



**Pan American  
Health  
Organization**



**World Health  
Organization**  
REGIONAL OFFICE FOR THE **Americas**

# **171st SESSION OF THE EXECUTIVE COMMITTEE**

*Washington, D.C., USA, 30 September 2022*

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CE171/FR  
30 September 2022  
Original: English

**FINAL REPORT**

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**CONTENTS**

	<i>Page</i>
<b>Opening of the Session</b> .....	4
<b>Procedural Matters</b>	
Election of Officers .....	4
Adoption of the Agenda.....	4
<b>Committee Matters</b>	
Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico .....	5
Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023 .....	5
<b>Governing Bodies Matters</b>	
Proposed Dates for Meetings of the Governing Bodies of PAHO in 2023 .....	5
Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023 .....	6
<b>Administrative and Financial Matters</b>	
Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation .....	8
<b>Other Matters</b> .....	9
<b>Closure of the Session</b> .....	9
<b>Resolutions and Decisions</b>	
<i>Resolutions</i>	
CE171.R1: Use of the Balance of the PASB Management Information System Surplus .....	9
<i>Decisions</i>	
CE171(D1): Election of Officers .....	10
CE171(D2): Adoption of the Agenda .....	10
CE171(D3): Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico .....	10
CE171(D4): Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023 .....	10

**CONTENTS** *(cont.)*

*Page*

**Resolutions and Decisions** *(cont.)*

***Decisions*** *(cont.)*

CE171(D5): Dates of the 17th Session of the Subcommittee on Program, Budget, and Administration .....	11
CE171(D6): Dates of the 172nd Session of the Executive Committee .....	11
CE171(D7): Dates of the 60th Directing Council, 75th Session of the Regional Committee of WHO for the Americas.....	11
CE171(D8): Topics for Discussion during the 17th Session of the Subcommittee on Program, Budget, and Administration .....	11
CE171(D9): Topics for Discussion during the 172nd Session of the Executive Committee.....	11

**Annexes**

Annex A.	Agenda
Annex B.	List of Documents
Annex C.	Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 17th Session of the Subcommittee on Program, Budget, and Administration
Annex D.	Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 172nd Session of the Executive Committee
Annex E.	Revised List of Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 172nd Session of the Executive Committee
Annex F.	List of Participants

## FINAL REPORT

### Opening of the Session

1. The 171st Session of the Executive Committee was held on 30 September 2022 in Washington, D.C. As the conference facilities at the Headquarters of the Pan American Health Organization (PAHO) were being renovated, the Conference was held at the Omni Shoreham Hotel.
2. The session was attended by representatives of the following nine members of the Executive Committee elected by the Directing Council: Argentina, Bolivia (Plurinational State of), Brazil, Chile, Cuba, Jamaica, Suriname, United States of America, and Uruguay. Delegates of Canada and Mexico attended in an observer capacity.
3. Dr. Ricardo Cortés Alcalá (Mexico, Outgoing Vice President of the Executive Committee) opened the session and welcomed the participants, extending a special welcome to the new members elected by the recently concluded 30th Pan American Sanitary Conference: Chile, United States of America, and Uruguay.

### Procedural Matters

#### *Election of Officers*

4. Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2022 to September 2023 (Decision CE171[D1]):

<i>President:</i>	Jamaica	(Dr. Christopher Tufton)
<i>Vice President:</i>	Cuba	(Dr. Evelyn Martínez Cruz)
<i>Rapporteur:</i>	Bolivia (Plurinational State of)	(Mr. Juan Pablo Torres Vargas)

5. The Director of the Pan American Sanitary Bureau (PASB or the Bureau), Dr. Carissa Etienne, served as Secretary ex officio, and the Deputy Director, Ms. Mary Lou Valdez, served as Technical Secretary.

#### ***Adoption of the Agenda (Document CE171/1, Rev. 1)***

6. Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted, without change, the provisional agenda prepared by the Director (Decision CE171[D2]).

## **Committee Matters**

### ***Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico***

7. Pursuant to Rule 45 of the Rules of Procedure of the Executive Committee, the Committee elected Argentina and the United States of America to serve on the Subcommittee on Program, Budget, and Administration to replace Costa Rica and Mexico, whose periods of office on the Executive Committee had expired. The Committee expressed appreciation to Costa Rica and Mexico for their service (Decision CE171[D3]).

### ***Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023 (Document CE171/2)***

8. Dr. James Fitzgerald (Director, Department of Health Systems and Services, PASB) recalled that the PAHO Award for Health Services Management and Leadership was conferred each year on a candidate who had made a significant contribution to strengthening the development of health systems and services in his/her home country and/or throughout the Region of the Americas. In accordance with the procedures adopted by the 56th Directing Council in 2018, the Award Committee was to be selected by the Executive Committee each year during its first session following the Directing Council or the Pan American Sanitary Conference and was to consist of the President of the Executive Committee and a representative and alternate from each subregion. The Award Committee would meet to consider the information on the candidates nominated for the Award and would submit its recommendation to the Executive Committee at its 172nd Session.

9. The President proposed the Plurinational State of Bolivia and Suriname as the members of the Award Committee and Cuba and the United States of America as alternate members, noting that all subregions would thus be represented.

10. The Executive Committee appointed the Plurinational State of Bolivia and Suriname as members and Cuba and the United States of America as alternate members of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023 (Decision CE171[D4]).

## **Governing Bodies Matters**

### ***Proposed Dates for Meetings of the Governing Bodies of PAHO in 2023 (Document CE171/3)***

#### *17th Session of the Subcommittee on Program, Budget, and Administration*

11. The Executive Committee decided that the 17th Session of the Subcommittee on Program, Budget, and Administration would be held from 22 to 24 March 2023 (Decision CE171[D5]).

*172nd Session of the Executive Committee*

12. The Executive Committee decided to hold its 172nd Session from 26 to 30 June 2023 (Decision CE171[D6]).

*60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas*

13. The Director proposed that the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas, should be held from 25 to 29 September 2023. She noted that the dates had been selected with due regard for the dates of the sessions of the other WHO regional committees and the General Debate of the United Nations General Assembly.

14. The Executive Committee decided that the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas, would be held from 25 to 29 September 2023 (Decision CE171[D7]).

***Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023 (Documents CE171/4 and CE171/5, Rev. 1)***

*17th Session of the Subcommittee on Program, Budget, and Administration*

15. The Director introduced the document setting out the list of topics proposed for discussion by the Subcommittee on Program, Budget, and Administration during its 17th Session (Document CE171/4), noting that the topics were those customarily considered by the Subcommittee.

16. The Executive Committee endorsed the list of topics as proposed in Document CE171/4 (Decision CE171[D8]).

*172nd Session of the Executive Committee*

17. The Director introduced the list of topics proposed for discussion by the Executive Committee during its 172nd Session (Document CE171/5, Rev. 1), together with tentative lists of topics for discussion by the Governing Bodies in 2024 and 2025. She noted that the proposed program policy items included policies on the health workforce 2030, and preventing and controlling noncommunicable diseases (NCDs) in children, adolescents, and young adults. With regard to the policy on the health workforce 2030, it would be linked to the Strategy for Building Resilient Health Systems and Post COVID-19 Pandemic Recovery to Sustain and Protect Public Health Gains.<sup>1</sup> The policy document would focus on actions needed to build a fit-for-purpose health workforce and put the Region back on track to achieve the health-related Sustainable Development Goals (SDGs) and the goals of the Sustainable Health Agenda for the Americas 2018-2030, drawing on lessons learned and innovations introduced during the coronavirus disease (COVID-19) pandemic.

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<sup>1</sup> See Document CD59/11 and Resolution CD59.R12 (2021).

The policy on preventing and controlling NCDs in children, adolescents, and young adults would focus on the NCDs and NCD risk factors most common in children and young people. The policy document would look at multisectoral policy options for, inter alia, addressing undernutrition, preventing obesity, promoting healthy eating and physical activity, and strengthening self-esteem and promoting a positive self-image.

18. In the ensuing discussion, two additional agenda items were proposed: a policy on communication for public health advancement and an information document on access to sexual and reproductive health services. In relation to the policy, it was pointed out that PAHO, WHO, and national health authorities had done an excellent job of communicating accurate clinical information on NCDs, but they had been less effective in influencing decisions and behaviors that affected health outcomes. It was therefore considered necessary to revamp communications strategies and find ways of packaging and delivering information to drive behavioral change. With regard to the item on sexual and reproductive health, a delegate, speaking on behalf of several delegations, recalled the commitments that Member States had made under the Plan of Action for Women's, Children's, and Adolescents' Health 2018-2030,<sup>2</sup> the Sustainable Health Agenda for the Americas 2018-2030, the SDGs, and the Declaration of Astana to protecting the sexual and reproductive health and rights of all persons, but in particular those of women and girls, and highlighted the need to ensure access to sexual and reproductive health services that were equitable, safe, affordable, and of high quality.

19. Strong support was expressed for both proposals, with delegates suggesting several matters that should be addressed under each item. With regard to the communication policy, delegates noted, for example, the need to make effective use of social media platforms in order to communicate with young people and combat disinformation and pointed out the value of fostering partnerships with sports figures and other social influencers to promote healthy lifestyles. As for the information document on sexual and reproductive health, it was considered important to highlight the links between lack of access to a full array of sexual and reproductive health services and maternal mortality and morbidity, gender-based violence, and the disenfranchisement of women and girls, as well as the contribution of such access to social justice and the attainment of higher overall development levels. Under the policy on health workforce 2030, an update on the Americas Health Corps initiative was requested.

20. The Director said that a policy item on communication for public health advancement and an information item on access to sexual and reproductive health services would be added to the provisional agenda for the 172nd Session of the Executive Committee. The Bureau would consult widely with Member States in preparing the documents on agenda items.

21. The Executive Committee endorsed the list of proposed topics, with the addition of the items on communication for public health advancement and access to sexual and

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<sup>2</sup> See Document CD56/8, Rev. 1, and Resolution CD56.R.8 (2018).

reproductive health services, as set out in Document CE171/5, Rev. 1 (Decision CE171[D9]).

### **Administrative and Financial Matters**

#### ***Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation (Document CE171/6)***

22. Ms. Kristan Beck (Director of Administration, PASB) introduced Document CE171/6, which presented information on the renovations under way at the PAHO Headquarters building, the funding requirements and sources of funding for the renovations, and additional renovations that would be needed in the near future in order to create a healthier and more functionally up to date work environment and ensure the safety and comfort of both PASB staff and visitors to the building, including Member State representatives attending meetings of the Governing Bodies. She noted that the Executive Committee was asked to consider adopting the proposed resolution attached to the document which would authorize the allocation of the balance of the PASB Management Information System (PMIS) surplus to the Master Capital Investment Fund's Real Estate Maintenance and Improvement Subfund for use in the ongoing renovation project.

23. The Director, assuring the Executive Committee that the Bureau would never make unwise use of the Organization's scarce resources, explained that the renovations under way were direly needed, as the second and tenth floors had never been renovated in the 60-year history of the Headquarters building, and working conditions for staff on those floors had become untenable. Staff on the tenth floor, for example, had been obliged to wear their coats indoors in the winter because the temperatures were so cold that ice formed on the windows. Replacement of the heating and cooling systems had therefore been essential. Asbestos removal had also been needed on both floors. She noted that the projected cost of the renovations had initially been lower, but supply chain issues associated with the pandemic had caused the cost to increase. Despite the higher cost, however, she considered the investment well worthwhile, not only to improve the condition of the building but to protect the health and well-being of the Bureau staff.

24. The Executive Committee adopted Resolution CE171.R1, approving the allocation of the balance of the PASB Management Information System (PMIS) surplus to the Master Capital Investment Fund's Real Estate Maintenance and Improvement Subfund for use in the ongoing renovation project.

### **Other Matters**

25. A delegate, noting that over 60% of health care workers in the Region were women and that many were struggling to afford to pay their expenses and feed their families, suggested that, in the coming year, the Governing Bodies should discuss how to ensure that women in the health care field received equal pay for equal work and had equal opportunities for education and advancement. She called on the Bureau to develop relevant



policy recommendations and to ensure that promotion of equal opportunities for women health care workers was incorporated in all PAHO policies.

26. The President pointed out that women had made up the overwhelming majority of frontline health care workers during the COVID-19 pandemic and had therefore faced the greatest risks.

27. The Director said that a specific focus on women health care workers could be included in the document and the discussions on the health workforce 2030 and also in the Bureau's gender equality mainstreaming efforts.

### **Closure of the Session**

28. Following the customary exchange of courtesies, the President declared the 171st Session of the Executive Committee closed.

### **Resolutions and decisions**

29. The following are the resolutions and decisions adopted by the Executive Committee in the course of the 171st Session:

#### ***Resolutions***

***CE171.R1: Use of the balance of the PASB Management Information System surplus***

#### ***THE 171st SESSION OF THE EXECUTIVE COMMITTEE,***

Having considered the *Update on the Master Capital Investment Fund and the Master Capital Plan Implementation* (Document CE171/6);

Recognizing that funds from the PASB Management Information System (PMIS) surplus are needed to support ongoing implementation of the Master Capital Investment Plan;

Noting that the Executive Committee has been delegated the authority to review and approve proposals for the use of PMIS surplus funds pursuant to Resolution CSP28.R16 (2012) of the Pan American Sanitary Conference,

#### ***RESOLVES:***

To approve the allocation of US\$ 2,102,000 of the balance of the PASB Management Information System (PMIS) surplus to the Master Capital Investment Fund's Real Estate Maintenance and Improvement Subfund for use in the ongoing renovation project.

*(Single Plenary, 30 September 2022)*

*Decisions*

***CE171(D1): Election of Officers***

Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2022 to September 2023:

President:	Jamaica
Vice President:	Cuba
Rapporteur:	Plurinational State of Bolivia

*(Single Plenary, 30 September 2022)*

***CE171(D2): Adoption of the Agenda***

Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted the agenda submitted by the Director (Document CE171/1, Rev. 1).

*(Single Plenary, 30 September 2022)*

***CE171(D3): Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico***

Pursuant to Rule 45 of the Rules of Procedure of the Executive Committee, the Committee elected Argentina and the United States of America to serve on the Subcommittee on Program, Budget, and Administration to replace Costa Rica and Mexico, whose period of office on the Executive Committee had expired.

*(Single Plenary, 30 September 2022)*

***CE171(D4): Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023***

The Executive Committee appointed the Plurinational State of Bolivia and Suriname as members and Cuba and the United States of America as alternate members of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023.

*(Single Plenary, 30 September 2022)*

***CE171(D5): Dates of the 17th Session of the Subcommittee on Program, Budget, and Administration***

The Executive Committee decided that the 17th Session of the Subcommittee on Program, Budget, and Administration would be held from 22 to 24 March 2023.

*(Single Plenary, 30 September 2022)*

***CE171(D6): Dates of the 172nd Session of the Executive Committee***

The Executive Committee decided that the 172nd Session of the Executive Committee would be held from 26 to 30 June 2023.

*(Single Plenary, 30 September 2022)*

***CE171(D7): Dates of the 60th Directing Council, 75th Session of the Regional Committee of WHO for the Americas***

The Executive Committee decided that the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas, would be held from 25 to 29 September 2023.

*(Single Plenary, 30 September 2022)*

***CE171(D8): Topics for Discussion during the 17th Session of the Subcommittee on Program, Budget, and Administration***

The Executive Committee endorsed the list of topics proposed for discussion by the Subcommittee on Program, Budget, and Administration during its 17th Session (Document CE171/4).

*(Single Plenary, 30 September 2022)*

***CE171(D9): Topics for Discussion during the 172nd Session of the Executive Committee***

The Executive Committee endorsed the list of topics proposed for discussion by the Executive Committee during its 172nd Session, with the addition of an item on communication for public health advancement and an information item on access to sexual and reproductive health services (Document CE171/5, Rev. 1).

*(Single Plenary, 30 September 2022)*

IN WITNESS WHEREOF, the President of the Executive Committee, Delegate of Jamaica, and the Secretary ex officio, Director of the Pan American Sanitary Bureau, sign the present Final Report in the English language.

DONE in Washington, D.C., United States of America, on this thirtieth day of September in the year two thousand twenty-two. The Secretary shall deposit the original texts in the archives of the Pan American Sanitary Bureau. The Final Report will be published on the website of the Pan American Health Organization once approved by the President.

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Christopher Tufton  
President of the 171st Session of the  
Executive Committee  
Delegate of Jamaica

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Carissa Etienne  
Secretary ex officio of the  
171st Session of the Executive Committee  
Director of the  
Pan American Sanitary Bureau

## **AGENDA**

- 1. OPENING OF THE SESSION**
  - 2. PROCEDURAL MATTERS**
    - 2.1 Election of Officers
    - 2.2 Adoption of the Agenda
  - 3. COMMITTEE MATTERS**
    - 3.1 Election of Two Members to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Costa Rica and Mexico
    - 3.2 Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023
  - 4. ADMINISTRATIVE AND FINANCIAL MATTERS**
    - 4.1 Proposed Dates for Meetings of the Governing Bodies of PAHO in 2023:
      - a) 17th Session of the Subcommittee on Program, Budget, and Administration
      - b) 172nd Session of the Executive Committee
      - c) 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas
    - 4.2 Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023:
      - a) 17th Session of the Subcommittee on Program, Budget, and Administration
      - b) 172nd Session of the Executive Committee
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- 5. ADMINISTRATIVE AND FINANCIAL MATTERS**
  - 5.1 Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
- 6. OTHER MATTERS**
- 7. CLOSURE OF THE SESSION**

## LIST OF DOCUMENTS

### Working Documents

- CE171/1, Rev. 1    Agenda
- CE171/2            Appointment of the Award Committee for the PAHO Award for Health Services Management and Leadership 2023
- CE171/3            Proposed Dates for Meetings of the Governing Bodies of PAHO in 2023
- CE171/4            Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 17th Session of the Subcommittee on Program, Budget, and Administration
- CE171/5, Rev. 1    Revised List of Proposed Topics for Meetings of the Governing Bodies of PAHO in 2023: 172nd Session of the Executive Committee
- CE171/6            Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
-

**PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2023:  
17th SESSION OF THE SUBCOMMITTEE  
ON PROGRAM, BUDGET, AND ADMINISTRATION**

**Procedural Matters**

1. Election of Officers
2. Adoption of the Agenda

**Program Policy Matters**

3. Outline of the Proposed Program Budget of the Pan American Health Organization 2024-2025
4. Scale of Assessed Contributions for 2024-2025
5. Engagement with non-State Actors
6. Non-State Actors in Official Relations with PAHO
7. Appointment of One Member to the Audit Committee of PAHO

**Administrative and Financial Matters**

8. Overview of the Financial Report of the Director for 2022
  9. Update on the Appointment of the External Auditor of PAHO for 2024-2025 and 2026-2027
  10. Amendments to Financial Regulations and Financial Rules of PAHO (if any)
  11. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
  12. Human Resources Management in the Pan American Sanitary Bureau
  13. Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
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**Administrative and Financial Matters** (*cont.*)

14. Report on the Status of the Emergency Loan from the Revolving Fund for Access to Vaccines to the Regional Revolving Fund for Strategic Public Health Supplies  
(*Resolution CE168.R10*) [2021])
15. Latin American and Caribbean Center for Health Sciences Information (BIREME)

**Matters for Information**

16. Report on Strategic Issues between PAHO and WHO
17. Draft Provisional Agenda for the 172nd Session of the Executive Committee

**PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2023:  
172nd SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 17th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2023
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Report of the Ethics Office for 2022
9. Report of the Investigations Office for 2022
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

12. Proposed Program Budget of the Pan American Health Organization 2024-2025
  13. Scale of Assessed Contributions 2024-2025
  14. The Life Course Approach: A Comprehensive and Inclusive Vision for Today's Health Systems and Public Health Approaches
  15. Health Workforce 2030: Strengthening Human Resources for Health for Resilient Health Systems
-

**Program Policy Matters** (*cont.*)

16. Preventing and Controlling NCDs in Children, Adolescents, and Young Adults to Promote Better Health throughout the Life Course

**Administrative and Financial Matters**

17. Report on the Collection of Assessed Contributions
18. Financial Report of the Director and Report of the External Auditor for 2022
19. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
20. Appointment of the External Auditor of PAHO for 2024-2025 and 2026-2027
21. Report of the Office of Internal Audit for 2022
22. Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
23. Report on the Status of the Emergency Loan from the Revolving Fund for Access to Vaccines to the Regional Revolving Fund for Strategic Public Health Supplies  
(*Resolution CE168.R10*) [2021])
24. Latin American and Caribbean Center for Health Sciences Information (BIREME)

**Personnel Matters**

25. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules  
(if any)
26. Human Resources Management in the Pan American Sanitary Bureau
27. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO
28. Statement by the Representative of the PAHO/WHO Staff Association

**Matters for Information**

29. Update on the COVID-19 Pandemic in the Region of the Americas  
(*Resolution CD58.R9 [2020]*)
30. Report on Strategic Issues between PAHO and WHO
31. Implementation of the International Health Regulations
32. Increasing Critical Capacities for Cybersecurity Management in the Health Sector
33. Strategic Positioning of PAHO Revolving Fund for Access to Vaccines  
in the New Era
34. Plan of Action for the Elimination of Neglected Infectious Diseases  
and Post-elimination Actions 2016-2022: Final Report  
(*Resolution CD55.R9 [2016]*)
35. Strategy and Plan of Action to Strengthen Tobacco Control in the Region  
of the Americas 2018-2022: Final Report  
(*Resolution CSP29.R12 [2017]*)
36. Plan of Action for the Strengthening of Vital Statistics 2017-2022:  
Final Report  
(*Resolution CSP29.R4 [2017]*)
37. Chronic Kidney Disease in Agricultural Communities in Central America:  
Final Report  
(*Resolution CD52.R10 [2013]*)
38. Radiation Protection and Safety of Radiation Sources: International Basic Safety  
Standards: Final Report  
(*Resolution CSP28.R15 [2012]*)
39. Health and Tourism: Final Report  
(*Resolution CD49.R20 [2009]*)

***Progress Reports on Technical Matters***

40. PAHO Disease Elimination Initiative: A Policy for an Integrated Sustainable  
Approach to Communicable Diseases in the Americas: Progress Report  
(*Resolution CD57.R7 [2019]*)

**Matters for Information** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

41. Strategy and Plan of Action on Donation and Equitable Access to Organ, Tissue, and Cell Transplants 2019-2030: Progress Report  
(*Resolution CD57.R11 [2019]*)
42. Strategy and Plan of Action to Improve Quality of Care in Health Service Delivery 2020-2025: Midterm Review  
(*Resolution CD57.R13 [2019]*)
43. Strategy for Universal Access to Health and Universal Health Coverage: Progress Report  
(*Resolution CD53.R14 [2014]*)
44. Strategy and Plan of Action on Ethnicity and Health 2019-2025: Progress Report  
(*Resolution CD57.R14 [2019]*)
45. Cooperation for Health Development in the Americas: Progress Report  
(*Resolution CD52.R15 [2013]*)
46. Health and Human Rights: Progress Report  
(*Resolution CD50.R8 [2010]*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

47. Seventy-sixth World Health Assembly
48. Subregional Organizations

Annexes

**Annex A**

**PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2024:  
174th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 18th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2024
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Annual Report of the Ethics Office for 2023
9. Annual Report of the Investigations Office for 2023
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

12. Preliminary Report of the End-of-biennium Assessment of the PAHO Program Budget 2022-2023/Second Interim Report on the Implementation of the PAHO Strategic Plan 2020-2025

**Administrative and Financial Matters**

13. Report on the Collection of Assessed Contributions
14. Financial Report of the Director and Report of the External Auditor for 2023
15. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
16. Programming of the Budget Surplus (if any)
17. Programming of the Revenue Surplus (if any)
18. Report of the Office of Internal Audit for 2023
19. Update on the Master Capital Investment Fund
20. Report on the Status of the Emergency Loan from the Revolving Fund for Access to Vaccines to the Regional Revolving Fund for Strategic Public Health Supplies  
(*Resolution CE168.R10*) [2021])
21. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States  
(*Resolution CD58.R4*) [2020])

**Personnel Matters**

22. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
23. Human Resources Management in the Pan American Sanitary Bureau
24. Statement by the Representative of the PAHO/WHO Staff Association

**Matters for Information**

25. Update on the COVID-19 Pandemic in the Region of the Americas  
(*Resolution CD58.R9*) [2020])
26. Report on Strategic Issues between PAHO and WHO
27. WHO Draft Fourteenth General Programme of Work and Draft Programme Budget 2026-2027
28. Implementation of the International Health Regulations

**Matters for Information** (*cont.*)

29. Plan of Action on Entomology and Vector Control 2018-2023: Final Report  
(*Resolution CD56.R2 [2018]*)
30. Plan of Action for Strengthening Information Systems for Health 2019-2023:  
Final Report  
(*Resolution CD57.R9 [2019]*)
31. Plan of Action for the Sustainability of Measles, Rubella, and Congenital Rubella  
Syndrome Elimination in the Americas 2018-2023: Final Report  
(*Resolution CSP29.R11 [2017]*)
32. Plan of Action of Human Resources for Universal Access to Health and Universal  
Health Coverage 2018-2023: Final Report  
(*Resolution CD56.R5 [2018]*)  
(*Resolution CSP29.R15 [2017]*)

***Progress Reports on Technical Matters***

33. Strategy on Health-related Law: Progress Report  
(*Resolution CD54.R9 [2015]*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

34. Seventy-seventh World Health Assembly
35. Subregional Organizations



**Annex B**

**PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2025:  
176th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 19th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2025
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Report of the Ethics Office for 2024
9. Report of the Investigations Office for 2024
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

12. Proposed Strategic Plan of the Pan American Health Organization 2026-2031
13. Proposed Program Budget of the Pan American Health Organization 2026-2027
14. Scale of Assessed Contributions 2026-2027

**Administrative and Financial Matters**

15. Report on the Collection of Assessed Contributions
16. Financial Report of the Director and Report of the External Auditor for 2024
17. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
18. Report of the Office of Internal Audit for 2024
19. Update on the Master Capital Investment Fund

**Personnel Matters**

20. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
21. Human Resources Management in the Pan American Sanitary Bureau
22. Statement by the Representative of the PAHO/WHO Staff Association

**Matters for Information**

23. Update on the COVID-19 Pandemic in the Region of the Americas  
(*Resolution CD58.R9 [2020]*)
24. Report on Strategic Issues between PAHO and WHO
25. Implementation of the International Health Regulations
26. Monitoring of the Resolutions and Mandates of the Pan American Health Organization  
(*Resolution CD55.R11 [2016]*)
27. Strategy for the Prevention and Control of Noncommunicable Diseases:  
Final Report  
(*Resolution CS11P28.R13 [2012]*)

***Progress Reports on Technical Matters***

28. Increasing Production Capacity for Essential Medicines and Health Technologies:  
Progress Report  
(*Resolution CD59.R3 [2021]*)  
(*Resolution CD48.R15 [2008]*)
29. Sustainable Health Agenda for the Americas 2018-2030: Midterm Review  
(*Resolution CSP29.R2 [2017]*)

**Matters for Information** (*cont.*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

30. Seventy-eighth World Health Assembly
31. Subregional Organizations

**REVISED LIST OF PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2023:  
172nd SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 60th Directing Council of PAHO, 75th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 17th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2023
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Report of the Ethics Office for 2022
9. Report of the Investigations Office for 2022
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

12. Proposed Program Budget of the Pan American Health Organization 2024-2025
  13. Scale of Assessed Contributions 2024-2025
  14. The Life Course Approach: A Comprehensive and Inclusive Vision for Today's Health Systems and Public Health Approaches
  15. Health Workforce 2030: Strengthening Human Resources for Health for Resilient Health Systems
-

**Program Policy Matters** (*cont.*)

16. Preventing and Controlling NCDs in Children, Adolescents, and Young Adults to Promote Better Health throughout the Life Course
17. Strategy on Communication for Public Health Advancement

**Administrative and Financial Matters**

18. Report on the Collection of Assessed Contributions
19. Financial Report of the Director and Report of the External Auditor for 2022
20. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
21. Appointment of the External Auditor of PAHO for 2024-2025 and 2026-2027
22. Report of the Office of Internal Audit for 2022
23. Update on the Master Capital Investment Fund and on the Master Capital Investment Plan Implementation
24. Report on the Status of the Emergency Loan from the Revolving Fund for Access to Vaccines to the Regional Revolving Fund for Strategic Public Health Supplies  
(*Resolution CE168.R10*) [2021])
25. Latin American and Caribbean Center for Health Sciences Information (BIREME)

**Personnel Matters**

26. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
27. Human Resources Management in the Pan American Sanitary Bureau
28. Update on Preventing and Responding to Sexual Exploitation and Abuse in PAHO
29. Statement by the Representative of the PAHO/WHO Staff Association

**Matters for Information**

30. Update on the COVID-19 Pandemic in the Region of the Americas  
(*Resolution CD58.R9 [2020]*)
31. Report on Strategic Issues between PAHO and WHO
32. Implementation of the International Health Regulations
33. Increasing Critical Capacities for Cybersecurity Management  
in the Health Sector
34. Strategic Positioning of PAHO Revolving Fund for Access  
to Vaccines in the New Era
35. Access to Sexual and Reproductive Health Services
36. Plan of Action for the Elimination of Neglected Infectious Diseases and  
Post-elimination Actions 2016-2022: Final Report  
(*Resolution CD55.R9 [2016]*)
37. Strategy and Plan of Action to Strengthen Tobacco Control in the Region  
of the Americas 2018-2022: Final Report  
(*Resolution CSP29.R12 [2017]*)
38. Plan of Action for the Strengthening of Vital Statistics 2017-2022: Final Report  
(*Resolution CSP29.R4 [2017]*)
39. Chronic Kidney Disease in Agricultural Communities in Central America:  
Final Report  
(*Resolution CD52.R10 [2013]*)
40. Radiation Protection and Safety of Radiation Sources: International Basic  
Safety Standards: Final Report  
(*Resolution CSP28.R15 [2012]*)
41. Health and Tourism: Final Report  
(*Resolution CD49.R20 [2009]*)

***Progress Reports on Technical Matters***

42. PAHO Disease Elimination Initiative: A Policy for an Integrated  
Sustainable Approach to Communicable Diseases in the Americas:  
Progress Report  
(*Resolution CD57.R7 [2019]*)

**Matters for Information** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

43. Strategy and Plan of Action on Donation and Equitable Access to Organ, Tissue, and Cell Transplants 2019-2030: Progress Report  
(*Resolution CD57.R11 [2019]*)
44. Strategy and Plan of Action to Improve Quality of Care in Health Service Delivery 2020-2025: Midterm Review  
(*Resolution CD57.R13 [2019]*)
45. Strategy for Universal Access to Health and Universal Health Coverage: Progress Report  
(*Resolution CD53.R14 [2014]*)
46. Strategy and Plan of Action on Ethnicity and Health 2019-2025: Progress Report  
(*Resolution CD57.R14 [2019]*)
47. Cooperation for Health Development in the Americas: Progress Report  
(*Resolution CD52.R15 [2013]*)
48. Health and Human Rights: Progress Report  
(*Resolution CD50.R8 [2010]*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

49. Seventy-sixth World Health Assembly
50. Subregional Organizations

Annexes

**Annex A**

**PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2024:  
174th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 61st Directing Council of PAHO, 76th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 18th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2024
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Annual Report of the Ethics Office for 2023
9. Annual Report of the Investigations Office for 2023
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

12. Preliminary Report of the End-of-biennium Assessment of the PAHO Program Budget 2022-2023/Second Interim Report on the Implementation of the PAHO Strategic Plan 2020-2025



### **Administrative and Financial Matters**

13. Report on the Collection of Assessed Contributions
14. Financial Report of the Director and Report of the External Auditor for 2023
15. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
16. Programming of the Budget Surplus (if any)
17. Programming of the Revenue Surplus (if any)
18. Report of the Office of Internal Audit for 2023
19. Update on the Master Capital Investment Fund
20. Report on the Status of the Emergency Loan from the Revolving Fund for Access to Vaccines to the Regional Revolving Fund for Strategic Public Health Supplies (*Resolution CE168.R10*) [2021])
21. Report on the Charge Assessed on the Procurement of Public Health Supplies for Member States (*Resolution CD58.R4*) [2020])

### **Personnel Matters**

22. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
23. Human Resources Management in the Pan American Sanitary Bureau
24. Statement by the Representative of the PAHO/WHO Staff Association

### **Matters for Information**

25. Update on the COVID-19 Pandemic in the Region of the Americas (*Resolution CD58.R9*) [2020])
26. Report on Strategic Issues between PAHO and WHO
27. WHO Draft Fourteenth General Programme of Work and Draft Programme Budget 2026-2027
28. Implementation of the International Health Regulations

**Matters for Information** (*cont.*)

29. Plan of Action on Entomology and Vector Control 2018-2023: Final Report  
(*Resolution CD56.R2 [2018]*)
30. Plan of Action for Strengthening Information Systems for Health 2019-2023:  
Final Report  
(*Resolution CD57.R9 [2019]*)
31. Plan of Action for the Sustainability of Measles, Rubella, and Congenital Rubella  
Syndrome Elimination in the Americas 2018-2023: Final Report  
(*Resolution CSP29.R11 [2017]*)
32. Plan of Action of Human Resources for Universal Access to Health and Universal  
Health Coverage 2018-2023: Final Report  
(*Resolution CD56.R5 [2018]*)  
(*Resolution CSP29.R15 [2017]*)

***Progress Reports on Technical Matters***

33. Strategy on Health-related Law: Progress Report  
(*Resolution CD54.R9 [2015]*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

34. Seventy-seventh World Health Assembly
35. Subregional Organizations

**Annex B**

**PROPOSED TOPICS FOR MEETINGS  
OF THE GOVERNING BODIES OF PAHO IN 2025:  
176th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 62nd Directing Council of PAHO, 77th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 19th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership 2025
6. Engagement with non-State Actors
7. Non-State Actors in Official Relations with PAHO
8. Report of the Ethics Office for 2024
9. Report of the Investigations Office for 2024
10. Report of the Audit Committee of PAHO
11. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

12. Proposed Strategic Plan of the Pan American Health Organization 2026-2031
13. Proposed Program Budget of the Pan American Health Organization 2026-2027
14. Scale of Assessed Contributions 2026-2027

**Administrative and Financial Matters**

15. Report on the Collection of Assessed Contributions
16. Financial Report of the Director and Report of the External Auditor for 2024
17. Amendments to the Financial Regulations and Financial Rules of PAHO (if any)
18. Report of the Office of Internal Audit for 2024
19. Update on the Master Capital Investment Fund

**Personnel Matters**

20. Amendments to the Pan American Sanitary Bureau Staff Regulations and Rules (if any)
21. Human Resources Management in the Pan American Sanitary Bureau
22. Statement by the Representative of the PAHO/WHO Staff Association

**Matters for Information**

23. Update on the COVID-19 Pandemic in the Region of the Americas  
(*Resolution CD58.R9 [2020]*)
24. Report on Strategic Issues between PAHO and WHO
25. Implementation of the International Health Regulations
26. Monitoring of the Resolutions and Mandates of the Pan American Health Organization  
(*Resolution CD55.R11 [2016]*)
27. Strategy for the Prevention and Control of Noncommunicable Diseases:  
Final Report  
(*Resolution CS11P28.R13 [2012]*)

***Progress Reports on Technical Matters***

28. Increasing Production Capacity for Essential Medicines and Health Technologies:  
Progress Report  
(*Resolution CD59.R3 [2021]*)  
(*Resolution CD48.R15 [2008]*)

**Matters for Information** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

29. Sustainable Health Agenda for the Americas 2018-2030: Midterm Review  
(*Resolution CSP29.R2 [2017]*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

30. Seventy-eighth World Health Assembly
31. Subregional Organizations

**LIST OF PARTICIPANTS / LISTA DE PARTICIPANTES**

**OFFICERS / MESA DIRECTIVA**

**President / Presidente:** Dr. Christopher Tufton (Jamaica)  
**Vice-President / Vicepresidente:** Dr. Evelyn Martínez Cruz (Cuba)  
**Rapporteur / Relator:** Sr. Juan Pablo Torres Vargas (Bolivia)

**MEMBERS OF THE EXECUTIVE COMMITTEE /  
MIEMBROS DEL COMITÉ EJECUTIVO**

**ARGENTINA**

Head of Delegation – Jefe de Delegación

Dra. Carla Moretti  
Directora Nacional de Relaciones  
Internacionales  
Ministerio de Salud  
Buenos Aires

**BOLIVIA (PLURINATIONAL STATE  
OF/ESTADO PLURINACIONAL DE)**

Head of Delegation – Jefe de Delegación

Sr. Juan Pablo Torres Vargas  
Asesor del Despacho Ministerial  
Ministerio de Salud y Deportes  
La Paz

**BRAZIL/BRASIL**

Head of Delegation – Jefe de Delegación

Sr. Ciro Leal Martins da Cunha  
Conselheiro, Representante Altern  
do Brasil junto à Organização dos  
Estados Americanos  
Washington, D.C.

Alternate Head of Delegation – Jefe Altern  
de Delegación

Sra. Indiará Meira Gonçalves  
Assessora para Assuntos Multilaterais  
em Saúde  
Ministério da Saúde  
Brasília

**CHILE**

Head of Delegation – Jefe de Delegación

Sr. Alfredo Bravo  
Jefe de la Oficina de Cooperación  
y Asuntos Internacionales  
Ministerio de Salud  
Santiago

Alternate Head of Delegation – Jefe Altern  
de Delegación

Sr. Roberto Villegas  
Tercer Secretario, Representante Altern  
de Chile ante la Organización de los  
Estados Americanos  
Washington, D.C.

**CUBA**

Head of Delegation – Jefe de Delegación

Dra. Tania Margarita Cruz Hernández  
Viceministra Primera  
Ministerio de Salud Pública  
La Habana

Alternate Head of Delegation – Jefe Altern  
de Delegación

Dr. Néstor Marimón Torres  
Director de Relaciones Internacionales  
y Cooperación  
Ministerio de Salud Pública  
La Habana

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**MEMBERS OF THE EXECUTIVE COMMITTEE /  
MIEMBROS DEL COMITÉ EJECUTIVO (cont.)**

**CUBA (cont.)**

Delegate – Delegado

Dra. Evelyn Martínez Cruz  
Jefa del Departamento de Organismos  
Internacionales  
Ministerio de Salud Pública  
La Habana

**JAMAICA**

Head of Delegation – Jefe de Delegación

Dr. Christopher Tufton  
Minister of Health and Wellness  
Ministry of Health and Wellness  
Kingston

Alternate Head of Delegation – Jefe Alterno  
de Delegación

Miss Rowena Palmer  
Policy Director, International Health  
Cooperation  
Ministry of Health and Wellness  
Kingston

Delegate – Delegado

Mrs. Nicholette Williams  
Deputy, Alternate Representative  
of Jamaica to the Organization  
of American States  
Washington, D.C.

**SURINAME**

Head of Delegation – Jefe de Delegación

H.E. Amar Ramadhin  
Minister of Health  
Ministry of Health  
Suriname

**SURINAME (cont.)**

Alternate Head of Delegation – Jefe Alterno  
de Delegación

Mr. Ritesh Dhanpat  
Deputy Director of Health (Ag.)  
Ministry of Health  
Suriname

**UNITED STATES OF AMERICA/ESTADOS  
UNIDOS DE AMÉRICA**

Head of Delegation – Jefe de Delegación

Mrs. Mara Burr  
Director  
Multilateral Relations  
Department of Health and Human Services  
Washington, D.C.

Alternate Head of Delegation – Jefe Alterno  
de Delegación

Mr. Nelson Arboleda  
Director, Americas Office  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

Ms. Adriana Gonzalez  
Health Advisor  
Office of Economic and  
Development Assistance  
Bureau of International Organization Affairs  
Department of State  
Washington, D.C.

**URUGUAY**

Head of Delegation – Jefe de Delegación

Mag. Gabriela Gómez  
Directora de Relaciones Internacionales  
y Cooperación  
Ministerio de Salud  
Montevideo

**OTHER MEMBERS NOT SERVING IN THE EXECUTIVE COMMITTEE /  
OTROS MIEMBROS QUE NO FORMAN PARTE DEL COMITÉ EJECUTIVO**

**CANADA/CANADÁ**

Ms. Charlotte McDowell  
Senior Development Officer  
Permanent Mission of Canada to the  
Organization of American  
States  
Washington, D.C.

**MEXICO/MÉXICO**

Dr. Ricardo Cortés Alcalá  
Director General de Promoción de la Salud  
Secretaría de Salud  
México, D.F.

**PAN AMERICAN SANITARY BUREAU/  
OFICINA SANITARIA PANAMERICANA**

**Director and Secretary ex officio of the  
Conference/Directora y Secretaria ex officio  
de la Conferencia**

Dr. Carissa F. Etienne

**Advisors to the Director/Asesores de la  
Directora**

Dr. Mary Lou Valdez  
Deputy Director  
Directora Adjunta

Dr. Marcos Espinal  
Acting Assistant Director  
Subdirector interino

**Advisors to the Director/Asesores de la  
Directora (cont.)**

Mrs. Kristan Beck  
Director of Administration  
Directora de Administración

Dr. Heidi Jiménez  
Legal Counsel, Office of the Legal Counsel  
Asesora Jurídica, Oficina del Asesor  
Jurídico

Ms. Mônica Zaccarelli Davoli  
Senior Advisor, Governing Bodies Office  
Asesora Principal, Oficina de los Cuerpos  
Directivos

- - -