171st SESSION OF THE EXECUTIVE COMMITTEE
Washington, D.C., USA, 30 September 2022

CE171/FR
30 September 2022
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FINAL REPORT
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FINAL REPORT

Opening of the Session

1. The 171st Session of the Executive Committee was held on 30 September 2022 in Washington, D.C. As the conference facilities at the Headquarters of the Pan American Health Organization (PAHO) were being renovated, the Conference was held at the Omni Shoreham Hotel.

2. The session was attended by representatives of the following nine members of the Executive Committee elected by the Directing Council: Argentina, Bolivia (Plurinational State of), Brazil, Chile, Cuba, Jamaica, Suriname, United States of America, and Uruguay. Delegates of Canada and Mexico attended in an observer capacity.

3. Dr. Ricardo Cortés Alcalá (Mexico, Outgoing Vice President of the Executive Committee) opened the session and welcomed the participants, extending a special welcome to the new members elected by the recently concluded 30th Pan American Sanitary Conference: Chile, United States of America, and Uruguay.

Procedural Matters

Election of Officers

4. Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2022 to September 2023 (Decision CE171[D1]):

   President: Jamaica (Dr. Christopher Tufton)
   Vice President: Cuba (Dr. Evelyn Martínez Cruz)
   Rapporteur: Bolivia (Plurinational State of) (Mr. Juan Pablo Torres Vargas)

5. The Director of the Pan American Sanitary Bureau (PASB or the Bureau), Dr. Carissa Etienne, served as Secretary ex officio, and the Deputy Director, Ms. Mary Lou Valdez, served as Technical Secretary.

Adoption of the Agenda (Document CE171/1, Rev. 1)

6. Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted, without change, the provisional agenda prepared by the Director (Decision CE171[D2]).
Committee Matters

Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico

7. Pursuant to Rule 45 of the Rules of Procedure of the Executive Committee, the Committee elected Argentina and the United States of America to serve on the Subcommittee on Program, Budget, and Administration to replace Costa Rica and Mexico, whose periods of office on the Executive Committee had expired. The Committee expressed appreciation to Costa Rica and Mexico for their service (Decision CE171[D3]).

Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023 (Document CE171/2)

8. Dr. James Fitzgerald (Director, Department of Health Systems and Services, PASB) recalled that the PAHO Award for Health Services Management and Leadership was conferred each year on a candidate who had made a significant contribution to strengthening the development of health systems and services in his/her home country and/or throughout the Region of the Americas. In accordance with the procedures adopted by the 56th Directing Council in 2018, the Award Committee was to be selected by the Executive Committee each year during its first session following the Directing Council or the Pan American Sanitary Conference and was to consist of the President of the Executive Committee and a representative and alternate from each subregion. The Award Committee would meet to consider the information on the candidates nominated for the Award and would submit its recommendation to the Executive Committee at its 172nd Session.

9. The President proposed the Plurinational State of Bolivia and Suriname as the members of the Award Committee and Cuba and the United States of America as alternate members, noting that all subregions would thus be represented.

10. The Executive Committee appointed the Plurinational State of Bolivia and Suriname as members and Cuba and the United States of America as alternate members of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023 (Decision CE171[D4]).

Governing Bodies Matters

Proposed Dates for Meetings of the Governing Bodies of PAHO in 2023 (Document CE171/3)

17th Session of the Subcommittee on Program, Budget, and Administration

11. The Executive Committee decided that the 17th Session of the Subcommittee on Program, Budget, and Administration would be held from 22 to 24 March 2023 (Decision CE171[D5]).
172nd Session of the Executive Committee

12. The Executive Committee decided to hold its 172nd Session from 26 to 30 June 2023 (Decision CE171[D6]).

60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas

13. The Director proposed that the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas, should be held from 25 to 29 September 2023. She noted that the dates had been selected with due regard for the dates of the sessions of the other WHO regional committees and the General Debate of the United Nations General Assembly.

14. The Executive Committee decided that the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas, would be held from 25 to 29 September 2023 (Decision CE171[D7]).

Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023 (Documents CE171/4 and CE171/5, Rev. 1)

17th Session of the Subcommittee on Program, Budget, and Administration

15. The Director introduced the document setting out the list of topics proposed for discussion by the Subcommittee on Program, Budget, and Administration during its 17th Session (Document CE171/4), noting that the topics were those customarily considered by the Subcommittee.

16. The Executive Committee endorsed the list of topics as proposed in Document CE171/4 (Decision CE171[D8]).

172nd Session of the Executive Committee

17. The Director introduced the list of topics proposed for discussion by the Executive Committee during its 172nd Session (Document CE171/5, Rev. 1), together with tentative lists of topics for discussion by the Governing Bodies in 2024 and 2025. She noted that the proposed program policy items included policies on the health workforce 2030, and preventing and controlling noncommunicable diseases (NCDs) in children, adolescents, and young adults. With regard to the policy on the health workforce 2030, it would be linked to the Strategy for Building Resilient Health Systems and Post COVID-19 Pandemic Recovery to Sustain and Protect Public Health Gains.1 The policy document would focus on actions needed to build a fit-for-purpose health workforce and put the Region back on track to achieve the health-related Sustainable Development Goals (SDGs) and the goals of the Sustainable Health Agenda for the Americas 2018-2030, drawing on lessons learned and innovations introduced during the coronavirus disease (COVID-19) pandemic.

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The policy on preventing and controlling NCDs in children, adolescents, and young adults would focus on the NCDs and NCD risk factors most common in children and young people. The policy document would look at multisectoral policy options for, inter alia, addressing undernutrition, preventing obesity, promoting healthy eating and physical activity, and strengthening self-esteem and promoting a positive self-image.

18. In the ensuing discussion, two additional agenda items were proposed: a policy on communication for public health advancement and an information document on access to sexual and reproductive health services. In relation to the policy, it was pointed out that PAHO, WHO, and national health authorities had done an excellent job of communicating accurate clinical information on NCDs, but they had been less effective in influencing decisions and behaviors that affected health outcomes. It was therefore considered necessary to revamp communications strategies and find ways of packaging and delivering information to drive behavioral change. With regard to the item on sexual and reproductive health, a delegate, speaking on behalf of several delegations, recalled the commitments that Member States had made under the Plan of Action for Women’s, Children’s, and Adolescents’ Health 2018–2030, the Sustainable Health Agenda for the Americas 2018–2030, the SDGs, and the Declaration of Astana to protecting the sexual and reproductive health and rights of all persons, but in particular those of women and girls, and highlighted the need to ensure access to sexual and reproductive health services that were equitable, safe, affordable, and of high quality.

19. Strong support was expressed for both proposals, with delegates suggesting several matters that should be addressed under each item. With regard to the communication policy, delegates noted, for example, the need to make effective use of social media platforms in order to communicate with young people and combat disinformation and pointed out the value of fostering partnerships with sports figures and other social influencers to promote healthy lifestyles. As for the information document on sexual and reproductive health, it was considered important to highlight the links between lack of access to a full array of sexual and reproductive health services and maternal mortality and morbidity, gender-based violence, and the disenfranchisement of women and girls, as well as the contribution of such access to social justice and the attainment of higher overall development levels. Under the policy on health workforce 2030, an update on the Americas Health Corps initiative was requested.

20. The Director said that a policy item on communication for public health advancement and an information item on access to sexual and reproductive health services would be added to the provisional agenda for the 172nd Session of the Executive Committee. The Bureau would consult widely with Member States in preparing the documents on agenda items.

21. The Executive Committee endorsed the list of proposed topics, with the addition of the items on communication for public health advancement and access to sexual and

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reproductive health services, as set out in Document CE171/5, Rev. 1 (Decision CE171[D9]).

Administrative and Financial Matters

Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation (Document CE171/6)

22. Ms. Krista Beck (Director of Administration, PASB) introduced Document CE171/6, which presented information on the renovations under way at the PAHO Headquarters building, the funding requirements and sources of funding for the renovations, and additional renovations that would be needed in the near future in order to create a healthier and more functionally up to date work environment and ensure the safety and comfort of both PASB staff and visitors to the building, including Member State representatives attending meetings of the Governing Bodies. She noted that the Executive Committee was asked to consider adopting the proposed resolution attached to the document which would authorize the allocation of the balance of the PASB Management Information System (PMIS) surplus to the Master Capital Investment Fund’s Real Estate Maintenance and Improvement Subfund for use in the ongoing renovation project.

23. The Director, assuring the Executive Committee that the Bureau would never make unwise use of the Organization’s scarce resources, explained that the renovations under way were direly needed, as the second and tenth floors had never been renovated in the 60-year history of the Headquarters building, and working conditions for staff on those floors had become untenable. Staff on the tenth floor, for example, had been obliged to wear their coats indoors in the winter because the temperatures were so cold that ice formed on the windows. Replacement of the heating and cooling systems had therefore been essential. Asbestos removal had also been needed on both floors. She noted that the projected cost of the renovations had initially been lower, but supply chain issues associated with the pandemic had caused the cost to increase. Despite the higher cost, however, she considered the investment well worthwhile, not only to improve the condition of the building but to protect the health and well-being of the Bureau staff.

24. The Executive Committee adopted Resolution CE171.R1, approving the allocation of the balance of the PASB Management Information System (PMIS) surplus to the Master Capital Investment Fund’s Real Estate Maintenance and Improvement Subfund for use in the ongoing renovation project.

Other Matters

25. A delegate, noting that over 60% of health care workers in the Region were women and that many were struggling to afford to pay their expenses and feed their families, suggested that, in the coming year, the Governing Bodies should discuss how to ensure that women in the health care field received equal pay for equal work and had equal opportunities for education and advancement. She called on the Bureau to develop relevant
policy recommendations and to ensure that promotion of equal opportunities for women health care workers was incorporated in all PAHO policies.

26. The President pointed out that women had made up the overwhelming majority of frontline health care workers during the COVID-19 pandemic and had therefore faced the greatest risks.

27. The Director said that a specific focus on women health care workers could be included in the document and the discussions on the health workforce 2030 and also in the Bureau’s gender equality mainstreaming efforts.

Closure of the Session

28. Following the customary exchange of courtesies, the President declared the 171st Session of the Executive Committee closed.

Resolutions and decisions

29. The following are the resolutions and decisions adopted by the Executive Committee in the course of the 171st Session:

Resolutions

**CE171.R1: Use of the balance of the PASB Management Information System surplus**

**THE 171st SESSION OF THE EXECUTIVE COMMITTEE,**

Having considered the *Update on the Master Capital Investment Fund and the Master Capital Plan Implementation* (Document CE171/6);

Recognizing that funds from the PASB Management Information System (PMIS) surplus are needed to support ongoing implementation of the Master Capital Investment Plan;

Noting that the Executive Committee has been delegated the authority to review and approve proposals for the use of PMIS surplus funds pursuant to Resolution CSP28.R16 (2012) of the Pan American Sanitary Conference,

**RESOLVES:**

To approve the allocation of US$ 2,102,000 of the balance of the PASB Management Information System (PMIS) surplus to the Master Capital Investment Fund’s Real Estate Maintenance and Improvement Subfund for use in the ongoing renovation project.

*(Single Plenary, 30 September 2022)*
Decisions

CE171(D1): Election of Officers

Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2022 to September 2023:

President: Jamaica
Vice President: Cuba
Rapporteur: Plurinational State of Bolivia

(Single Plenary, 30 September 2022)

CE171(D2): Adoption of the Agenda

Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted the agenda submitted by the Director (Document CE171/1, Rev. 1).

(Single Plenary, 30 September 2022)

CE171(D3): Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico

Pursuant to Rule 45 of the Rules of Procedure of the Executive Committee, the Committee elected Argentina and the United States of America to serve on the Subcommittee on Program, Budget, and Administration to replace Costa Rica and Mexico, whose period of office on the Executive Committee had expired.

(Single Plenary, 30 September 2022)

CE171(D4): Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023

The Executive Committee appointed the Plurinational State of Bolivia and Suriname as members and Cuba and the United States of America as alternate members of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023.

(Single Plenary, 30 September 2022)
CE171(D5): Dates of the 17th Session of the Subcommittee on Program, Budget, and Administration

The Executive Committee decided that the 17th Session of the Subcommittee on Program, Budget, and Administration would be held from 22 to 24 March 2023.

(Single Plenary, 30 September 2022)

CE171(D6): Dates of the 172nd Session of the Executive Committee

The Executive Committee decided that the 172nd Session of the Executive Committee would be held from 26 to 30 June 2023.

(Single Plenary, 30 September 2022)

CE171(D7): Dates of the 60th Directing Council, 75th Session of the Regional Committee of WHO for the Americas

The Executive Committee decided that the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas, would be held from 25 to 29 September 2023.

(Single Plenary, 30 September 2022)

CE171(D8): Topics for Discussion during the 17th Session of the Subcommittee on Program, Budget, and Administration

The Executive Committee endorsed the list of topics proposed for discussion by the Subcommittee on Program, Budget, and Administration during its 17th Session (Document CE171/4).

(Single Plenary, 30 September 2022)

CE171(D9): Topics for Discussion during the 172nd Session of the Executive Committee

The Executive Committee endorsed the list of topics proposed for discussion by the Executive Committee during its 172nd Session, with the addition of an item on communication for public health advancement and an information item on access to sexual and reproductive health services (Document CE171/5, Rev. 1).

(Single Plenary, 30 September 2022)
IN WITNESS WHEREOF, the President of the Executive Committee, Delegate of Jamaica, and the Secretary ex officio, Director of the Pan American Sanitary Bureau, sign the present Final Report in the English language.

DONE in Washington, D.C., United States of America, on this thirtieth day of September in the year two thousand twenty-two. The Secretary shall deposit the original texts in the archives of the Pan American Sanitary Bureau. The Final Report will be published on the website of the Pan American Health Organization once approved by the President.

______________________________
Christopher Tufton
President of the 171st Session of the
Executive Committee
Delegate of Jamaica

______________________________
Carissa Etienne
Secretary ex officio of the
171st Session of the Executive Committee
Director of the
Pan American Sanitary Bureau
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Working Documents

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CE171/2  Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023

CE171/3  Proposed Dates for Meetings of the Governing Bodies of PAHO in 2023

CE171/4  Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 17th Session of the Subcommittee on Program, Budget, and Administration

CE171/5, Rev. 1  Revised List of Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 172nd Session of the Executive Committee

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16. Report on Strategic Issues between PAHO and WHO

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28. Statement by the Representative of the PAHO/WHO Staff Association
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29. Update on the COVID-19 Pandemic in the Region of the Americas
   \textit{(Resolution CD58.R9 [2020])}

30. Report on Strategic Issues between PAHO and WHO

31. Implementation of the International Health Regulations

32. Increasing Critical Capacities for Cybersecurity Management in the Health Sector

33. Strategic Positioning of PAHO Revolving Fund for Access to Vaccines in the New Era

   \textit{(Resolution CD55.R9 [2016])}

   \textit{(Resolution CSP29.R12 [2017])}

   \textit{(Resolution CSP29.R4 [2017])}

37. Chronic Kidney Disease in Agricultural Communities in Central America: Final Report
   \textit{(Resolution CD52.R10 [2013])}

38. Radiation Protection and Safety of Radiation Sources: International Basic Safety Standards: Final Report
   \textit{(Resolution CSP28.R15 [2012])}

   \textit{(Resolution CD49.R20 [2009])}

Progress Reports on Technical Matters

40. PAHO Disease Elimination Initiative: A Policy for an Integrated Sustainable Approach to Communicable Diseases in the Americas: Progress Report
   \textit{(Resolution CD57.R7 [2019])}
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Progress Reports on Technical Matters (cont.)

   (Resolution CD57.R11 [2019])

42. Strategy and Plan of Action to Improve Quality of Care in Health Service Delivery 2020-2025: Midterm Review
   (Resolution CD57.R13 [2019])

   (Resolution CD53.R14 [2014])

   (Resolution CD57.R14 [2019])

45. Cooperation for Health Development in the Americas: Progress Report
   (Resolution CD52.R15 [2013])

46. Health and Human Rights: Progress Report
   (Resolution CD50.R8 [2010])

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174th SESSION OF THE EXECUTIVE COMMITTEE

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   (Resolution CD56.R2 [2018])

   (Resolution CD57.R9 [2019])

   (Resolution CSP29.R11 [2017])

   (Resolution CD56.R5 [2018])
   (Resolution CSP29.R15 [2017])

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   (Resolution CD54.R9 [2015])

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

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35. Subregional Organizations
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3. Draft Provisional Agenda of the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas

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25. Implementation of the International Health Regulations

Progress Reports on Technical Matters

29. Sustainable Health Agenda for the Americas 2018-2030: Midterm Review (Resolution CSP29.R2 [2017])
Matters for Information (cont.)

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

30. Seventy-eighth World Health Assembly

31. Subregional Organizations
REVISED LIST OF PROPOSED TOPICS FOR MEETINGS
OF THE GOVERNING BODIES OF PAHO IN 2023:
172nd SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas

Committee Matters

4. Report on the 17th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2023
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Report of the Ethics Office for 2022
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

12. Proposed Program Budget of the Pan American Health Organization 2024-2025
13. Scale of Assessed Contributions 2024-2025
15. Health Workforce 2030: Strengthening Human Resources for Health for Resilient Health Systems
Program Policy Matters (cont.)

16. Preventing and Controlling NCDs in Children, Adolescents, and Young Adults to Promote Better Health throughout the Life Course

17. Strategy on Communication for Public Health Advancement

Administrative and Financial Matters


21. Appointment of the External Auditor of PAHO for 2024-2025 and 2026-2027

22. Report of the Office of Internal Audit for 2022

23. Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation


25. Latin American and Caribbean Center for Health Sciences Information (BIREME)

Personnel Matters

26. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)

27. Human Resources Management in the Pan American Sanitary Bureau

28. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO

29. Statement by the Representative of the PAHO/WHO Staff Association
Matters for Information


31. Report on Strategic Issues between PAHO and WHO

32. Implementation of the International Health Regulations

33. Increasing Critical Capacities for Cybersecurity Management in the Health Sector

34. Strategic Positioning of PAHO Revolving Fund for Access to Vaccines in the New Era

35. Access to Sexual and Reproductive Health Services


39. Chronic Kidney Disease in Agricultural Communities in Central America: Final Report (Resolution CD52.R10 [2013])


Progress Reports on Technical Matters

42. PAHO Disease Elimination Initiative: A Policy for an Integrated Sustainable Approach to Communicable Diseases in the Americas: Progress Report (Resolution CD57.R7 [2019])
Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)


44. Strategy and Plan of Action to Improve Quality of Care in Health Service Delivery 2020-2025: Midterm Review (Resolution CD57.R13 [2019])


47. Cooperation for Health Development in the Americas: Progress Report (Resolution CD52.R15 [2013])


Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

49. Seventy-sixth World Health Assembly

50. Subregional Organizations

Annexes
Annex A

PROPOSED TOPICS FOR MEETINGS
OF THE GOVERNING BODIES OF PAHO IN 2024:
174th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters

1. Adoption of the Agenda and Program of Meetings

2. Representation of the Executive Committee at the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

3. Draft Provisional Agenda of the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

Committee Matters

4. Report on the 18th Session of the Subcommittee on Program, Budget, and Administration

5. PAHO Award for Health Services Management and Leadership 2024

6. Engagement with non-State Actors

7. Non-State Actors in Official Relations with PAHO

8. Annual Report of the Ethics Office for 2023


10. Report of the Audit Committee of PAHO

11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters

Administrative and Financial Matters


16. Programming of the Budget Surplus (if any)

17. Programming of the Revenue Surplus (if any)


19. Update on the Master Capital Investment Fund


Personnel Matters

22. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)

23. Human Resources Management in the Pan American Sanitary Bureau

24. Statement by the Representative of the PAHO/WHO Staff Association

Matters for Information


26. Report on Strategic Issues between PAHO and WHO

27. WHO Draft Fourteenth General Programme of Work and Draft Programme Budget 2026-2027

28. Implementation of the International Health Regulations
Matters for Information (cont.)

   (Resolution CD56.R2 [2018])

30. Plan of Action for Strengthening Information Systems for Health 2019-2023:
    Final Report
    (Resolution CD57.R9 [2019])

31. Plan of Action for the Sustainability of Measles, Rubella, and Congenital Rubella
    Syndrome Elimination in the Americas 2018-2023: Final Report
    (Resolution CSP29.R11 [2017])

32. Plan of Action of Human Resources for Universal Access to Health and Universal
    (Resolution CD56.R5 [2018])
    (Resolution CSP29.R15 [2017])

Progress Reports on Technical Matters

    (Resolution CD54.R9 [2015])

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

34. Seventy-seventh World Health Assembly

35. Subregional Organizations
Annex B

PROPOSED TOPICS FOR MEETINGS
OF THE GOVERNING BODIES OF PAHO IN 2025:
176th SESSION OF THE EXECUTIVE COMMITTEE

Procedural Matters
1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas

Committee Matters
4. Report on the 19th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2025
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Report of the Ethics Office for 2024
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

Program Policy Matters
12. Proposed Strategic Plan of the Pan American Health Organization 2026-2031
13. Proposed Program Budget of the Pan American Health Organization 2026-2027
14. Scale of Assessed Contributions 2026-2027
Administrative and Financial Matters

15. Report on the Collection of Assessed Contributions
19. Update on the Master Capital Investment Fund

Personnel Matters

20. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
21. Human Resources Management in the Pan American Sanitary Bureau
22. Statement by the Representative of the PAHO/WHO Staff Association

Matters for Information

24. Report on Strategic Issues between PAHO and WHO
25. Implementation of the International Health Regulations

Progress Reports on Technical Matters

    (**Resolution CD48.R15 [2008]**
Matters for Information (cont.)

Progress Reports on Technical Matters (cont.)

29. Sustainable Health Agenda for the Americas 2018-2030: Midterm Review (Resolution CSP29.R2 [2017])

Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO

30. Seventy-eighth World Health Assembly

31. Subregional Organizations
LIST OF PARTICIPANTS / LISTA DE PARTICIPANTES

OFFICERS / MESA DIRECTIVA

President / Presidente: Dr. Christopher Tufton (Jamaica)
Vice-President / Vicepresidente: Dr. Evelyn Martínez Cruz (Cuba)
Rapporteur / Relator: Sr. Juan Pablo Torres Vargas (Bolivia)

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MIEMBROS DEL COMITÉ EJECUTIVO (cont.)

CUBA (cont.)

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Jefa del Departamento de Organismos Internacionales
Ministerio de Salud Pública
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Ministry of Health and Wellness
Kingston

Alternate Head of Delegation – Jefe Alterno de Delegación

Miss Rowena Palmer
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Ministry of Health and Wellness
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Delegate – Delegado

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Deputy, Alternate Representative of Jamaica to the Organization of American States
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Alternate Head of Delegation – Jefe Alterno de Delegación

Mr. Ritesh Dhanpat
Deputy Director of Health (Ag.)
Ministry of Health
Suriname

SURINAME

Head of Delegation – Jefe de Delegación

H.E. Amar Ramadhin
Minister of Health
Ministry of Health
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Ms. Adriana Gonzalez
Health Advisor
Office of Economic and Development Assistance
Bureau of International Organization Affairs
Department of State
Washington, D.C.

URUGUAY

Head of Delegation – Jefe de Delegación

Mag. Gabriela Gómez
Directora de Relaciones Internacionales y Cooperación
Ministerio de Salud
Montevideo
### OTHER MEMBERS NOT SERVING IN THE EXECUTIVE COMMITTEE / OTROS MIEMBROS QUE NO FORMAN PARTE DEL COMITÉ EJECUTIVO

<table>
<thead>
<tr>
<th>CANADA/ CANADÁ</th>
<th>MEXICO/ MÉXICO</th>
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</table>
| Ms. Charlotte McDowell  
Senior Development Officer  
Permanent Mission of Canada to the Organization of American States  
Washington, D.C. | Dr. Ricardo Cortés Alcalá  
Director General de Promoción de la Salud  
Secretaría de Salud  
México, D.F. |

### PAN AMERICAN SANITARY BUREAU/ OFICINA SANITARIA PANAMERICA

<table>
<thead>
<tr>
<th>Director and Secretary ex officio of the Conference/ Directora y Secretaria ex officio de la Conferencia</th>
<th>Advisors to the Director/ Asesores de la Directora</th>
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</table>
| Dr. Carissa F. Etienne                                                                               | Mrs. Kristan Beck  
Director of Administration  
Directora de Administración |
| Advisors to the Director/ Asesores de la Directora                                                    | Dr. Heidi Jiménez  
Legal Counsel, Office of the Legal Counsel  
Asesora Jurídica, Oficina del Asesor  
Jurídico |
| Dr. Mary Lou Valdez  
Deputy Director  
Directora Adjunta | Ms. Mónica Zaccarelli Davoli  
Senior Advisor, Governing Bodies Office  
Asesora Principal, Oficina de los Cuerpos Directivos |
| Dr. Marcos Espinal  
Acting Assistant Director  
Subdirector interino | - - - |

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