technical specifications and other sources available during design stage 1. For all items that will be affected by the planned retrofitting work, please provide your best estimate of the cost. This cost of associated retrofitting work includes equipment, installation, and any other associated cost.						
Associated Retrofitting Investment Estimated Annual Energy Savings due to Estimated Annual Cost of Energy Improvements in Retrofitting Savings in United					Estimated Annual Savings in United	
	United States Dollars (USD). Write 0 if no investment is performed for this item.	Electricit y (kWh)	Natural Gas (lbs)	Diesel (gallons)	Oil (gallons)	States Dollars (USD)
Windows (Tinted windows reduce the amount of radiatic transmitted through the glass keeping the room cooler)						ERROR - Check price
Roofs (New hip roof will provi a base for the solar panels to mounted and will be significal cooler than existing concrete	be					
HVAC (air conditioning units was be replaced with R410a inversionits)						ERROR - Check price
Lighting (Existing lamps will be replaced with LED lamps - confixtures are included)						ERROR - Check price
Renewable energy (Photovolt System)	raic					ERROR - Check price
					Table co	ntinues to next

Figure 10

REST: Energy Information						×
Energy-1   Energy-2   Energy-3						
all items that will be affected	based on estimations from technical ed by the planned retrofitting work, p quipment, installation, and any other	olease prov	ide your bes			
	Associated Retrofitting Investment Cost of Energy Improvements in	Estimat		nergy Saving	gs due to	Estimated Annual Savings in United
	United States Dollars (USD). Write 0 if no investment is performed for this item.	Electricit y (kWh)	Natural Gas (lbs)	Diesel (gallons)	Oil (gallons)	States Dollars (USD)
Water heating (Water heater will be replaced with solar w heaters)						
Laundry equipment (Washing machine will be replaced wit commercial grade energy sta- rated unit)	th a					
Other non-medical equipmer	ent					
Medical equipment (Sterilize be replaced with more energ and water efficient unit)						

Figure 11

## Water

• This is a measurement of the green element of the REST model. This section requires various basic information regarding the water utilization and saving features of the facility

#### Water-1

- The tab asks to complete the following information
  - Q1. Write down the average annual consumption of water (gallons) previous 12 months
  - Q2. Write down the average price of water (US Dollars/gallon) previous 12 months

## Water-2 & 3

• The tab asks to complete the following information for facility's operations and medical equipment (installation of systems to medical equipment to reduce water use; repair leaks and unnecessary flows), bathrooms/restrooms (installation of systems, flow control fixtures, and other water-savings equipment in faucets, toilets, urinals, etc.; repair leaks and unnecessary flows), laundry (install wash water, rinse water or reclamation systems to reuse rinse water for wash cycle to reduce water use; repair leaks and unnecessary flows), building maintenance (install water-efficient boiler and cooling systems, cleaning systems and other building maintenance systems; repair leaks and unnecessary flows), cafeteria/food service (install water-efficient systems for pot washing, garbage disposal, etc.; repair leaks and unnecessary flows), and outdoor water use (install water-efficient hoses, irrigation/sprinkler systems, etc.; repair leaks and unnecessary flows):

O3.

- a) Write the associated retrofitting investment cost of energy improvements (United States Dollars (USD))
- b) Write the estimated annual water savings due to retrofitting
- c) Write the estimated annual savings (United States Dollars (USD))
- d) Write 0 if no investment was made for that item

REST: Water Information					
Water-1   Water-2   Water-3					
Information about the healthcare	facility. Please answer these que	estions to the best of your	ability.		
Q1 Report the average annual consump	Q1 Report the average annual consumption of this facility (consider the previous 12 months)				
Water (gallons)					
Q2 Report the average price of water p	per gallon in the last 12 months (in U	nited States Dollars (USD))			
Water (gallons)					
Q3 Complete the following based on estimations from technical specifications and other sources available during design stage 1. Please, note that the investment cost of all water-efficient components must be included in the overall cost of facility retrofitting reported by each PAHO country supervisor. For all items that will be affected by the planned retrofitting work, please provide your best estimate of the cost. This cost of associated retrofitting work includes equipment, installation, and any other associated cost.  Associated Retrofitting Investment Estimated Annual Water Estimated Annual Savings in					
	Cost of Water-Saving Improvements in United States Dollars (USD). Write 0 if no investment is performed for this	Savings due to Retrofitting  Water (gallons)	United States Dollars (USD)		
Operations and Medical Equipment (installation of systems to medical equipment to reduce water use; repair leaks and unnecessary flows)					
			Table continues to next		

Figure 12

REST: Water Information X				
Water-1 Water-2 Water-3				
Q3 Complete the following tables based on estimations from technical specifications and other sources available during design stage 1. Please, note that the investment cost of all water-efficient components must be included in the overall cost of facility retrofitting reported by each PAHO country supervisor. For all items that will be affected by the planned retrofitting work, please provide your best estimate of the cost. This cost of associated retrofitting work includes equipment, installation, and any other associated cost.				
	Associated Retrofitting Investment Cost of Water-Saving Improvements in United States	Estimated Annual Water Savings due to Retrofitting	Estimated Annual Savings in United States Dollars (USD)	
	Dollars (USD). Write 0 if no investment is performed for this	Water (gallons)		
Bathrooms/Restrooms (installation of systems, flow control fixtures, and other water-savings equipment in faucets, toilets, urinals, etc.; repair leaks and unnecessary flows)			ERROR - Check price	
Laundry (install washwater, rinsewater of reclamation systems to reuse rinsewater for wash cycle to reduce water use; repair leaks and unnecessary flows)				
Building Maintenance (cleaning systems and other building maintenance systems repair leaks and unnecessary flows). Report an estimate, for example, a percentage of water savings of	;			
			Table continues to next	

Figure 13

,	REST: Water Information			X
	Water-1   Water-2   Water-3			
	Q3 Complete the following tables based Please, note that the investment cost of reported by each PAHO country supervise estimate of the cost. This cost of associations are considered to the cost.	all water-efficient components must or. For all items that will be affected	be included in the overall cos by the planned retrofitting wo	t of facility retrofitting ork, please provide your best
		Associated Retrofitting Investment Cost of Water-Saving Improvements in United States Dollars (USD). Write 0 if no investment is performed for this	Estimated Annual Water Savings due to Retrofitting Water (gallons)	Estimated Annual Savings in United States Dollars (USD)
	Cafeteria/Food Service (install water- efficient systems for pot washing, garbage disposal, etc.; repair leaks and unnecessary flows)			
	Outdoor Water Use (install water- efficient hoses, irrigation/sprinkler systems, etc.; repair leaks and	I		

Figure 14

## **REST Output Form**

The basic information from the REST input form will be analyzed and presented in the REST output form. The results will include savings in dollars and quality-adjusted life years (QALYs) associated with retrofitting healthcare facilities. Kindly read REST Model (pg.1) for more details on CEA and QALY. It will allow for the determination of the best value for the investment.

After user completes a 'new' or 'continuous' REST input form, the user can generate REST report by clicking on '**Produce the REST Report**' button. The REST report will be generated in the excel sheet (Results).

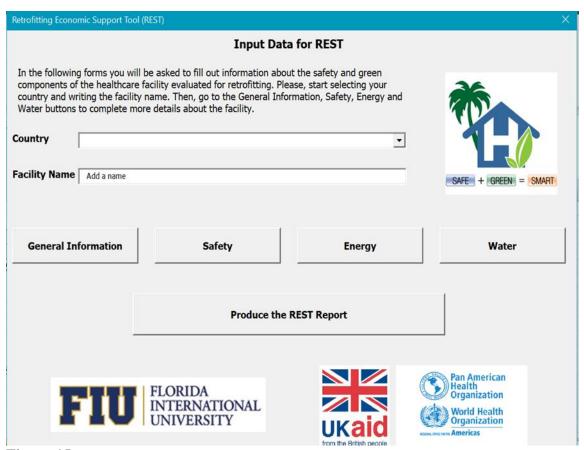


Figure 15

### Results

- 1. The first two lines indicate the names of the healthcare facility and country.
- 2. The first block shows the annual savings associated with reduced hazard-related damages in infrastructure and efficiencies in energy and water consumption due to SMART retrofitting of healthcare facility
- 3. The second block demonstrates the number of QALYs saved as a result of reduced injuries due to SMART retrofitting improvements in the healthcare facility.
- 4. The third block displays the annual cost estimation of SMART retrofitting improvements in healthcare facility
- 5. The last block exhibits the cost to benefit ratios

Name of Healthcare Facility	Add a name
Country	Dominica
BENEFITS measured by dollars (\$)	
Annual estimates	
Safety - Earthquake	\$43,086
Safety - Cyclone	\$149
Green - Energy	\$22,981
Green - Water	\$4,319
Total per year	\$70,534
TOTAL over 20 years (discount rate 3%)	\$1,049,373
BENEFITS measured by QALYs	
Annual estimates	
Safety - Earthquake	-261.7
Safety - Cyclone	
Total per year	-261.7
TOTAL over 20 years (discount rate 3%)	-3,894.1
COSTS measured by dollars (\$)	
Safety	\$205,300
Green - Energy	\$163,900
Green - Water	\$7,400
TOTAL costs	\$376,600
ECONOMIC EVALUATION	
ROI - Return on Investment	\$2.8
ICER - Incremental cost-effectiveness ratio	\$172.8

Interpretation of the results are represented in the following tables.

BENEFITS measured by dollars (\$)		Description
Annual estimates		The following are estimates of the annual savings associated with reduced hazard-related damages in infrastructure and efficiencies in energy and water consumption due to SMART retrofitting improvements in the healthcare facility.
Safety - Earthquake	43086	This shows that 43,086 US dollars are expected to be saved in a year due to the SMART retrofitting, taking into consideration the likelihood of an earthquake in the geographic area where the healthcare facility is located.
Safety - Cyclone	149	This shows that 149 US dollars are expected to be saved in a year due to the SMART retrofitting, taking into consideration the likelihood of a hurricane in the geographic area where the healthcare facility is located.
Green - Energy	22981	This shows that 22,981 US dollars are expected to be saved in a year due to the SMART retrofitting, taking into consideration the gains in energy efficiency investments in the healthcare facility.
Green - Water	4319	This shows that 4319 US dollars are expected to be saved in a year due to the SMART retrofitting, taking into consideration the gains in water efficiency investments in the healthcare facility.
Total per year	70534	This shows the total amount of US dollars that are expected to be saved in a year.
TOTAL over 20 years (discount rate 3%)	1049373	This shows the total amount of US dollars that are expected to be saved over 20 years, using a discount rate of 3%.

Table 1

BENEFITS measured by QALYs		Description
Annual estimates		The following are the number of
		QALYs saved as a result of reduced
		hazard-related injuries due to
		SMART retrofitting improvements
		in the healthcare facility.
Safety - Earthquake	-261.7	This shows that 261.7 QALYs are
		expected to be saved in a year due
		to the SMART retrofitting, taking
		into consideration the likelihood of
		an earthquake in the geographic
		area where the healthcare facility is
		located.
Safety - Cyclone		This shows that zzz.z QALYs are
		expected to be saved in a year due
		to the SMART retrofitting, taking
		into consideration the likelihood of
		a hurricane in the geographic area
		where the healthcare facility is
		located.
Total per year	-261.7	This shows the total number of
		QALYs that are expected to be
		saved in a year.
TOTAL over 20 years (discount rate 3%)	-3894.1	This shows the total number of
		QALYs that are expected to be
		saved over 20 years, using a
		discount rate of 3%.

Table 2

COSTS measured by dollars (\$)		Description
Safety - w/ impact	205300	This shows that \$205,300 US dollars
		are invested in safety retrofitting
		measures at the healthcare facility.
Safety - w/o impact		
Green - Energy	163900	This shows that \$163,900 US dollars
		are invested in energy efficiency
		measures at the healthcare facility.
Green - Water	7400	This shows that \$7,400 US dollars
		are invested in water efficiency
		measures at the healthcare facility.
TOTAL costs	376600	This shows the total amount of US
		dollars that are invested at the
		healthcare facility (are preferred
		investments)

Table 3

COST-BENEFIT		
ROI - Return on Investment (Inc. \$Benefits/Inc. \$Cost)	3	This shows that a return of \$3 per \$1 invested in SMART retrofitting of the healthcare facility. The return on investment uses the net cost measured by US dollars, excluding QALYs associated with injuries avoided. Investments with a higher ROI have higher returns.
ICER - Incremental cost-effectiveness ratio (\$Cost - \$Benefit/QALY)	173	This shows that 1 QALY can be gained at a cost of 173 US dollars by investing in SMART retrofitting of the healthcare facility. The incremental cost-effectiveness ratio (ICER) shows the net costs paid for one QALY gained. Investments with lower ICER are more cost-effective (are preferred investments).

Table 4